Regional Partnership Grant Program: Strengthening Bridges to Improve Outcomes for Families and Children Affected by Substance Use Disorders

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Nancy K. Young, Ph.D.
Sharon Boles, Ph.D.

Children and Family Futures
Brief Overview of the Regional Partnership Grant (RPG) Program
RPG Program-Background

- Authorized by the Child and Family Services Improvement Act of 2006
- 53 regional partnership grants awarded by ACF in September 2007
- Improve the safety, permanency and well-being of children affected by methamphetamine and other substance abuse
- The grants address a variety of common systemic and practice challenges that are barriers to optimal child, adult and family outcomes
RPG Program – Background

- Through legislation, Congress required DHHS to develop:
  - A set of performance indicators through broad consultation with the field and grantees
  - Partnerships with child welfare and substance abuse treatment providers
  - An annual report on the “services provided and activities conducted… performance indicators established…and the progress that has been made addressing the needs of families…”
- PL 109-89, section 4, (8), (9)
A Program of the

Substance Abuse and Mental Health Services Administration
Center for Substance Abuse Treatment

and the

Administration on Children, Youth and Families
Children’s Bureau
Office on Child Abuse and Neglect
Regional Partnership Grants

Regional Partnership Grants = 53 Sites

Array of Services - 11
Child Focused – 8
Drug Courts – 10
System-Wide Collaboration – 9
Treatment Focused – 9
Tribal - 6
Regional Partnership Grants
Lead and Partner Agencies
Brief Overview of RPGs

- The 53 grantee lead agencies are based in 29 States and include six Tribes
  - The lead agencies represent a wide range of governmental and private sector organizations representing child welfare, substance abuse treatment, the courts and other child and family services entities

- The overall membership of the regional partnerships is broad, extending well beyond the two-partner minimum legislative requirement
  - State child welfare agency is required partner
RPG Member Agencies Representing Child Welfare, Substance Abuse, Courts and Tribes
Percentage of Grantees Indicating Given Member is a Partner

- Substance Abuse Treatment Provider (n=45) 84.9%
- Regional/County Child Welfare Agency (n=39) 73.6%
- Family Treatment Drug Court/DDC (n=34) 64.2%
- State Child Welfare Agency (n=25) 47.2%
- Regional/County Substance Abuse Agency (n=25) 47.2%
- Child Welfare Services Provider (n=17) 32.1%
- State Substance Abuse Agency (n=17) 32.1%
- Court Appointed Special Advocates - CASA (n=14) 26.4%
- Other Dependency Court/Tribal Court (n=10) 18.9%
- Office of State Courts/CIP (n=9) 17%
- Juvenile Justice Agency (n=7) 13.2%
- Tribal Substance Abuse Agency (n=6) 11.3%
- Tribal Child Welfare Agency/Consortia (n=5) 9.4%
- Tribe/Tribal Consortium (n=5) 9.4%

70% of Grantees have 10 or More Partners in their Collaborative
RPG Member Agencies Representing Criminal Justice, Mental Health and Health Percentage of Grantees Indicating Given Member is a Partner

- Mental Health Services Provider (n=32) - 37.7%
- Attorneys/Legal Services/Client Advocacy (n=20) - 37.7%
- Regional/County Mental Health Agency (n=20) - 37.7%
- County Maternal and Child Health Agency (n=16) - 30.2%
- Children's Health Services Provider/Hospital (n=14) - 26.4%
- State/County Department of Corrections (n=11) - 20.8%
- Other County Public Health Agency (n=11) - 20.8%
- Adult Health Services Provider/Hospital (n=11) - 20.8%
- State Mental Health Agency (n=10) - 18.9%
- Attorney(s) General (n=9) - 17%
- Drug Endangered Children - DEC (n=8) - 15.1%
- Dental Services Provider (n=6) - 11.3%
- Other Drug Task Force/Anti-Drug Coalition (n=5) - 9.4%

