

ACF

Administration
for Children
and Families

**U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES
Administration for Children, Youth and Families**

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INFORMATION MEMORANDUM

TO: State Agencies Administering Title IV-B, Subpart 2 of the Social Security Act.

SUBJECT: Drawing the Links Between the Purposes of Title IV-B, Subpart 2 of the Social Security Act, Family Preservation and Family Support, and the Empowerment Zones and Enterprise Communities.

LEGAL & RELATED REFERENCES: Sections 430-435 of the Social Security Act, title XIII of the Omnibus Budget Reconciliation Act of 1993, and 42 U.S.C. 1397 et. seq.

PURPOSE: To encourage State Family Preservation and Family Support Program coordinators to link their efforts with the activities of the Empowerment Zones and Enterprise Communities.

BACKGROUND: The Empowerment Zone / Enterprise Community initiative is a federal government-wide effort to enable the self-revitalization and growth of distressed urban and rural areas throughout the nation.

In December 1994, 105 socio-economically distressed areas were designated to receive focused federal economic and human development assistance. These communities were selected from more than 500 applicants that competed for designation, all of whom conducted comprehensive needs assessments with the community through an inclusive "bottom-up" process. The scope and strength of community-based partnerships, resident participation, integration and coordination of activities, private and non-profit sector commitment, and state and local government cooperation are all essential elements of the best plans.

Designated Zones and Communities receive enhanced federal assistance through \$1 billion in flexible Social Services Block Grant funds from the Department of Health and Human Services, approximately \$2.5 billion in federal tax incentives, and special consideration in competitive grant programs of most domestic federal agencies.

Like the Family Preservation and Support initiative, the Empowerment Zone / Enterprise Community initiative recognizes that social and economic issues are not discrete problems to be

dealt with in isolation; rather, they relate to and impact on one another. The initiative encourages localities to develop and implement holistic, outcome-based approaches for comprehensive community, economic, and human development services. It cuts across disciplines and divisions to coordinate the efforts that communities must engage to help themselves--to create jobs, support and preserve families, promote public safety, educate and train residents, provide health care, and protect the environment.

In many proposals, zones and communities stressed the Family Preservation and Family Support planning process and service provision as key to the revitalization of their communities. Many more communities have highlighted these issues as they have begun implementing their strategic plans.

Most importantly, the EZ/EC initiative recognizes that communities themselves are in charge of their own destinies, providing them the resources and assistance to formulate and implement strategic plans that address their own unique needs, tap their own assets, and enable self-sufficiency.

INFORMATION: In the preparation of the Annual Progress and Services Report (APSR), State Family Preservation and Family Support Programs have a unique opportunity to link with the activities of the Empowerment Zones and Enterprise Communities. It is important to note that many of the Zones and Communities are considering the expansion of family support centers and struggling with child welfare issues and how these fit into the priority areas of their localized development work.

In the APSR, States must report on the ongoing Child and Family Service Plan consultation and coordination process. We encourage States to include in this process representation from the Zones and Communities affected by the Plan. Additionally, the APSR must describe the progress in building a more comprehensive, coordinated, and effective child and family services continuum. In this endeavor, the Zones and Communities can be of enormous assistance to the State by sharing their localized needs assessment information and project strategies and initiatives with the State planning entity.

Information gathered from the Zones and Communities can be helpful to the State as it plans for the targeting of Family Preservation and Family Support resources and prioritizes community-based service delivery.

Likewise, States are in a position to share the results of the five-year planning process, including the needs assessment, with the Zones and Communities.

Attached is a list of EZ/EC's in your state. Please contact your Regional Directors if you would like further detailed information on the Empowerment Zones and Enterprise Communities in your State.

