

<b>ACF</b>  Administration  For Children  And Families	U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES Administration on Children, Youth and Families	
	<b>1. Log No:</b> ACYF-CB-PI-03-04	<b>2. Issuance Date:</b> March 28, 2003
	<b>3. Originating Office:</b> Children's Bureau	
	<b>4. Key Words:</b> State Court Improvement Program	

### PROGRAM INSTRUCTION

**TO:** Highest State Courts of Appeal

**SUBJECT:** Instructions for States Applying for Court Improvement Program Funds for Fiscal Years (FYs) 2003-2006

**LEGAL AND RELATED REFERENCES:** Title IV-B and IV-E of the Social Security Act; Section 438 of the Social Security Act; Section 305 of the Adoption and Safe Families Act (ASFA) of 1997 (Public Law 105-89); the Promoting Safe and Stable Families Amendments of 2001 (Public Law (107-133); ACYF-PI-94-12; ACYF-CB-PI-99-02; 45 CFR Parts 16, 30, 75, 76, 80, 81, 84, 91, 92, 93, 95; Letter of April 24, 2002 from Administration on Children, Youth and Families (ACYF) Commissioner Joan E. Ohl to the Highest State Courts of Appeal

#### PURPOSE

The purpose of this Program Instruction is to set forth the eligibility requirements and grant application procedures for the State Court Improvement Program for fiscal years 2003 through 2006.

#### BACKGROUND

The State Court Improvement Program (CIP) was created as part of the Omnibus Budget Reconciliation Act (OBRA) of 1993, Public Law 103-66, which among other things, provided Federal funds to State child welfare agencies and Tribes for preventive services and services to families at risk or in crisis. OBRA designated a portion of these funds (\$5 million in fiscal year 1995 and \$10 million in each of FYs 1996 through 1998) for grants

to State court systems to conduct assessments of their foster care and adoption laws and judicial processes, and to develop and implement a plan for system improvement. The Adoption and Safe Families Act of 1997, Public Law 105-89, reauthorized the CIP through 2001, which Congress funded at \$10 million annually. There were no substantive changes made to the CIP in the 1997 reauthorization.

The Promoting Safe and Stable Families Amendments of 2001, Public Law 107-133, reauthorizes the Court Improvement Program through FY 2006. The law also expands the scope of the program to: (1) include improvements that the highest courts deem necessary to provide for the safety, well-being, and permanence of children in foster care, as set forth in ASFA; and (2) implement a corrective action plan, as necessary, in response to findings identified in a child and family services review<sup>1</sup> of the State's child welfare system. Public Law 107-133 authorizes a mandatory funding level of \$10 million for CIP and new discretionary funding for FYs 2002 through 2006. From any discretionary funding appropriated annually for the Promoting Safe and Stable Families Program, the law authorizes a 3.3 percent set-aside for the CIP. Finally, the Court Improvement Program authority was transferred to a new section 438 of the Social Security Act (see Attachment A).

As of FY 2001 all eligible States (50 States, the District of Columbia, and Puerto Rico) are receiving annual Court Improvement Program grants. On April 24, 2002, the Administration for Children and Families (ACF) sent a letter to the Highest State Courts of Appeal in each of these States with guidance on applying for FY 2002 CIP grants.

## Table of Contents

---

<sup>1</sup> Beginning in FY 2001 the ACF implemented the child and family services reviews (CFSR) (see 45 CFR 1355.31– 1355.37). The purpose of the reviews is for the Federal government, in partnership with the States, to review States' child and family service programs to ensure substantial conformity with the State plan requirements in titles IV-B and IV-E of the Social Security Act. The reviews cover child protective services, foster care, adoption, family preservation, family support, and independent living. The reviews are designed to help States improve child welfare services and the outcomes for children and families who receive services by identifying strengths and needs within State programs, as well as areas where technical assistance can lead to program improvements

The initial step in the CFSR is for the State to conduct a statewide assessment, using statewide aggregate data to evaluate the programs under review, and address the other requirements subject to review. Following the statewide assessment, the on-site phase of the CFSR is conducted. This includes a review of a sample of cases and related interviews to determine a State's level of conformity with regard to safety, permanency, and well-being outcomes, in addition to State and local stakeholder interviews to determine conformity with a range of systemic factors. Courts, administrative review bodies, and children's guardians *ad litem* are included in these stakeholder interviews. In the event that ACF determines a State is not in substantial conformity with any one of the outcomes or systemic factors, a program improvement plan (PIP) is required. The State must address in its PIP each outcome and systemic factor that was determined not to be in substantial conformity. Additional information on these reviews can be found at <http://www.acf.hhs.gov/programs/cb/>

INSTRUCTION .....	3
Eligibility .....	3
Funding .....	3
Activities .....	5
<u>Re-assessments</u> .....	5
<u>Implementation of Court Improvement Recommendations</u> .....	6
<u>Strategic Plan</u> .....	7
Application Procedures .....	10
<u>FY 2003 Funding</u> .....	10
<u>Fiscal Years 2004-2006 Funding</u> .....	11
Reporting Requirements .....	12
<u>Fiscal Reports</u> .....	12
<u>Program Reports</u> .....	12
Resources For State Courts .....	13
PAPERWORK REDUCTION ACT .....	13
INQUIRIES TO .....	14
ATTACHMENTS .....	14

## **INSTRUCTION**

This Program Instruction reflects the statutory provisions of Congress with respect to the Court Improvement Program as outlined in Public Law 103-66 (OBRA of 1993) and its Conference Report. It also addresses the expanded scope and additional funding included in the CIP's reauthorization in Public Law 107-133. States must comply with the requirements of this Program Instruction in order to receive CIP funds for FYs 2003-2006.

### **Eligibility**

The highest State court in each State that participates in the programs funded under title IV-E of the Social Security Act is eligible to apply for Court Improvement Program funds. The term "highest State court" means the judicial tribunal that is the ultimate court of appeals in the State. The court may choose to enter into an agreement with another entity, such as a university or non-profit organization, for the purpose of complying with CIP requirements, particularly with regard to the assessment portion of the program or an evaluation. The ultimate responsibility for implementing the grant remains with the highest State court.

### **Funding**

Public Law 107-133 authorizes up to \$505 million in each of FYs 2002 through 2006, including \$305 million in mandatory funds and up to \$200 million in discretionary funds, for the Promoting Safe and Stable Families program. Of this amount, \$10 million of the mandatory funds and 3.3 percent of any discretionary funds appropriated are set aside for the Court Improvement Program annually.

- Allotments: Each year, any discretionary funds set aside for the CIP will be added to the amount of mandatory funds appropriated by Congress. Each State court with an approved application will be allotted \$85,000. In addition to this base amount, the remainder of the total amount of funds appropriated for all State courts will be divided on the basis of each State's proportionate share of children under age 21. Attachment B provides the estimated allotments for FY 2003. ACF will issue estimated allotments annually for FYs 2004-2006.
- Program Expenditure Period: State courts have two years from the date of award to expend (obligate and liquidate) each Federal fiscal year's funds. A negative grant award will be issued for any unobligated balances or unliquidated obligations reported at the end of each two-year program expenditure period. ACF does not have the authority to grant an extension of a program expenditure period. Accordingly, any unexpended funds must be returned to the U.S. Treasury.
- Cost Sharing Requirement: A non-Federal share is required for each of FYs 2003-2006 CIP funds at the rate of 25 percent of the total budget (1/3 of the Federal share). For example, for a project totaling \$100,000, a State court must contribute \$25,000 for \$75,000 of Federal funds requested. Funds that are eligible to be used as non-Federal share must meet the regulatory provisions of 45 CFR 92.24, which establishes the rules for cost sharing.