*Includes county/local probation and jails.
RPG Member Agencies Representing Housing, Other Support Services
Percentage of Grantees Indicating Given Member is a Partner

- Other Child/Family Services Provider (n=21)*: 39.6%
- State/County TANF or Welfare Office (n=19): 35.8%
- Early Childhood Services/Education Provider (n=18): 34%
- Parenting Education/Services Provider (n=18): 34%
- Housing/Homeless Services Provider (n=17): 32.1%
- Domestic Violence Services Provider (n=17): 32.1%
- Home Visiting Agency/Services Provider (n=15): 28.3%
- Church/Faith-Based Organization (n=13): 24.5%
- Peer/Parent Mentor Group (n=11): 20.8%
- State/County Housing Agency (n=9): 17%
- Early Childhood Council/Coalition (n=5): 9.4%

* Includes Family Resource Centers, YMCAs, case management service provider, Tribal cultural youth activities group and similar organizations.
RPG Member Agencies Representing Employment and Education
Percentage of Grantees Indicating Given Member is a Partner

- State Dept of Education/County School District (n=8) 15.1
- College/University* (n=8) 15.1
- Employment/Vocational Services Provider (n=8) 15.1
- Individual School(s) (n=7) 13.2
- State/County Employment Agency (n=7) 13.2

*Non-evaluator role (evaluators are typically university-based or affiliated and are captured separately).
RPG Performance Indicators and Data Collection and Reporting System
<table>
<thead>
<tr>
<th><strong>Child/Youth</strong></th>
<th><strong>Adult</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>C1. Children remain at home</td>
<td>A1. Access to substance abuse treatment</td>
</tr>
<tr>
<td>C2. Occurrence of child maltreatment</td>
<td>A2. Retention in substance abuse treatment</td>
</tr>
<tr>
<td>C3. Average length of stay in foster care</td>
<td>A3. Reduced substance use</td>
</tr>
<tr>
<td>C4. Re-entries to foster care placement</td>
<td>A4. Parents/caregivers connected to supportive services</td>
</tr>
<tr>
<td>C5. Timeliness of reunification</td>
<td>A5. Employment</td>
</tr>
<tr>
<td>C6. Timeliness of permanency</td>
<td>A6. Criminal behavior</td>
</tr>
<tr>
<td>C8. Children connected to supportive services</td>
<td></td>
</tr>
<tr>
<td>C9. Improved child well-being</td>
<td></td>
</tr>
<tr>
<td><strong>Family/Relationship</strong></td>
<td><strong>Regional Partnership/Service Capacity</strong></td>
</tr>
<tr>
<td>F1. Improved parenting</td>
<td>R1. Collaborative capacity</td>
</tr>
<tr>
<td>F2. Family relationships and functioning</td>
<td>R2. Capacity to serve families</td>
</tr>
<tr>
<td>F3. Risk/protective factors</td>
<td></td>
</tr>
<tr>
<td>F4. Coordinated case management</td>
<td></td>
</tr>
<tr>
<td>F5. Substance abuse education/training for foster care and other substitute caregivers</td>
<td></td>
</tr>
</tbody>
</table>
**Percentages include a small number of grantees where indicator selection is coded as “maybe”**

**Other includes 15.1% (8) indicating increased socio-emotional functioning and 7.5% (4) increased developmental/cognitive functioning**
Adult Performance Indicators

- Treatment access, timeliness & appropriateness: 66.0%
- Retention in substance abuse treatment: 64.2%
- Length of abstinence: 39.6%
- Connected to supportive services: 47.2%
- Participating in continuing care services: 45.3%
- Other adult outcomes**: 26.4%

* Percentages include a small number of grantees where indicator selection is coded as “maybe”
** Other includes 13.2% indicating decreased substance use
Family/Relationship Performance Indicators

- Parental capacity to provide children's needs: 54.5%
- Decrease risk/increase protective factors: 67.9%
- Appropriateness of substance abuse treatment: 41.5%
- Appropriate, coord case mgt: 43.4%
- Foster care parents/subst caregivers training: 13.2%
- Other family/relationship outcomes**: 35.8%