INQUIRIES TO: HHS Regional Directors, Regions I-X

Olivia A. Golden
Commissioner
Administration on Children, Youth and Families

Attachment

[List of EZ/EC's by State](#)

ALABAMA

URBAN ENTERPRISE COMMUNITY

Birmingham

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RURAL ENTERPRISE COMMUNITIES

Chambers County

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East Alabama Regional Planning and Development Commission
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Greene & Sumter Counties

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Land Assistance Fund
Sumter County RD 21
Epes, AL 35460

ARIZONA

URBAN ENTERPRISE COMMUNITY

Phoenix

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City of Phoenix
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Phoenix, AZ 85003

RURAL ENTERPRISE COMMUNITY

Chocise, Santa Cruz & Yuma Counties

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Enterprise Community Coordinator
Arizona Border Region Enterprise Community
118 Arizona Street
Bisbee, AZ 85603

Mr. Dave Guthrie (602) 280-1308
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Arizona Department of Commerce
3800 North Central, 15th Floor
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ARKANSAS

URBAN ENTERPRISE COMMUNITY

Little Rock / Pulaski County

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Mr. Fred Hokes (501) 378-0176
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3701 Confederate Boulevard
Little Rock, AR 72206

RURAL ENTERPRISE COMMUNITIES

Mississippi County

Mr. Sam Scruggs (501) 532-2348
Mississippi County, Arkansas EOC (501) 532-2625 [fax]
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Cross, Lee, Monroe & St. Francis Counties

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Development Corporation
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CALIFORNIA

URBAN EMPOWERMENT ZONES

Los Angeles (Supplemental Empowerment Zone)

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Oakland (Enhanced Enterprise Community)

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City Manager's Office
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URBAN ENTERPRISE COMMUNITIES

Los Angeles -- South Central / Huntington Park

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San Diego

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San Francisco

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RURAL ENTERPRISE COMMUNITIES

Imperial County

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Valley of Imperial Development
Alliance (VIDA)
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Watsonville / Santa Cruz County

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City of Watsonville
215 Union Street, 2nd Floor
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COLORADO

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CONNECTICUT

URBAN ENTERPRISE COMMUNITIES

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New Haven

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New Haven, CT 06510

DELAWARE

URBAN ENTERPRISE COMMUNITY

Wilmington

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City of Wilmington
800 North French Street, 9th Floor
Wilmington, DE 19801

DISTRICT OF COLUMBIA

URBAN ENTERPRISE COMMUNITY

Washington, D.C.

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Enterprise Community Project Manager (202) 727-6703 [fax]
D.C. Office of Economic Development
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Washington, D.C. 20001

FLORIDA

URBAN ENTERPRISE COMMUNITIES

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Department of Business Development
111 Northwest First Street, Suite 1710
Miami, FL 33128

Tampa

Mr. Benjamin Stevenson (813) 242-5339
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Department of Housing and Development Coordination
Community Redevelopment Agency
1310 9th Avenue
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RURAL ENTERPRISE COMMUNITY

Jackson County

Mr. Wendell Taylor (904) 482-8061
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Marianna Chamber of Commerce
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Marianna, FL 32446

GEORGIA

URBAN EMPOWERMENT ZONE

Atlanta

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Atlanta Empowerment Zone Corporation

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URBAN ENTERPRISE COMMUNITY

Albany

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Program Manager (912) 430-3989 [fax]
Department of Community and Economic Development
230 South Jackson Street, Suite 210
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RURAL ENTERPRISE COMMUNITIES

Central Savannah River Authority -- Burke, Hancock, Jefferson,

McDuffie, Taliaferro & Warren Counties

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CSRA Regional Development Center
2123 Wrightboro Road
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Mr. Grady Sampson (706) 554-0342
Director
CSRA Enterprise Community
4729 Quaker Road, Suite C
Keysville, GA 30816

Crisp & Dooley Counties

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Crisp/Dooly Partnership, Inc.
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ILLINOIS

URBAN EMPOWERMENT ZONE

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Empowerment Zone Director (312) 744-2271 [fax]
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City of Chicago
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Chicago, IL 60602

URBAN ENTERPRISE COMMUNITIES

East St. Louis

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City Manager (618) 482-6648 [fax]
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Springfield

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City of Springfield
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INDIANA

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City of Indianapolis
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IOWA