In accordance with these provisions, funds eligible to be used as non-Federal share, among other things,

- must not be Federal grant funds, unless specifically allowed by Federal statute;
- must not be used to match any other Federal grant;
- must be used for costs that are otherwise allowable. The non-Federal share, whatever its nature, must be used for assessments or the implementation of improvements described in this Program Instruction;
- may originate with a third party, public or non-public; and
- may be in-kind contributions of services, equipment, or property.

See Attachment C for the full text of 45 CFR 92.24.

- Indirect Costs: If a State court wishes to receive reimbursement for indirect costs within its allotment as a part of its grant, it must have an approved indirect cost rate with the cognizant Federal agency. The cognizant Federal agency is that Federal agency which provides the most funds to the State court. If a State court has not been assigned a cognizant agency, it should work with the Federal agency from which it receives the largest amount of funds to negotiate and receive approval of indirect cost proposals. Where the Department of Health and Human Services (HHS) is the cognizant agency, the appropriate Division of Cost Allocation Field Office is available to negotiate indirect cost rates. See Attachment D for a list of these offices.
- Drawdown of Funds from the Payment Management System: In accordance with Public Law 101-510, grant funds that have been expended within the two-year program expenditure period must be drawn down within five years from the fiscal year for which the funds were awarded (i.e., FY 2003 funds must be drawn down by no later than September 30, 2008). Requests for adjustments/revisions to the Payment Management account after five years will not be honored.

## **Activities**

States applying for FY 2003 Court Improvement Program funds must submit a strategic plan for court improvement for the period beginning October 1, 2002 and ending September 30, 2006. The strategic plan must include: (1) a re-assessment of proceedings relating to foster care and adoption, and (2) implementation of recommendations for court improvement resulting from the re-assessment.

### Re-assessments

In many States, initial assessments to comply with Court Improvement Program requirements were completed as early as 1995 and 1996. States courts must conduct a re-assessment to update their earlier findings, particularly in light of the ASFA requirements, the States' implementation of ASFA legislation, and the CIP reform efforts. States courts must also update their assessments to incorporate the strengths and weaknesses related to court system practice and procedures reflected in the final reports of the State child welfare agency's CFSR and the title IV-E foster care eligibility review.<sup>2</sup>

---

<sup>2</sup> The reviews of the Federal title IV-E foster care program focus on whether payments were made on behalf of eligible children placed in eligible homes and institutions. Just as in the child and family services reviews, each review team is comprised of Federal and State representatives. The reviewers examine cases to determine if they meet Federal eligibility requirements, including court orders with appropriate language confirming the need to remove the child from the home; confirming the State agency's reasonable efforts to preserve the family, when it is safe to do so; and finalizing a permanency plan.

States which have conducted a follow-up assessment to the first CIP assessment prior to issuance of this Program Instruction may satisfy this re-assessment requirement if the follow-up assessment

- meets the purposes in Section 438 of the Social Security Act and the requirements of this Program Instruction;
- has been completed within the past three years; and
- incorporates the results of any statewide assessment, final report and program improvement plan (PIP) completed in connection with a CFSR or title IV-E foster care eligibility review, or the State provides an assurance that it will be revised to include such results from future reviews.

Requirements for these re-assessments are described in Attachment E.

#### Implementation of Court Improvement Recommendations

States courts are expected to work on court improvement in collaboration with those who share responsibility with the judiciary for providing care, representation and protection for children removed from their homes. These should include the following:

- representatives of the State child welfare, health, mental health, and substance abuse agencies;
- juvenile and family court judges;
- tribal court representation, or an individual with ICWA expertise;
- representatives of the foster care citizen review board, if any;
- defense attorneys;
- court-appointed special advocates (CASAs);
- guardians *ad litem*; and
- attorneys who represent child welfare agencies.

Because of the importance of judicial leadership, we encourage the Chief Justice (or his or her judicial designee) to serve as chair of any advisory group or task force formed to implement court improvement.

States must address the most crucial court reform issues that will improve the safety, well-being and permanency of children in foster care, and strengthen the legal and

---

A disallowance is taken for all cases that fail to meet Federal requirements, and if a State fails in more than a specific percentage of cases, it is considered to be out of substantial compliance with the Federal foster care eligibility requirements. States that do not achieve substantial compliance must develop and implement a Program Improvement Plan, and a subsequent on-site case review will be conducted after PIP implementation is completed. After the secondary review, if the State is still not in substantial compliance, a larger disallowance is assessed on the basis of the state's total foster care population. Additional information on these reviews can be found at <http://www.acf.hhs.gov/programs/cb/>

judicial system's areas of weakness identified in the CFSR and title IV-E foster care eligibility review. These issues include:

- improving judicial competence and skills and identifying and supporting judicial leadership for dependency issues;
- limiting workloads to allow timely and well-informed judicial decisions through increases in personnel or resources, reductions in numbers of case reviews mandated by State law, or any other changes needed to enable the courts to effectively manage their caseloads;
- developing automated information systems to track cases and measure performance, including the collection and dissemination of additional data or information, and the establishment of links with other child welfare information systems in the State, such as the Statewide Automated Child Welfare Information System (SACWIS), to improve decision-making in the courts;
- institutionalizing stronger links with child welfare agencies, tribal courts, and community programs (including faith-based programs) to improve the coordination of services for children;
- encouraging communication between, and cross-systems training of, court and agency personnel including, but not limited to, judges, attorneys, social workers, administrators, and court appointed representatives of parents and children;
- improving the amount and quality of legal representation for children, parents and agencies; and
- giving fairer treatment, notice, and consideration to all parties before the court.

State courts are expected to develop a strong collaborative relationship with the State child welfare agency (See Attachment F). State Court Improvement Programs should also collaborate with the Children's Justice Act program funded through ACF, and related programs funded by the Office of Juvenile Justice and Delinquency Prevention (OJJDP) at the Department of Justice, such as the Child Victims Act Model Courts Project, the Safe Start Initiative and the Safe Kids/Safe Street Initiative demonstration sites, and the Strengthening Abuse and Neglect Courts (SANCA) demonstration sites. See Attachment G for further details on these programs.

In making decisions about allocating CIP funds, State courts are expected to give priority to any legal and judicial issues identified in the program improvement plans (PIPs) developed as part of the State's CFSR and title IV-E foster care eligibility review.