* Percentages include a small number of grantees where indicator selection is coded as “maybe”
** Other includes 20.8% improved parenting
Regional Partnership Performance Indicators

- New/increased ability to address parental/caretaker substance abuse: 62.3%
- New/increased ability to serve families with SA problem and CW investigation: 39.6%
- Collaboration b/w regional partners: 45.3%
- Other Regional Partnership/Service Capacity Outcomes*: 37.7%

* Percentages include a small number of grantees where indicator selection is coded as “maybe”
** Other includes 15.1% (8) that identified indicators related to other collaborative activities
RPG Data Sources

- Child Focused Performance Measures
  - Adoption and Foster Care Analysis and Reporting System (AFCARS)
  - National Child Abuse and Neglect Data System (NCANDS)
  - Child Measures
- Adult Focused Performance Measures
  - Treatment Episode Data Set (TEDS)
  - Adult Measures
- Family Focused Performance Measures
- Partnership/Service Capacity Measures
  - Collaborative Values Inventory (CVI)
  - Collaborative Capacity Instrument (CCI)
Program Services and Strategies
RPGs’ Major Program Strategies: At-a-Glance Snapshot

Nearly all (90 percent or more) of RPGs have implemented:

- Child welfare screening/assessment
- Substance use disorder screening/assessment (adults)
- Substance abuse treatment
- Parenting education or a family strengthening program
- Specialized outreach, engagement and retention
Nearly all (90 percent or more) have also implemented various cross-systems collaborative activities:

- Regular joint case staffings
- Cross-system clinical training on both clinical and collaborative program/policy activities
- Regular regional partnership meetings to discuss program, policy and management issues
- Cross-systems information and data sharing
RPGs’ Major Program Strategies: At-a-Glance Snapshot

A significant number (70 - 89 percent) are providing:

- Specialized child screening/assessment (e.g., developmental) and adult screening/assessment (e.g., mental health)
- Intensive coordinated case management
- Intensive wraparound or in-home services
- Formalized cross-systems policies and procedures to improve communication, identification, referrals and service delivery
- Family-centered substance abuse treatment
A significant number (70 - 89 percent) are also providing:

- Mental health services and/or psychiatric care
- Trauma-informed and/or trauma-specific services
- Housing services
- Aftercare, continuing care or recovery support services
A substantial number (50 - 69 percent) have implemented:

- Substance abuse prevention
- Family therapy or counseling
- Early intervention or developmental services for children
- Co-located child welfare or substance abuse treatment staff
- Family Group Decision Making/Family Case Conferencing
- Targeted outreach or specialized services for fathers
RPGs’ Major Program Strategies: At-a-Glance Snapshot

Less than half of grantees have implemented:

- A Family Treatment Drug Court
- Trauma services for children
- Other therapeutic services for children
- Remedial or academic supports for children
- Substance abuse treatment for youth
The majority (84 percent) of services and activities implemented by the RPG programs have strengthened the regions’ capacity to serve families by creating new services or expanding and/or enhancing existing services.

<table>
<thead>
<tr>
<th>Category</th>
<th>New Service</th>
<th>Expanded/Enhanced Existing Service</th>
<th>Maintained Existing Service</th>
</tr>
</thead>
<tbody>
<tr>
<td>System Collaboration and Improvements</td>
<td>61.2</td>
<td>34.1</td>
<td>4.6</td>
</tr>
<tr>
<td>Substance Abuse Treatment &amp; Linkages</td>
<td>26.8</td>
<td>55.2</td>
<td>18</td>
</tr>
<tr>
<td>Child and Youth Services</td>
<td>28.7</td>
<td>51.9</td>
<td>19.4</td>
</tr>
<tr>
<td>Clinical and Community Supports</td>
<td>36</td>
<td>49.1</td>
<td>14.9</td>
</tr>
</tbody>
</table>
In providing the comprehensive array of services families need to meet their needs, the RPGs are leveraging other available resources to help maximize the impact of the grant.