URBAN ENTERPRISE COMMUNITY

Des Moines

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City of Des Moines
Neighborhood Planning Division
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Des Moines, IA 50309

KANSAS

URBAN EMPOWERMENT ZONE

Kansas City, with Kansas City, MO (Enhanced Enterprise Community)

Mr. David Warm (816) 474-4240
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Mid-America Regional Council
600 Broadway
300 Rivergate Center
Kansas City, MO 64105

KENTUCKY

RURAL EMPOWERMENT ZONE

Kentucky Highlands -- Clinton, Jackson & Wayne Counties

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Kentucky Highlands Investment (606) 864-5194 [fax]
Corporation
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London, KY 40743-1738

URBAN ENTERPRISE COMMUNITY

Louisville

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Empowerment Zone Community Board
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Louisville, KY 40202

RURAL ENTERPRISE COMMUNITY

McCreary County, with Scott County, TN

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LOUISIANA

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Mr. Perry Thomas (318) 329-2313
Chairman (318) 329-2845 [fax]
Ouachita Empowerment and Enterprise
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RURAL ENTERPRISE COMMUNITIES

Madison Parish

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Ferriday, LA 71334

MARYLAND

URBAN EMPOWERMENT ZONE

Baltimore

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Empower Baltimore Management Corporation
111 South Calvert Street
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MASSACHUSETTS

URBAN EMPOWERMENT ZONE

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City of Lowell
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Springfield, MA 01103

MICHIGAN

URBAN EMPOWERMENT ZONE

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URBAN ENTERPRISE COMMUNITIES

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Muskegon

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Department of Community and Economic Development
City of Muskegon
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Muskegon, MI 49443

RURAL ENTERPRISE COMMUNITY

Lake County

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MINNESOTA

URBAN ENTERPRISE COMMUNITIES

Minneapolis

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St. Paul

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St. Paul, MN 55102

MISSISSIPPI

RURAL EMPOWERMENT ZONE

Mid-Delta Empowerment Zone Alliance (MDEZA) -- Bolivar, Holmes, Humphreys, Sunflower & Leflore Counties

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Co-Chairman (601) 686-4045 [fax]
Mid-Delta Empowerment Zone
Alliance (MDEZA)

Lee Road
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Stoneville, MS 38776

Mr. Harry J. Bowie (601) 335-5291
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Greenville, MS 38701

URBAN ENTERPRISE COMMUNITY

Jackson

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Department of Planning and Development
Division of Land Use
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RURAL ENTERPRISE COMMUNITY

Panola, Quitman & Tallahatchie Counties

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North Delta Planning and Development District, Inc.
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MISSOURI

URBAN EMPOWERMENT ZONE

Kansas City, with Kansas City, KS (Enhanced Enterprise Community)

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600 Broadway
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Kansas City, MO 64105

URBAN ENTERPRISE COMMUNITY

St. Louis

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RURAL ENTERPRISE COMMUNITY

Mississippi County

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NEBRASKA

URBAN ENTERPRISE COMMUNITY

Omaha

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EZ Coordinator (402) 444-6140 [fax]
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NEVADA

URBAN ENTERPRISE COMMUNITY

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NEW HAMPSHIRE

URBAN ENTERPRISE COMMUNITY

Manchester

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NEW JERSEY

URBAN EMPOWERMENT ZONE

Camden, with Philadelphia, PA

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Commissioner (609) 968-6417 [fax]
Department of Development and Redevelopment
City of Camden
Sixth & Market Streets
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Camden, NJ 08101

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Camden Empowerment Trust Commission (609) 541-8457 [fax]
Chairman
412 North Second Street
Camden, NJ 08102

URBAN ENTERPRISE COMMUNITY

Newark

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NEW MEXICO

URBAN ENTERPRISE COMMUNITY

Albuquerque

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RURAL ENTERPRISE COMMUNITY

Mora, Taos & Rio Arriba Counties

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La Jicarita Enterprise Community
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NEW YORK