#### Strategic Plan

In developing a new strategic plan State courts should build on their accomplishments and experience with the strategic plan developed for implementation of court improvement reforms during fiscal years 1999-2001. The plan should be targeted to achieving safety, permanency and well-being for children in foster care. The strategic plan should identify short- and long-range activities to work toward achievement of the CFSR child welfare outcomes. Those outcomes are:

**Safety**

- Children are, first and foremost, protected from abuse and neglect;
- Children are safely maintained in their homes whenever possible and appropriate;

**Permanency**

- Children have permanency and stability in their living situation;
- The continuity of family relationships and connections is preserved for children;

**Child and Family Well-Being**

- Families have enhanced capacity to provide for their children's needs;
- Children receive appropriate services to meet their educational needs; and
- Children receive adequate services to meet their physical and mental health needs.<sup>3</sup>

As applicable, the strategic plan should target specific activities to bring the State into compliance in accordance with a program improvement plan resulting from a CFSR or a title IV-E foster care eligibility review. The strategic plan must:

- describe plans for conducting a re-assessment of proceedings relating to foster care and adoption. If a re-assessment meeting the requirements described above has been completed, a copy of the re-assessment report must be included;
- define specific court improvement activities likely to produce better outcomes for children and families that are:
  - tangible,
  - measurable, and
  - time-specific;

---

<sup>3</sup> For further information about these outcomes and the performance and data indicators utilized in the CFSR, see the materials available at <http://www.acf.hhs.gov/programs/cb/cwrp/index.htm>. States should note the statewide data indicators used to evaluate permanency outcome 1 in the CFSR which have particular relevance to the courts, including the rate of foster care re-entries; the number of moves experienced by children in foster care; the length of time to achieve reunification; and the length of time to achieve adoption.



- lay out timetables describing steps to be taken in conducting the activities to achieve these outcomes, and identifying who is responsible for their accomplishment;
- identify indicators of progress or measures; and
- include interim benchmarks, such as quantitative monthly or quarterly projections of the accomplishments to be achieved for each function or activity, in such terms as:
  - terminations of parental rights finalized, as well as the percentage filed for children in foster care for 15 of the most recent 22 months;
  - adoptions finalized, as well as the percentage finalized within 24 months of the child entering foster care;
  - rules changed;
  - case review timeframes accelerated; or
  - legislative changes enacted.

When accomplishments cannot be quantified by activity or function, they should be listed in chronological order to show the schedule of accomplishments and their target dates.

In light of the close connection between the purposes of the CIP and the purposes of the CFSRs, State courts also must include in their strategic plans a strategy to facilitate legal and judicial participation in the CFSR and collaboration with the child welfare agency at all stages of the review, including the development of the statewide assessment, planning of and participation in the on-site review, and development and implementation of the PIP. Activities should be identified that will inform the legal and judicial community about the reviews and encourage active legal and judicial participation.

The strategic plan must address how the State will collect and analyze automated and non-automated data to evaluate the quality of court performance and measure the success of court improvement efforts. The strategic plan also must include procedures for monitoring implementation and evaluation of improvement efforts, and methods to measure progress and revise the plan as needed.

A State may revise its strategic plan at any time during FYs 2003-2006 by submitting the proposed change in writing to the appropriate ACF Regional Office (see Attachment H) for approval.

## **Application Procedures**

### FY 2003 Funding

The application requirements for FY 2003 CIP funding, which differ from those for FYs 2004-2006 as described below, are as follows:

To receive FY 2003 funding States must submit an application by June 30, 2003 to their ACF Regional Office for approval, which includes the following:

- A strategic plan with a timetable for the implementation of court reforms during FYs 2003-2006;
- A copy of a re-assessment of the State courts' handling of proceedings relating to foster care and adoption conducted within the past three years that meets the requirements outlined in the "re-assessments" section on page 5, or a plan for conducting such a re-assessment.

The application must describe the methods used, or to be used, to conduct the assessment and to select State courts for inclusion, the types of data (to be) collected, and the organization (s) and individual (s) responsible for conducting the assessment, including relevant experience. The application must describe how the State child welfare agency and the citizen review board, if any exists, and other important parties in the system, such as guardians *ad litem* or court appointed special advocates (CASA), were involved or will be involved in the court assessment.

- The application must include a statement that the State child welfare agency and the citizen review board, if any exists, have reviewed the application.
- Standard Forms 424 and 424-A (See Attachment I) describing the State's budget for use of FY 2003 funds and a tentative budget for the fiscal years 2004-2006. A line item budget and budget justification must be submitted with these forms. The budget must include funds adequate to support the travel of at least two individuals to Washington, D.C. to attend the Permanency Partnership Forum, an annual meeting of representatives of child welfare agencies and the courts. These travel funds may be budgeted as either Federal or non-Federal share.
- A program report covering all activities currently supported by Court Improvement Program funds (See detailed description below under Reporting Requirements).

- A list of partners collaborating in court improvement or members of an advisory group or task force, if such a group exists, including the names, titles, and a brief description of the relevant professional experience.

- Certifications (Attachment J)

- Anti-Lobbying Certification and Disclosure Form

Pursuant to 45 CFR Part 93, the Anti-Lobbying Certification and Disclosure Form must be signed and submitted with the State's CIP application. If applicable, a Standard Form LLL, which discloses lobbying payments, also must be submitted.

- Other Certifications

The signature on the State's CIP application by an authorized official attests to the applicant's intent to comply with each of the following certifications:

- Certification Regarding Drug-Free Work Place;
- Debarment Certification; and
- Certification Regarding Environmental Tobacco Smoke.

It is not necessary to submit these three certifications with the application.

#### Fiscal Years 2004-2006 Funding

To receive funding for fiscal years 2004 – 2006, States must submit an application by June 30<sup>th</sup> of each year to their ACF Regional Office for approval, which includes the following:

- A letter from the highest State court requesting funding for that fiscal year;
- A program report covering all activities currently supported by Court Improvement Program funds (see detailed description below under Reporting Requirements);
- A description of any changes from the projected budget on Forms 424 and 424-A submitted with the application in FY 2003; and
- A description of any changes from the strategic plan for implementing reforms that was submitted with the application in FY 2003.

States may submit the applications as a paper copy, or at their option, on a 3.5 diskette, or attached to an e-mail to the Regional Office. The ACF Regional Administrator will

approve applications meeting the purposes in Section 438 of the Social Security Act and the requirements of this Program Instruction.

Forms: The following forms are available electronically at <http://www.acf.dhhs.gov/programs/ofs/forms.htm>

- Standard Form 269 (SF-269)
- Standard Forms 424 and 424-A
- Anti-Lobbying Certification and Disclosure Form
- Certification Regarding Drug-Free Work Place
- Debarment Certification
- Certification Regarding Environmental Tobacco Smoke.

## **Reporting Requirements**

### Fiscal Reports

Expenditures under the Court Improvement Program must be reported annually on a Standard Form 269 (SF-269), Financial Status Report. A fiscal report is due 90 days after the close of each twelve months of a grant's two-year program expenditure period. The first fiscal report for a program period is an interim report covering the first twelve months of the program period. The final report should cover the entire 24-month program period. Financial reports should be mailed to the following address, with a copy to the appropriate ACF Regional Administrator (see Attachment H):

Administration for Children and Families  
Office of Administration, OGM  
Switzer Building  
330 C Street, SW  
Washington, D.C. 20447

Fiscal reports must be current before new funding will be awarded each year.

### Program Reports

The program report, covering all activities supported by Court Improvement Program funds, should be submitted with each year's application. The annual program report should address the outcomes of court improvement activities and how they help provide for the safety, well-being, and permanence of children in foster care. The report should

describe any corrective action undertaken as a result of child and family services or title IV-E foster care eligibility reviews. Annual program reports must include:

- a description of activities undertaken during the program period to implement improvements to the courts;
- a plan for the next year's court improvement activities, including a description of targeted efforts with strategies and timelines; and
- a statement regarding the State court's overall progress in relation to its re-assessment and strategic plan.