<table>
<thead>
<tr>
<th>Service Area</th>
<th>RPG</th>
<th>Other Community</th>
<th>Combination</th>
</tr>
</thead>
<tbody>
<tr>
<td>System Collaboration and Improvements</td>
<td>64.2</td>
<td>11.1</td>
<td>24.7</td>
</tr>
<tr>
<td>Substance Abuse Treatment &amp; Linkages</td>
<td>36.6</td>
<td>32.9</td>
<td>30.5</td>
</tr>
<tr>
<td>Child and Youth Services</td>
<td>33.3</td>
<td>40.9</td>
<td>25.8</td>
</tr>
<tr>
<td>Clinical and Community Supports</td>
<td>38.6</td>
<td>39.3</td>
<td>22.2</td>
</tr>
</tbody>
</table>
Program Strategies – Next Steps

- Plan to examine similar groupings of program strategies implemented by multiple grantees to determine impact on individual outcomes.
- Initial review of program strategies indicated grantee subgroups chose similar service arrays that could be organized into broader program model types.
- These potential models are still preliminary – will continue to define and refine approach.
Grantees

- Grantee 001
- Grantee 005
- Grantee 007
- Grantee 013
- Grantee 019
- Grantee 022
- Grantee 028
- Grantee 037
- Grantee 053

Subset of Shared Program Strategies

- Intensive/coordinated case management
- Substance abuse and/or specialized screening/assessment
- Specialized engagement, outreach and retention
- Substance abuse treatment
- Aftercare, continuing care or recovery support services
- Co-located child welfare and substance abuse treatment staff
- Cross-systems collaborative activities (e.g., training, information sharing, policies to increase identification and referral)

Outcome

A1. Access to Substance Abuse Treatment
Preliminary Program Models
Model 1: Comprehensive Service Array for Families

Includes grantees that have implemented an extensive array of treatment and clinical and community support services to meet the needs of children, adults and the families. This service array includes:

- Cross-systems collaboration
- Parenting or family strengthening
- Child and adult screening and assessment
- Mental health/trauma services
- Substance abuse treatment
- Coordinated care
- Children’s services
- Aftercare/continuing care
- Housing services
Preliminary Program Models
Model 2: Comprehensive Family Treatment Drug Court

- Builds on Model 1 by adding a Family Treatment Drug Court (FTDC) component to the other comprehensive array of services
Preliminary Program Models
Model 3: Substance Abuse Treatment Focus

Includes grantees with a primary focus on engaging and retaining a parent in substance abuse treatment:

- Cross-systems collaboration
- Child and adult screening and assessment
- Substance abuse treatment
- Family Treatment Drug Court
- Aftercare/continuing care
Preliminary Program Models
Model 4: Children’s Services Focus

Grantees whose major program components are centered on meeting children’s needs and include:

- *Cross-systems collaboration*
- *Child screening and assessment*
- *Substance abuse treatment*
- *Parenting or family strengthening*
- *Children’s services*
Preliminary RPG Performance Indicator Results

Selected Child and Adult Measures
Results reflect the RPG children, adults and families served as of June 30, 2011.

Performance is presented in comparison to:

- RPG control/comparison group data
- National data from CFSRs, NOMs and TEDS (where appropriate)

### Background and Context

<table>
<thead>
<tr>
<th></th>
<th>RPG Participant Group (N)</th>
<th>RPG Control/Comparison Group (N)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Children</td>
<td>19,262</td>
<td>8,949</td>
</tr>
<tr>
<td>Adults</td>
<td>13,235</td>
<td>6,847</td>
</tr>
<tr>
<td>Families</td>
<td>11,338</td>
<td>5,433</td>
</tr>
</tbody>
</table>
• Not a cross-site evaluation – rather, indicator results are analyzed across the collective 53 grantees

• Results are preliminary – findings may change over time as number of families served increases

• Contextual and community factors (e.g., budget cuts) may impact outcomes
• National child welfare and substance abuse treatment outcomes provide important context, but have limitations

  • RPGs may be serving more complex families

• Several methodological issues must be considered when analyzing and interpreting data for the five “clinical indicators”:

  • Child well-being, adult mental health, parenting, family functioning and risk/protective factors
59.3 percent of RPG participant children are aged 0-5.