URBAN EMPOWERMENT ZONE

New York City -- Harlem / Bronx

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Upper Manhattan Empowerment Zone
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URBAN ENTERPRISE COMMUNITIES

Albany / Schenectady / Troy

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Rochester

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NORTH CAROLINA

URBAN ENTERPRISE COMMUNITY

Charlotte

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RURAL ENTERPRISE COMMUNITIES

Robeson County

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Halifax, Edgecombe & Wilson Counties

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OHIO

URBAN EMPOWERMENT ZONE

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URBAN ENTERPRISE COMMUNITIES

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Akron, OH 44308

Columbus

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Department of Trade and Development
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RURAL ENTERPRISE COMMUNITY

Scioto County

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City of Portsmouth
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OKLAHOMA

URBAN ENTERPRISE COMMUNITY

Oklahoma City

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RURAL ENTERPRISE COMMUNITY

Choctaw & McCurtain Counties

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OREGON

URBAN ENTERPRISE COMMUNITY

Portland

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Portland Development Commission
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RURAL ENTERPRISE COMMUNITY

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Josephine County Community Services - Community Action Agency

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PENNSYLVANIA

URBAN EMPOWERMENT ZONE

Philadelphia, with Camden, NJ

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URBAN ENTERPRISE COMMUNITIES

Harrisburg

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Harrisburg MLK Government Center
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Pittsburgh

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RURAL ENTERPRISE COMMUNITY

Clinton County

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City of Lock Haven
20 East Church Street
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RHODE ISLAND

URBAN ENTERPRISE COMMUNITY

Providence

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The Providence Plan
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SOUTH CAROLINA

URBAN ENTERPRISE COMMUNITY

Charleston

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Office of the Mayor
75 Calhoun Street
Charleston, SC 29401

Mr. Lawrence O. Thompson (803) 724-3796
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Division 615
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RURAL ENTERPRISE COMMUNITY

Williamsburg County

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Williamsburg Enterprise Commission
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SOUTH DAKOTA

RURAL ENTERPRISE COMMUNITY

Beadle & Spink Counties

Mr. Robert Hull (605) 698-7654
Executive Director (605) 698-3038 [fax]
Northeast South Dakota Community Action Program
414 Third Avenue East
Sisseton, SD 57262

TENNESSEE

URBAN ENTERPRISE COMMUNITIES

Memphis

Ms. Vernua Hanrahan (901) 526-6627
Manager
Center for Neighborhoods
619 North 7th Street
Memphis, TN 38107

Nashville

Mr. Phil Ryan (615) 252-8563
Development Finance Specialist (615) 252-8559 [fax]
Metropolitan Development and Housing Agency
701 South Sixth Street
P.O. Box 846
Nashville, TN 37206

RURAL ENTERPRISE COMMUNITIES

Fayette & Haywood Counties

Mr. John Sicola (901) 576-4610
Executive Director (901) 576-3519 [fax]
Fayette/Haywood Enterprise Community
Steering Committee
157 Poplar, Room B-150
Memphis, TN 38103

Scott County, with McCreary County, KY

Mr. Leslie Winningham (615) 569-6380
Grants Administrator (615) 569-5710 [fax]
Scott County Executive Office
407 Industrial Lane, Suite 2
Oneida, TN 37841

TEXAS

URBAN EMPOWERMENT ZONE

Houston (Enhanced Enterprise Community)

Ms. Judith Butler (713) 247-2666
Assistant to the Mayor (713) 247-3985 [fax]
City of Houston
900 Bagby Street, 2nd Floor
Houston, TX 77002

RURAL EMPOWERMENT ZONE

Rio Grande Valley -- Cameron, Hidalgo, Starr & Willacy Counties

Ms. Bonnie Gonzales (210) 514-4000
Chief Executive Officer (210) 514-4007 [fax]
Rio Grande Valley Empowerment Zone Corporation
301 South Texas
Mercedes, TX 78570

URBAN ENTERPRISE COMMUNITIES

Dallas

Mr. Ryan Evans (214) 670-1694
Development Officer (214) 670-0158 [fax]
City of Dallas
Economic Development Department
1500 Marilla, 5C South
Dallas, TX 75201