The program reports should be submitted to the appropriate ACF Regional Administrator (See Attachment H) as part of an application for funding. They may be submitted as a paper copy, or at the State's option, on a 3.5 diskette or attached to an e-mail. A copy of the program report should be submitted concurrently to:

National Child Welfare Resource Center on Legal and Judicial Issues  
c/o ABA Center on Children and the Law  
740 15<sup>th</sup> Street, NW  
Washington, D.C. 20005-1022

### **Resources For State Courts**

For training and technical assistance regarding assessment tools and approaches, best practice materials, and ongoing consultation on court improvements, State courts should contact the National Council of Juvenile and Family Court Judges (NCJFCJ) National Center for Juvenile Justice, the National Center for State Courts, the American Bar Association Center on Children and the Law, and the NCJFCJ Permanency Planning Department. The Children's Bureau, in the Administration on Children, Youth and Families, provides an array of training and technical assistance support resources through grants, contracts, and cooperative agreements. Currently the Bureau operates ten National Resource Centers, two Clearinghouses, and four technical support projects. Detailed information on all of these resources for State courts can be found at Attachment K.

### **PAPERWORK REDUCTION ACT**

Under the Paperwork Reduction Act of 1995 (Public Law 104-13), an agency may not conduct or sponsor, and a person is not required to respond to, a collection of information unless it displays a currently valid OMB Control Number. The public reporting burden for the Court Improvement Program is estimated to average 76 hours per response.

**INQUIRIES TO:** ACF Regional Offices

/s/

Joan E. Ohl  
Commissioner  
Administration on Children,  
Youth and Families

**ATTACHMENTS**

- A: Section 438 of the Social Security Act
- B: Estimated State Court Allotments for FY 2003
- C: [45 CFR 92.24](#)
- D: [Division of Cost Allocation Field Offices](#)
- E: Requirements for the Re-assessments
- F: List of State Child Welfare Administrators
- G: Related Programs
- H: List of ACF Regional Administrators
- I: [Standard Forms 424 and 424-A](#)
- J: [Certification Forms](#)
- K: Resources for State Courts

ENTITLEMENT FUNDING FOR STATE COURTS TO ASSESS AND IMPROVE  
HANDLING OF PROCEEDINGS RELATING TO FOSTER CARE AND ADOPTION.<sup>1</sup>

SEC. 438. (a) IN GENERAL.—The Secretary shall make grants, in accordance with this section, to the highest State courts in States participating in the program under part E, for the purpose of enabling such courts—

(1) to conduct assessments, in accordance with such requirements as the Secretary shall publish, of the role, responsibilities, and effectiveness of State courts in carrying out State laws requiring proceedings (conducted by or under the supervision of the courts)—

(A) that implement parts B and E;

(B) that determine the advisability or appropriateness of foster care placement;

(C) that determine whether to terminate parental rights; and

(D) that determine whether to approve the adoption or other permanent placement of a child; and

(2) to implement improvements the highest state courts deem necessary as a result of the assessments, including—

(A) to provide for the safety, well-being, and permanence of children in foster care, as set forth in the Adoption and Safe Families Act of 1997 (Public Law 105-89); and

(B) to implement a corrective action plan, as necessary, resulting from reviews of child and family service programs under section 1123A of this Act.

(b) APPLICATIONS.—In order to be eligible for a grant under this section, a highest State court shall submit to the Secretary an application at such time, in such form, and including such information and assurances as the Secretary shall require.

(c) ALLOTMENTS.—

(1) IN GENERAL.—Each highest State court which has an application approved under subsection (b), and is conducting assessment and improvement activities in accordance with this section, shall be entitled to payment, for each of fiscal years 2002 through 2006, from the amount reserved pursuant to section 436(b)(2) (and the amount, if any, reserved pursuant to section 437(b)(2)), of an amount equal to the sum of \$85,000 plus the amount described in paragraph (2) of this subsection for the fiscal year.

(2) FORMULA.—The amount described in this paragraph for any fiscal year is the amount that bears the same ratio to the amount reserved pursuant to section 436(b)(2) (and the amount, if any, reserved pursuant to section 437(b)(2)) for the fiscal year (reduced by the dollar amount specified in paragraph (1) of this subsection for the fiscal year) as the number of individuals in the State who have not attained 21 years of age bears to the total number of such individuals in all States the highest State courts of which have approved applications under subsection (b).

(d) FEDERAL SHARE.—Each highest State court which receives funds paid under this section may use such funds to pay not more than 75 percent of the cost of activities under this section in each of fiscal years 2002 through 2006.

---

<sup>1</sup> Public Law 107-133, Sec. 107(e) amended and redesignated Section 13712 of the Omnibus Budget Reconciliation Act of 1993 (42 U.S.C. 670 note) as section 438 of the Act.

FYI, the CIP Allotments for FY2003 are as follows:

FY 2003 State Court Improvement Program Allotments

	Regular	Discretionary	Total
Alabama	166,857	54,705	221,562
Alaska	80,842	26,505	107,347
Arizona	187,971	61,627	249,598
Arkansas	126,215	41,380	167,595
California	897,895	294,378	1,192,273
Colorado	164,071	53,791	217,862
Connecticut	139,126	45,613	184,739
Delaware	81,890	26,848	108,738
Dist. of Col.	75,428	24,730	100,158
Florida	394,132	129,218	523,350
Georgia	261,487	85,730	347,217
Hawaii	90,774	29,761	120,535
Idaho	97,735	32,043	129,778
Illinois	358,277	117,463	475,740
Indiana	208,551	68,375	276,926
Iowa	132,056	43,295	175,351
Kansas	129,392	42,422	171,814
Kentucky	155,329	50,926	206,255



Louisiana	175,969	57,692	233,661
Maine	91,289	29,929	121,218
Maryland	185,268	60,741	246,009
Massachusetts	200,941	65,879	266,820
Michigan	299,148	98,077	397,225
Minnesota	181,038	59,354	240,392
Mississippi	135,636	44,469	180,105
Missouri	194,269	63,692	257,961
Montana	85,030	27,878	112,908
Nebraska	105,251	34,507	139,758
Nevada	109,641	35,947	145,588
New Hampshire	92,004	30,164	122,168
New Jersey	249,122	81,676	330,798
New Mexico	110,001	36,065	146,066
New York	489,396	160,451	649,847
North Carolina	244,082	80,023	324,105
North Dakota	79,182	25,960	105,142
Ohio	326,494	107,043	433,537
Oklahoma	146,196	47,931	194,127
Oregon	141,143	46,275	187,418
Pennsylvania	331,372	108,642	440,014
Puerto Rico	163,842	53,716	217,558

Rhode Island	87,328	28,631	115,959
South Carolina	157,146	51,521	208,667
South Dakota	82,646	27,096	109,742
Tennessee	191,740	62,863	254,603
Texas	598,135	196,101	794,236
Utah	130,420	42,759	173,179
Vermont	77,656	25,460	103,116
Virginia	222,513	72,952	295,465
Washington	201,328	66,006	267,334
West Virginia	101,446	33,260	134,706
Wisconsin	189,393	62,094	251,487
Wyoming	75,907	24,886	100,793
Total	10,000,000	3,278,550	13,278,550

## **Requirements for the Re-assessments**

The re-assessments shall examine the current strengths and challenges of the dependency court system, building on the results of the State's initial CIP assessment and any evaluation conducted of subsequent court improvement efforts. The re-assessments shall be comprehensive and include the areas studied in the initial assessment as follows.