Excludes children with missing data on age.
Children Served by the RPGs – Percentage by Race/Ethnicity

- Caucasian***: **48.7%** (RPG Participant), **60.4%** (RPG Control/Comparison)
- African-American***: **16.1%** (RPG Participant), **12.6%** (RPG Control/Comparison)
- American Indian/Alaska Native***: **9.6%** (RPG Participant), **4.1%** (RPG Control/Comparison)
- Asian/Native Hawaiian/Other Pacific Islander***: **1.4%** (RPG Participant), **0.8%** (RPG Control/Comparison)
- Hispanic***: **19.6%** (RPG Participant), **17.3%** (RPG Control/Comparison)
- Multi-racial: **4.7%** (RPG Participant), **4.9%** (RPG Control/Comparison)

***p<=.001

Except for the Hispanic group, the racial/ethnic groups presented include only non-Hispanics. The category Hispanic includes Hispanics of any race. Excludes children with missing race/ethnicity data.
## Child Highlights

<table>
<thead>
<tr>
<th>Performance Measure</th>
<th>Significantly Better than Comparison Control</th>
<th>29 States CFSR</th>
</tr>
</thead>
<tbody>
<tr>
<td>C1 Children at Home Stayed at Home</td>
<td>✓</td>
<td>N/A</td>
</tr>
<tr>
<td>C2 Substantiated Maltreatment after RPG</td>
<td></td>
<td></td>
</tr>
<tr>
<td>At 6 months</td>
<td>✓</td>
<td>✓</td>
</tr>
<tr>
<td>At any Time</td>
<td>✓</td>
<td>N/A</td>
</tr>
<tr>
<td>C3 Length of Stay</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Discharge to Reunification</td>
<td>✓</td>
<td>✓</td>
</tr>
<tr>
<td>Discharge to Adoption</td>
<td>✓</td>
<td>✓</td>
</tr>
<tr>
<td>Overall Months to Discharge</td>
<td>✓</td>
<td>N/A</td>
</tr>
</tbody>
</table>
C1. Children Remain at Home: Percentage of Children Who Remained in the Custody of a Parent/Caregiver through RPG Case Closure

- RPG Participant (N=4,218): 93.5%
- RPG Control/Comparison (N=1,498): 88.7%

*p<.001*
C2. Occurrence of Maltreatment:
Percentage of Children who had Substantiated/Indicated Maltreatment Within 6 months After RPG Enrollment

<table>
<thead>
<tr>
<th>Percentage of children</th>
<th>RPG Participant (N=10,257)</th>
<th>RPG Control/Comparison (N=3,504)</th>
<th>Comparative State Data - 50th Percentile</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>1.7</td>
<td>1.9</td>
<td>5.9</td>
</tr>
</tbody>
</table>

Note: Comparative State Data is 2009 NCANDS results for the 29 States in which the RPG programs are operating. The lower the percentage the better. Comparative State Data performance measure operational definition: Of all children who were victims of substantiated or indicated maltreatment allegation during the first 6 months of most recent fiscal year, what percent were victims of another substantiated/indicated maltreatment allegation within 6 months following that maltreatment incident.