El Paso

Ms. Deborah Hamlyn (915) 541-4643
Director, Community Development (915) 541-4370 [fax]
City of El Paso
#2 Civic Center Plaza, 9th Floor
El Paso, TX 79901

San Antonio

Mr. Andrew Cameron (210) 220-3600
Community Development Director (210) 220-3620 [fax]
City of San Antonio

419 South Main, Suite 200
San Antonio, TX 78204

Waco

Mr. Charles W. Daniels (817) 750-5640
Assistant City Manager (817) 750-5880 [fax]
City of Waco
Third & Austin Street
Waco, TX 76701

UTAH

URBAN ENTERPRISE COMMUNITY

Ogden

Ms. Karen Thurber (801) 629-8901
Project Coordinator (801) 629-8902 [fax]
Ogden City Neighborhood Development
2484 Washington Boulevard, Suite 211
Ogden, UT 84401

VERMONT

URBAN ENTERPRISE COMMUNITY

Burlington

Mr. John E. Davis (802) 865-7144
Housing Director (802) 865-7024 [fax]
Burlington Community and Economic Development Office
City Hall, Room 32
Burlington, VT 05401

VIRGINIA

URBAN ENTERPRISE COMMUNITY

Norfolk

Ms. Eleanor Bradshaw (804) 623-1111 x 426
EC Project Coordinator (804) 623-1607 [fax]
Norfolk Works
201 Granby Street
Norfolk, VA 23510

RURAL ENTERPRISE COMMUNITY

Accomack & Northampton Counties

Mr. Monte Penney (804) 442-4509
Executive Director (804) 442-7530 [fax]
Virginia Eastern Shore Economic
Empowerment and Housing Corporation
36078 Lankford Highway
P.O. Box 814
Nassawadox, VA 23413

WASHINGTON

URBAN ENTERPRISE COMMUNITIES

Seattle

Mr. Chuck Depew (206) 684-0208
Deputy Director (206) 684-0379 [fax]
City of Seattle
Office of Economic Development
600 4th Street
205 Municipal Building
Seattle, WA 98104

Tacoma

Ms. Sandra Western-Butler (206) 572-2120
Managing Consultant (206) 572-2625 [fax]
Tacoma Empowerment Consortium
Community Connections
2501 East D Street, Suite 209
Tacoma, WA 98421

Mr. Donald D. Hines (206) 591-5223
Manager (206) 591-5050 [fax]
Planning and Development Services Department
Community and Human Development Division
747 Market Street, Suite 1036
Tacoma, WA 98402

RURAL ENTERPRISE COMMUNITY

Yakima County

Ms. Betty Ingham (509) 574-1500
Board of County Commissioners (509) 574-1501 [fax]
Yakima County
128 North Second Street
Yakima, WA 98901

WEST VIRGINIA

URBAN ENTERPRISE COMMUNITY

Huntington

Ms. Cathy Burns (304) 696-4486
Director (304) 696-4465 [fax]
Huntington Department of Development & Planning
City Hall
800 Fifth Avenue, Room 14
P.O. Box 1659
Huntington, WV 25717

RURAL ENTERPRISE COMMUNITIES

Braxton, Clay, Fayette, Nicholas & Roane Counties

Ms. Terrell Ellis (304) 587-2034
Executive Director (304) 587-2027 [fax]
Central Appalachia Empowerment
Zone of West Virginia
207 Main Street
P.O. Box 176
Clay, WV 25043

McDowell County

Mr. Cliff Moore (304) 448-2118
Chief Administrator (304) 448-3287 [fax]
McDowell County Action Network
Route 103
P.O. Box 158
Wilcoe, WV 24895

WISCONSIN

URBAN ENTERPRISE COMMUNITY

Milwaukee

Mr. Michael L. Morgan (414) 286-5800
Commissioner (414) 286-5778 [fax]
Department of City Development
City of Milwaukee
809 North Broadway
Milwaukee, WI 53202