The re-assessments shall examine the effectiveness, timeliness, and quality of proceedings that determine:

- whether to assume court jurisdiction over children;
- whether the child should be reunified with his or her family;
- whether to utilize out of home placement;
- whether to terminate parental rights;
- whether the permanency plan for the child should be reunification, adoption, legal guardianship, or placement with a fit and willing relative. If not, is there a compelling reason for an alternate planned living arrangement; and
- whether independent living services are provided to a child or youth up to age 21.

The re-assessments shall examine the effectiveness of State courts in carrying out related responsibilities for the protection of children under other Federal legislation, such as the Indian Child Welfare Act (ICWA) and the Child Abuse Prevention and Treatment Act (CAPTA).

These re-assessments shall, at a minimum:

- Identify rules, standards, and criteria imposed under State laws (including laws implementing titles IV-B and IV-E of the Social Security Act, laws relating to dependency, child abuse and neglect, and any other laws on related matters) designed to achieve safe, timely and permanent placements for children who are removed from their homes as a result of abuse/neglect or juvenile justice issues. Those laws should include laws applicable to judicial decisions concerning the placement of a child; determinations of whether reasonable efforts have been made to keep a child safely in his or her home; decisions approving the continuance of out of home placement for a child, or the child welfare agency's recommendation of reunification; termination of parental rights; and finalization of an adoption or other permanent placement.
- Identify procedures and rules, imposed by law or adopted voluntarily by the court system, addressing such matters as whether a proceeding should be administrative or judicial; timetables for proceedings; legal representation for all parties; provisions concerning the admissibility of evidence and the opportunity to present witnesses; procedural safeguards for parents, guardians, and children; and general rules for conduct of the proceedings. Procedures should include those for 12-month permanency hearings, the periodic (6-month) reviews where the court conducts those reviews, and notification of hearings and reviews for foster and pre-adoptive parents, and the procedures in place for filing for TPR after the child has spent 15 of the past 22 months in foster care.

- Evaluate the extent of conformity of the State court rules and practices with recommendations of national organizations concerned with the permanent placement of children such as *Resource Guidelines: Improving Court Practice in Child Abuse and Neglect Cases* published by the National Council of Juvenile and Family Court Judges and the *Standards of Practice for Lawyers Who Represent Children in Abuse and Neglect Cases* approved by the American Bar Association.
- Evaluate the performance of the court system in implementing the State requirements described in the first two bullets above. In particular, this evaluation must assess:
  - the extent to which particular practices or procedures have been successful in facilitating compliance, or contributing to non-compliance, with those requirements;
  - the frequency and length of judicial delays;
  - whether there are limitations in available court time inhibiting the presentation of evidence and the making of arguments;
  - the extent to which parties and attorneys actually present witnesses, introduce evidence, and make pertinent legal arguments;
  - the functioning and quality of case tracking systems;
  - the extent to which court caseload size and resource limitations affect judicial performance;
  - how often parents and children have legal representation and the adequacy of such representation; and
  - the quality of treatment of all participants in the system (children, parents, foster parents, social workers, etc.).
- Assess: (1) the performance of courts and the degree of collaboration with the State child welfare agency as reflected in the statewide assessment, final report, and PIP resulting from a CFSR; and (2) the sufficiency of judicial determinations in court orders as reflected in the final report and PIP resulting from title IV-E foster care eligibility reviews.
- Assess the quality and adequacy of the information available to courts in child welfare cases, including agency reports, expert testimony, and basic information about the child and family.
- Assess the extent to which particular requirements imposed on State courts, as described in the first two bullets above, facilitate or impede achievement of the program goals of titles IV-B and IV-E of the Social Security Act, including the ASFA goals of safety, well-being, and permanency of children in foster care.

- Assess the extent to which particular requirements imposed on State courts, as described in the first two bullets above, impose significant administrative burdens on the courts.
- Examine the effectiveness of the relationship between the State court system and any applicable tribal court systems, and compliance with the ICWA.
- Develop recommendations for court improvement based on the findings of the re-assessment.

Theresa Tanoury  
Director  
Division of Family & Youth Services  
AK Dept of Health & Social Services  
PO Box 11060  
Juneau, AK 99811-0630  
Phone: (907) 465-3191  
Fax: (907) 465-3397  
E-mail: [theresa\\_tanoury@health.state.ak.us](mailto:theresa_tanoury@health.state.ak.us)

Margaret Bonham  
Director  
Family Services Division  
Field Administration/Dept of Human Resources  
50 N Ripley St  
Montgomery, AL 36130-1801  
Phone: (334) 242-9500  
Fax: (334) 242-0939  
E-mail: [mbonham@dhr.state.al.us](mailto:mbonham@dhr.state.al.us)

Roy Kindle  
Director  
Division of Children & Family Svcs  
AR Department of Human Services  
626 Donaghey Bldg  
PO Box 1437 Slot 636  
Little Rock, AR 72203-1437  
Phone: (501) 682-8770  
Fax: (501) 682-6968  
E-mail: [roy.kindle@mail.state.ar.us](mailto:roy.kindle@mail.state.ar.us)

Flora Sotomayor  
Acting Program Administrator  
Admin for Children Youth & Family  
1789 W Jefferson  
Site Code 940A  
Phoenix, AZ 85007-3202  
Phone: (602) 542-2277  
Fax: (602) 542-3330  
E-mail: [Flora.Sotomayor@mail.de.az.us](mailto:Flora.Sotomayor@mail.de.az.us)

Sylvia Pizzini  
Deputy Director  
Children & Family Services Division  
CA Dept of Social Services  
744 P St MS 17-18  
Sacramento, CA 95814  
Phone: (916) 657-2614  
Fax: (916) 445-2049  
E-mail: [spizzini@dss.ca.gov](mailto:spizzini@dss.ca.gov)

Jane Beveridge  
Director  
Division of Child Welfare Services  
CO Dept of Human Services  
1575 Sherman St Ground Fl  
Denver, CO 80203-1702  
Phone: (303) 866-4365  
Fax: (303) 866-4214  
E-mail: [jane.beveridge@state.co.us](mailto:jane.beveridge@state.co.us)

June Wiehn  
Administrator  
CT Dept of Children & Youth Services  
505 Hudson St  
Hartford, CT 06106-7107  
Phone: (860) 550-6390  
Fax: (860) 566-7947  
E-mail: [June.Wiehn@po.state.ct.us](mailto:June.Wiehn@po.state.ct.us)

Olivia Golden  
Director  
Children & Families Services Agency  
400 6th St SW  
Washington, DC 20024  
Phone: (202) 442-6100  
Fax: (202) 442-6498  
E-mail: [Ogolden@cfsa-dc-org](mailto:Ogolden@cfsa-dc-org)