Difference between RPG participant and RPG comparison n.s. at 6 months.
C2. Occurrence of Maltreatment: Percentage of Children who had Substantiated/Indicated Maltreatment At Any Point After RPG Enrollment

<table>
<thead>
<tr>
<th>Percentage of Children</th>
<th>RPG Participant (N=10,257)</th>
<th>RPG Control/Comparison (N=3,504)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>n=274</td>
<td>3.7</td>
</tr>
<tr>
<td></td>
<td></td>
<td>n=130</td>
</tr>
</tbody>
</table>

**p<.01
C3. Length of Stay in Foster Care: Median Length of Stay in Foster Care for Children Discharged to Reunification

Note: Comparative State Data is 2009 AFCARS results for the 29 States in which the RPG programs are operating. Comparative State Data performance measure operational definition: Of all children discharged from foster care to reunification, and who had been in foster care for 8 days or longer, median length of stay in months from date of latest removal until date of discharge.

**p<.01 between RPG participant and RPG comparison groups.
C3. Length of Stay in Foster Care: Median Length of Stay in Foster Care for Children Discharged to Adoption

<table>
<thead>
<tr>
<th>Median Number of Months</th>
<th>RPG Participant (N=57)</th>
<th>RPG Control/Comparison (N=126)</th>
<th>Comparative State Data - 50th Percentile</th>
</tr>
</thead>
<tbody>
<tr>
<td>22.9</td>
<td>23.2</td>
<td>29.9</td>
<td></td>
</tr>
</tbody>
</table>

Note: Comparative State Data is 2009 AFCARS results for the 29 States in which the RPG programs are operating. Comparative State Data performance measure operational definition: Of all children discharged from foster care to a finalized adoption, median length of stay in months from date of latest removal until date of discharge.

*p<.05 between RPG participant and RPG comparison groups.
C4. Re-entries to Foster Care:
Percentage of Children Returned Home from Foster Care that Re-entered Foster Care in Less than 12 months

Note: Comparative State Data is 2009 AFCARS results for the 29 States in which the RPG programs are operating. The lower the percentage the better. Comparative State Data performance measure operational definition: Of all children discharged from foster care to reunification in the 12-month period prior to given fiscal year, percentage who re-entered foster care in less than 12 months.

**p<.01 between RPG participant and RPG comparison groups.
C5. Timeliness of Reunification: Percentage of Children Reunified in Less than 12 Months from Most Recent Entry into Foster Care

Note: Comparative State Data is 2009 AFCARS results for the 29 States in which the RPG programs are operating. Comparative State Data performance measure operational definition: Of children discharged from foster care to reunification, and who had been in foster care for 8 days or longer, percent reunified in less than 12 months from date of latest removal from home.

**p<.01 between RPG participant and RPG comparison groups.
C6. Timeliness of Permanency:
Percentage of Children Who Achieved Finalized Adoption in Less than 24 Months from Most Recent Entry

<table>
<thead>
<tr>
<th>Percentage of Children</th>
<th>RPG Participant (N=90)</th>
<th>RPG Control/Comparison (N=162)</th>
<th>Comparative State Data - 50th percentile</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>72</td>
<td>56.3</td>
<td>33.8</td>
</tr>
<tr>
<td>n=69</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>100</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Note: Comparative State Data is 2009 AFCARS results for the 29 States in which the RPG programs are operating. Comparative State Data performance measure operational definition: Of all children discharged from foster care to a finalized adoption during given FY, percent discharged in less than 24 months from the date of the latest removal until date of discharge.

n.s. between RPG participant and RPG comparison groups.
C9. Child Well-Being:
Percentage of children who show an increase in socio-emotional, behavioral, developmental and/or cognitive functioning

Subgroups of grantees are measuring child well-being using same instruments:

<table>
<thead>
<tr>
<th>Instrument</th>
<th>Number Grantees</th>
<th>Baseline (N)</th>
<th>Baseline-Discharge (N)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ages and Stages Questionnaire (ASQ)</td>
<td>9</td>
<td>432</td>
<td>*</td>
</tr>
<tr>
<td>ASQ Social Emotional (ASQ-SE)</td>
<td>7</td>
<td>596</td>
<td>*</td>
</tr>
<tr>
<td>Child Behavior Checklist (CBCL)</td>
<td></td>
<td></td>
<td>*</td>
</tr>
<tr>
<td>North Carolina Family Assessment Scales** (NCFAS) – <em>Child Well-Being Subscale</em></td>
<td>7</td>
<td>914</td>
<td>354</td>
</tr>
</tbody>
</table>

* Only baseline information is provided due to low matched baseline-discharge sample sizes at this time.

** Includes the following versions: NCFAS, NCFAS-G (General Services) and NCFAS G+R combined scale. Number grantees represents baseline-discharge N.
<table>
<thead>
<tr>
<th>Performance Measure</th>
<th>Significantly Different than Comparison Control</th>
<th>Comparable SAMHSA TEDS</th>
</tr>
</thead>
<tbody>
<tr>
<td>A5 Employment</td>
<td>✔</td>
<td>N/A</td>
</tr>
<tr>
<td>Increased Employment RPG entry to Discharge</td>
<td></td>
<td></td>
</tr>
<tr>
<td>A6 Criminal Behavior</td>
<td>✔</td>
<td>✔</td>
</tr>
<tr>
<td>Decreased Arrests Admission to Discharge</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Primary Substance Problem at Treatment Admission: Percentage all Admissions

<table>
<thead>
<tr>
<th>Substance</th>
<th>RPG Participant (N=4,785)</th>
<th>RPG Control/Comparison (N=1,017)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Alcohol*</td>
<td>18.7</td>
<td>15.3</td>
</tr>
<tr>
<td>Cocaine/Crack***</td>
<td>11.9</td>
<td>17.9</td>
</tr>
<tr>
<td>Marijuana</td>
<td>20.9</td>
<td>22.4</td>
</tr>
<tr>
<td>Heroin/Opiates</td>
<td>13.9</td>
<td>14.7</td>
</tr>
<tr>
<td>Methamphetamine*</td>
<td>31.2</td>
<td>27.7</td>
</tr>
<tr>
<td>Other*</td>
<td>3.4</td>
<td>2.0</td>
</tr>
</tbody>
</table>

*p<.05; ***p<.001

“Other” includes: hallucinogens, benzodiazepines, barbiturates, other tranquilizers and sedatives, and other drugs; percentages exclude missing primary substance data for 803 or 14.2 percent of total RPG admissions.
A1. Access to Substance Abuse Treatment: Median Number of Days to Treatment Admission

**From RPG Program Entry***
- RPG Participant: 11
- RPG Control/Comparison: 29

**From Child Welfare File Open Date***
- RPG Participant: 34
- RPG Control/Comparison: 76

***p<.001  Participant N=3,941; Comparison N=936  Participant N=2,454; Comparison N=879**
A2. Retention in Treatment

<table>
<thead>
<tr>
<th>Category</th>
<th>RPG Participant (N=3,830)</th>
<th>RPG Control/Comparison (N=1,207)</th>
<th>TEDS 2007</th>
</tr>
</thead>
<tbody>
<tr>
<td>Completed Treatment***</td>
<td>43.7</td>
<td>55.7</td>
<td>44.7</td>
</tr>
<tr>
<td>Transferred to Another Program for Further Treatment***</td>
<td>12.2</td>
<td>19.4</td>
<td>15.9</td>
</tr>
<tr>
<td>Dropped Out</td>
<td>36.8</td>
<td>36.1</td>
<td>25.8</td>
</tr>
<tr>
<td>Other Discharge Reason*</td>
<td>21.1</td>
<td>24.7</td>
<td>13.6</td>
</tr>
</tbody>
</table>

Notes: Transferred to another program is also considered a positive treatment outcome per Federal TEDS treatment discharge reporting. Other discharge reason includes terminated by action of facility, incarcerated, death and other reason somewhat outside of client’s control. TEDS data represents 1,237,523 treatment discharges for 26 of the 29 States in which RPGs are operating; no data available for Alaska, Georgia and New Mexico.