Carlyse Giddins  
Director  
Dept of Services for Children, Youth & Their Families  
Division of Family Services  
1825 Faulkland Rd  
Wilmington, DE 19805-1121  
Phone: (302) 633-2657  
Fax: (302) 995-2652  
E-mail: [Cgiddins@state.de.us](mailto:Cgiddins@state.de.us)

Mike Watkins  
Director  
Dept of Children and Families  
PDFSPR Grants Management/Prevention  
1317 Wine wood Blvd Bldg 8 Rm 309  
Tallahassee, FL 32399  
Phone: (850) 488-8762  
Fax: (850) 487-0688  
E-mail: [Mike\\_Watkins@dcf.state.fl.us](mailto:Mike_Watkins@dcf.state.fl.us)

Juanita Blount-Clark  
Director  
Division of Family & Children Services  
GA Dept of Human Resources  
2 Peachtree St NW Ste 19-490  
Atlanta, GA 30303-3142  
Phone: (404) 657-7660  
Fax: (404) 657-5105  
E-mail: [Jebblount@dhr.state.ga.us](mailto:Jebblount@dhr.state.ga.us)

Amy Tsark  
Administrator  
Child Welfare Services Branch  
Social Services Division  
Hawaii Dept of Human Services  
810 Richards St Ste 400  
Honolulu, HI 96813-4700  
Phone: (808) 586-5667  
Fax: (808) 586-4806  
E-mail: [dhs001@hawaii.rr.com](mailto:dhs001@hawaii.rr.com)

Mary Nelson  
Administrator  
Division of Adult Children & Family Services  
Iowa Dept of Human Services  
East 13th St and Walnut  
Des Moines, IA 50319  
Phone: (515) 281-5521  
Fax: (515) 281-4597  
E-mail: [mnelson@dhs.state.ia.us](mailto:mnelson@dhs.state.ia.us)

Ken Deibert  
Administrator  
Div of Family & Community Services  
Idaho Dept of Health & Welfare  
PO Box 83720  
Boise, ID 83720-0036  
Phone: (208) 334-5700  
Fax: (208) 334-5700  
E-mail: [deibert@idhw.state.id.us](mailto:deibert@idhw.state.id.us)

Jess McDonald  
Director  
Illinois Department of Children & Family Services  
406 E Monroe St  
Mail Station 70  
Springfield, IL 62701-1498  
Phone: (217) 785-2509  
Fax: (217) 785-1052  
E-mail: [McDonald@idcfs.state.il.us](mailto:McDonald@idcfs.state.il.us)

John Jay-Boyce  
Director  
Division of Family and Children  
Family & Social Services Admin  
402 W Washington St Rm W392  
Indianapolis, IN 46204-2739  
Phone: (317) 232-4420  
Fax: (317) 232-4490  
E-mail: [jboyce@fss.state.in.us](mailto:jboyce@fss.state.in.us)

Marilyn Jacobson  
Acting Assistant Secretary  
Children & Family Policy  
KS Dept of Social & Rehab Services  
Docking State Office Bldg  
915 SW Harrison 5th Fl S  
Topeka, KS 66612-1505  
Phone: (785) 368-6448  
Fax: (785) 368-8159  
E-mail:

Donna Jackson  
Acting Deputy Commissioner  
Deputy for Community Based Services  
275 E Main St  
Frankfort, KY 40621  
Phone: (502) 564-3703  
Fax: (502) 564-6907  
E-mail:

Kaaren Herbert  
Division Director  
Division of Child Welfare Program Development  
Department of Social Services  
PO Box 3318  
Baton Rouge, LA 70821  
Phone: (225) 342-4005  
Fax: (225) 342-908  
E-mail:

Harry Spence  
Commissioner  
Department of Social Services  
Executive Office of Health & Human Services  
24 Farnsworth St  
Boston, MA 2210  
Phone: (617) 748-2000  
Fax: (617) 439-4482  
E-mail: [Harry.spence@state.ma.us](mailto:Harry.spence@state.ma.us)

Linda Mouzon  
Executive Director  
Social Services Administration  
Department of Human Resources  
Saratoga State Center  
311 W Saratoga St  
Baltimore, MD 21201  
Phone: (410) 767-7216  
Fax: (410) 333-0392  
E-mail: Lmouzon@dhr.state.md.us

Karen H Westburg  
Director  
Bureau of Child & Family Services  
Maine Dept of Human Services  
11 State House Station  
Augusta, ME 4333  
Phone: (207) 287-5060  
Fax: (207) 287-5282  
E-mail: Karen.M.Westburg@state.me.us

Jim Beougher  
Director  
Child & Family Administration  
MI Family Independence Agency  
PO Box 30037  
Lansing, MI 48909  
Phone: (517) 335-6158  
Fax: (517) 335-6177  
E-mail: beougherj@state.mi.us

Dorothy Renstrom  
Director  
Families & Children Services Division  
Dept of Human Services  
444 Lafayette Rd  
St. Paul, MN 55155-3832  
Phone: (651) 297-5303  
Fax: (657) 297-1949  
E-mail: dorothy.resnstrom@state.mn.us

Jerrie Jacobs-Kinner  
Deputy Director  
Division of Family Services  
Missouri Dept of Social Services  
615 Howerton Court  
PO Box 88  
Jefferson City, MO 65103  
Phone: (573) 751-2882  
Fax: (573) 526-3971  
E-mail: jjacobs@mail.state.mo.us

Sue Perry  
Director  
Division of Family & Children Services  
Department of Human Services  
750 N State St  
Jackson, MS 39205  
Phone: (601) 359-4999  
Fax: (601) 359-4363  
E-mail: Sperry@mdhs.state.ms.us

Chuck Hunter  
Administrator  
Child & Family Services Division  
Dept of Public Health & Human Services  
PO Box 8005  
1400 Broadway  
Helena, MT 59604-8005  
Phone: (406) 444-9740  
Fax: (406) 444-5956  
E-mail: Chuhunter@state.mt.us

Chuck Harris  
Chief  
Childrens Services Section  
Division of Social Services  
325 N Salisbury St  
2406 Mail Service Center  
Raleigh, NC 27699-2406  
Phone: (919) 733-9467  
Fax: (919) 733-6924  
E-mail: chuck.harris@ncmail.net

Paul Ronningen  
Director  
Children & Family Services Div  
North Dakota Dept of Human Services  
600 E Boulevard Avenue  
State Capitol Bldg Judicial Wing  
Bismarck, ND 58505-0660  
Phone: (701) 328-1725  
Fax: (701) 328-3538  
E-mail: soronp@state.nd.us

Christine Hanus-Schulenberg  
Administrator  
Protection and Safety  
Nebraska Dept of Health and Social Services  
PO Box 95044  
301 Centennial Mall S  
Lincoln, NE 68509-5044  
Phone: (402) 471-9308  
Fax: (402) 471-9034  
E-mail: chris.hanus@hhss.state.ne.us



State Child Welfare Administrators

Attachment F

Nancy L Rollins  
Director  
Division for Children Youth & Families  
New Hampshire Dept of Health & Human Services  
129 Pleasant St  
Concord, NH 03301-3857  
Phone: (603) 271-4831  
Fax: (603) 271-4729  
E-mail: nrollings@dhhs.state.nh.us

Charles Venti  
Director  
Div of Youth & Family Services  
New Jersey Dept of Human Services  
PO Box 717  
Trenton, NJ 08625-0717  
Phone: (609) 292-6920  
Fax: (609) 984-0507  
E-mail: cventi@dhs.state.nj.us

Deborah Hartz  
Secretary  
NM Dept of Children Youth & Families  
PO Drawer 5160  
Santa Fe, NM 87502-5160  
Phone: (505) 827-7602  
Fax: (505) 827-4053  
E-mail: ddhartz@cyfd.state.nm.us

Elizabeth Breshears  
Acting Administrator  
Division of Children and Family Services  
Department of Human Resources  
711 E 5th St  
Carson City, NV 89701  
Phone: (775) 684-4407  
Fax: (775) 684-4457  
E-mail:

Larry Brown  
Deputy Commissioner  
Development & Preventive Services  
Office of Children & Family Svcs  
52 Washington St 3N  
Rensselaer, NY 12144  
Phone: (518) 402-3108  
Fax: (518) 473-9524  
E-mail: Larry.Brown@dfa.state.ny.us

Barbara Riley  
Director  
Office of Prevention & Self Sufficiency  
Department of Human Services  
65 E State St, 9th Floor  
Columbus, OH 43266-0423  
Phone: (614) 752-6166  
Fax: (614) 466-4359  
E-mail: rileyb@odjfs.state.oh.us

Farilyn Ballard  
Division Administrator  
Children & Family Services Division  
Oklahoma Dept of Human Services  
PO Box 25352  
Oklahoma City, OK 73125-0352  
Phone: (405) 521-6602  
Fax: (405) 521-4373  
E-mail: farilyn.ballard@okdhs.org

Ramona Foley  
Assistant Director  
State Office for Services to Adult, Children & Families  
Oregon Dept of Human Services  
500 Summer St NE E62  
Salem, OR 97301-1067  
Phone: (503) 945-5651  
Fax: (503) 581-6198  
E-mail: Ramona.l.foley@state.or.us

Wayne Stevenson  
Director  
Bureau of Children & Youth Programs  
PA Dept Of Public Welfare  
PO Box 2675  
Harrisburg, PA 17105-2675  
Phone: (717) 787-4757  
Fax: (717) 787-0414  
E-mail: waynes2@dpw.state.pa.us

Haydee Charriez  
Assistant Administrator  
Child Protection Services  
Admin for Family & Children/Department of the Family  
PO Box 15092  
San Juan, PR 902  
Phone: (787) 724-7534  
Fax: (787) 721-2245  
E-mail:

Idalia Colon-Rondon  
Administrator  
Administration for Family & Children  
Puerto Rico Dept of the Family  
Ponce de Leon Stop #2  
PO Box 15091  
San Juan, PR 00902-5091  
Phone: (787) 725-5441  
Fax: (787) 721-2245  
E-mail:

Jay G Lindgren  
Director  
RI Dept for Children Youth & Families  
101 Friendship St  
Providence, RI 2903  
Phone: (401) 528-3540  
Fax: (401) 528-3580  
E-mail: Lindgrj@dcfy.state.ri.us

Mary C Williams  
Director  
Family Preservation & Child Welfare Services  
South Carolina Dept of Social Services  
PO Box 1520  
Columbia, SC 29202-1520  
Phone: (803) 898-7832  
Fax: (803) 898-7793  
E-mail: Mwilliams1@dss.state.sc.us

Virgena Wieseler  
Administrator  
Child Protection Services  
Division of Program Management/SD Dept of Social Services  
700 Governor's Dr  
Pierre, SD 57501-2291  
Phone: (605) 773-3227  
Fax: (605) 773-6834  
E-mail: Virgena.Wieseler@state.sd.us

Marilyn Hayes  
Assistant Commissioner  
Program Operations  
Department of Children's Services  
Cordell Hull Bldg 8th Flr  
436 6th Ave N  
Nashville, TN 37243-1290  
Phone: (615) 532-1102  
Fax: (615) 741-7322  
E-mail: mhayes3@mail.state.tn.us

Bo Irvin  
Deputy Commissioner  
Tennessee Dept of Children's Services  
Cordell Hull Bldg 7th Fl  
436 Sixth Ave N  
Nashville, TN 37243  
Phone: (615) 741-9702  
Fax: (615) 532-8079  
E-mail: Bo.Irvin@state.tn.us

Sarah Webster  
Director  
Child Protection Services  
Texas Dept of Protective & Regulatory Services  
PO Box 149030 MC E-557  
Austin, TX 78714-9030  
Phone: (512) 438-3313  
Fax: (512) 438-3782  
E-mail: sarah.webster@tdprs.state.tx.us

Richard Anderson  
Director  
Division of Child & Family Services  
Utah Dept of Human Services  
120 N 200 W Rm 225  
Salt Lake City, UT 84103-1550  
Phone: (801) 538-4100  
Fax: (801) 538-3993  
E-mail: Rjanders@hs.state.ut.us

Cathleen Newbanks  
Director  
Child and Adult Services  
Department of Social Services  
730 E Broad St  
Richmond, VA 23219-1836  
Phone: (804) 692-1907  
Fax: (804) 692-1949  
E-mail:

Doreen Williams  
Administrator  
Division of Children Youth & Families  
VI Dept of Human Services  
3011 Golden Rock  
Christiansted St Croix, VI 821  
Phone: (340) 773-2323  
Fax: (340) 773-6121  
E-mail:

State Child Welfare Administrators

Attachment F

Don Mandelkorn  
Director  
Division of Social Services  
VT Dept of Social & Rehabilitation Services  
103 S Main St 3rd Fl  
Waterbury, VT 05676-2401  
Phone: (802) 241-2251  
Fax: (802) 241-2251  
E-mail:

Rosalyn Oreskovich  
Assistant Secretary  
Children's Administration  
WA Dept of Social & Health Services  
PO Box 45040  
Olympia, WA 98504-5040  
Phone: (360) 902-7820  
Fax: (360) 902-7848  
E-mail: oreskr@dshs.wa.gov

Susan Dreyfus  
Administrator  
Division of Children & Family Services  
1 W Wilson St  
PO Box 8916  
Madison, WI 53708-8916  
Phone: (608) 267-9685  
Fax: (608) 266-6836  
E-mail: Dreyfsn@dhfs.state.wi.us

Ann Burds  
Director  
Office of Social Services  
WV Dept of Health & Human Resource  
State Capitol Complex Bldg 6  
350 Capitol St Rm 691  
Charleston, WV 25301-3700  
Phone: (304) 558-7980  
Fax: (304) 558-8800  
E-mail: aburds@wvdhhr.org

Merit A Thomas  
Administrator  
Protective Services Division  
WY Dept of Family Services  
Hathaway Bldg Rm 368  
2300 Capitol Ave  
Cheyenne, WY 82001-3644  
Phone: (307) 777-3569  
Fax: (307) 777-3693  
E-mail: Mthoma@state.wy.us

Child Victims Act Model Courts Project

**Honorable Albert Banteah, Jr.**  
Chief Judge of the Pueblo of Zuni  
Zuni Tribal Court  
P. O. Box 339  
Zuni, NM 87327  
(505) 782-2525  
(505) 782-2250 - Fax  
[banteah@nm.net](mailto:banteah@nm.net)