*p<.05; ***p<.001 between RPG participant and control/comparison
A6. Criminal Behavior: Percentage of Clients with No Arrests in Prior 30 Days at Treatment Admission and Discharge

At Admission**
- RPG Participant (N=2,759): 89.5%
- RPG Control/Comparison (N=458): 84.2%
- NOMS 2007: 84.6%

At Discharge
- RPG Participant (N=2,759): 96.4%
- RPG Control/Comparison (N=458): 95.4%
- NOMS 2007: 92.6%

**p<.01 between RPG participant and control/comparison groups
Key Lessons and Implications for the Field
Collaboration is essential to address the complex and multiple needs of families.

Collaboration to establish cross-systems linkages takes time and is developmental and iterative in nature.

Intensive multi-faceted outreach is needed at the client, partner, agency and community levels.

The collaborative must continually assess its progress and adapt its program and services to meet families’ unmet and emerging needs.
A comprehensive family-centered approach needs to include interventions to address the specific needs of children.

Broadening the partnership to work with related agencies is critical to securing important core treatment and supportive services.

Clear roles, responsibilities and expectations are required of partners, providers and families.

Ongoing communication, monitoring and supervision – at both the systems and direct service levels – are crucial.
Ongoing staff training and development is needed to enhance collaboration, increase service coordination and build capacity.

The partnership and program need to be integrated into other existing systems’ efforts and infrastructures and leverage all available resources.

The larger economic and fiscal environment has a notable impact on collaborative efforts.
Implications of Preliminary Results

- Preliminary outcomes look positive, But…
  - How do we explain differential outcomes given variation across grant programs?
  - How are state and local deficits and the resulting fiscal constraints impacting programming and service array?
  - How do we factor fiscal constraints over the past four years into account in the analysis of performance outcomes?
    - Forty-three of the 53 grantees (81 percent) report that State budget cuts and staff layoffs have affected their collaborative partnerships and services for families.
Implications of Preliminary Results

- The cost problem: High costs, low numbers served for some sites, But...
  - Majority of new program and funding efforts were to build collaborative capacity
  - Many programs suggest a “hard to serve” population requiring lengthy interventions.
  - Twenty-one (21) sites are in the planning stages or have actually begun cost analysis
Implications of Preliminary Results

- Sustainability: 41% of all TA requests, But…
  - Less than half of grantees have an explicit focus on sustainability issues.
  - What does this reflect? Grant-seeking or real efforts to redirect funding?

- The Real Tests of Program Sustainability…
Implications of Preliminary Results

- Spending Federal resources is not the test of the project; **redirecting program strategies** and **redirecting** State and local **resources** is.
- Serving a minority of families who need these programs is not the test of the project; **scale** is breaking out of the enclave of a project to engage the larger systems.
  - Marketing matters: Outreach and communication with the wider community, policy leaders, and media; stories and data combined for maximum effect.
  - Leveraging as beginning of real redirection.
Implications of Preliminary Results

- Institutional change: There are many collaboration efforts and lessons; we need to ensure we’re capturing the core points about what is different in systems
  - The time it takes (ten-year process in some of the most advanced sites)
  - Staff turnover often imperiling gains
  - Adaptation and re-adjustment in partnerships
  - Deeper dosage needed
- Building on quality improvement and drop-off analysis
  - Longer-term aftercare services to prevent relapse
  - Housing and employability
Emerging Issues and Opportunities

- Serving voluntary child welfare cases
- Issues of trauma across the life span
- Maternal, Infant and Early Childhood Home Visiting Program
Emerging Issues and Opportunities

- Changing fiscal environment
- The Patient Protection and Affordable Care Act
- Interoperability of information systems
Please contact us with any questions

Nancy K. Young, Ph.D.
CFF Director and RPG SC Co-Director
nkyoung@cffutures.org

Sharon Boles, Ph.D.
CFF Research Director
sboles@cffutures.org

714.505.3525 or toll free: 866.493.2758