**Honorable Patricia Martin Bishop**  
Presiding Judge  
Child Protection Division  
Circuit Court of Cook County  
2245 West Ogden Ave., Rm. 8004  
Chicago, IL 60612  
(312) 433-4756  
(312) 433-5267 - Fax  
[PMB2245@yahoo.com](mailto:PMB2245@yahoo.com)

**Honorable Alfredo Chavez**  
65<sup>th</sup> Judicial District Court  
500 E. San Antonio, Rm. 1105  
El Paso, TX 79901  
(915) 546-2102  
(915) 546-8157 - Fax  
[achavez@co.el-paso.tx.us](mailto:achavez@co.el-paso.tx.us)

**Honorable Constance Cohen**  
Associate Juvenile Judge  
Polk County Courthouse  
500 Mulberry, Rm. 209B  
Des Moines, IA 50309-4241  
(515) 286-3037  
(515) 286-3858 - Fax  
[connie.cohen@jb.state.ia.us](mailto:connie.cohen@jb.state.ia.us)

**Honorable Leonard P. Edwards**  
Superior Court, County of Santa Clara  
115 Terraine St.  
San Jose, CA 95110  
(408) 491-4748  
(408) 491-4749 - Fax  
[ledwards@sct.co.canta-clara.ca.us](mailto:ledwards@sct.co.canta-clara.ca.us)

Attachment G

**Honorable Yvonne Mims Evans**  
Chief District Court Judge  
26<sup>th</sup> Judicial District Court  
Mecklenburg County  
700 East 4<sup>th</sup> Street, Ste. 3304  
Charlotte, NC 28202  
(704) 358-6213  
(704) 342-6321 - Fax  
[cjdyme@aoc.state.nc.us](mailto:cjdyme@aoc.state.nc.us)

**Honorable Patricia Walker FitzGerald**  
Family Court Judge  
Jefferson Family Court  
700 West Jefferson St., Ste. 220  
Louisville, KY 40202-4730  
(502) 595-4326  
(502) 595-4484 - Fax  
[PWFitz@mail.aoc.state.ky.us](mailto:PWFitz@mail.aoc.state.ky.us)

**Honorable Ernestine S. Gray**  
Chief Judge  
Orleans Parish Juvenile Court  
421 Loyola Avenue  
New Orleans, LA 70112  
(504) 565-7326  
(504) 565-6078/7391 - Fax  
[egsteward@aol.com](mailto:egsteward@aol.com)

**Honorable Betty Adams Green**  
Juvenile Court of Davidson County  
100 Woodland Street  
Nashville, TN 37213  
(615) 862-8054  
(615) 862-7143 - Fax

**Honorable David E. Grossmann**  
Presiding Administrative Judge (Retired)  
Hamilton County Juvenile Court  
800 Broadway, 14<sup>th</sup> Floor  
Cincinnati, OH 45202  
(513) 946-9213 (513) 946-9216 - Fax  
[david.grossmann@juvcourt.hailton-co.org](mailto:david.grossmann@juvcourt.hailton-co.org)

**Honorable Carla Guenthner**

Deputy Chief Magistrate  
Hamilton County Juvenile Court  
800 Broadway, 7<sup>th</sup> Floor  
Cincinnati, OH 45202  
(513) 946-9371  
(513) 946-9376 - Fax  
[carla.guenthner@juvcourt.hamilton-co.org](mailto:carla.guenthner@juvcourt.hamilton-co.org)

**Honorable Sylvia S. Hendon**

Presiding Administrative Judge  
Hamilton County Juvenile Court  
800 Broadway, 12th Floor  
Cincinnati, OH 45202  
(513) 946-9211  
(513) 946-9207 - Fax  
Email: [sylvia.hendon@juvcourt.hamilton-co.org](mailto:sylvia.hendon@juvcourt.hamilton-co.org)

**Honorable Paula Kurshner**

Judge  
Multnomah County Juvenile Court  
Multnomah County Courthouse  
1021 SW 4<sup>th</sup> Avenue  
Portland, OR 97204-1123  
(503) 988-5010  
(503) 276-0972 - Fax  
[paula.j.kurshner@ojd.state.or.us](mailto:paula.j.kurshner@ojd.state.or.us)

**Honorable Joseph Lauria**

Administrative Judge  
New York City Family Court  
60 Lafayette St., 11<sup>th</sup> Floor  
New York, NY 10013  
(212) 374-3711  
(212) 374-2127 - Fax  
[jlauria@courts.state.ny.us](mailto:jlauria@courts.state.ny.us)

**Honorable James W. Payne**

**Honorable Andrei Ellen Lee**

Senior Referee  
Juvenile Court of Davidson County  
100 Woodland Street  
Nashville, TN 37213  
(615) 862-8054  
(615) 862-7143 - Fax  
[andreilee@jis.nashville.org](mailto:andreilee@jis.nashville.org)

**Honorable Linda K.C. Luke**

Lead Judge, Juvenile Division  
Family Court of the First Circuit  
777 Punchbowl Street, 2<sup>nd</sup> Floor  
P. O. Box 3498  
Honolulu, HI 96811  
(808) 539-4432  
(808) 539-4504 - Fax

**Honorable Sharon P. McCully**

3<sup>rd</sup> District Juvenile Court  
P. O. Box 140431  
Salt Lake City, Utah 84114  
(801) 238-7783  
(801) 238-7771 - Fax  
[jmccully@email\\_utcourts.gov](mailto:jmccully@email_utcourts.gov)

**Honorable Michael Nash**

Presiding Judge  
Los Angeles Superior Court  
Edmund D. Edelman Children's Court  
201 Centre Plaza Drive, Dept. 400  
Monterey Park, CA 91754  
(323) 526-6337  
(323) 881-3794 - Fax  
[mnash@co.la.ca.us](mailto:mnash@co.la.ca.us)  
Marion Superior Court

Child Victims Act Model Courts Project  
Juvenile Division  
2451 N. Keystone Avenue  
Indianapolis, IN 46218  
(317) 924-7501  
(317) 921-2307 - Fax  
[jpayne@indvgov.org](mailto:jpayne@indvgov.org)

**Honorable Stephen W. Rideout**  
Chief Judge  
Alexandria Juvenile and Domestic Relations  
District Court  
520 King Street, First Floor  
Alexandria, VA 22314-3160  
(703) 838-4141/4088  
(703) 838-4092 - Fax  
[stephen.rideout@ci.alexandria.va.us](mailto:stephen.rideout@ci.alexandria.va.us)

**Honorable Steven D. Robinson**  
Circuit Court Judge  
11<sup>th</sup> Judicial Circuit Court  
3300 N.W. 27<sup>th</sup> Ave., Rm. 204  
Miami, FL 33142  
(305) 638-6234  
(305) 638-6042 - Fax  
[srovinson@jud11.flcourts.org](mailto:srovinson@jud11.flcourts.org)

**Honorable Stephen M. Rubin**  
Pima County Juvenile Court Center  
2225 East Ajo Way  
Tucson, AZ 85713  
(520) 740-4472  
(520) 628-7104 - Fax  
[srubin@pcjcc.co.pima.az.us](mailto:srubin@pcjcc.co.pima.az.us)

**Honorable Lee Satterfield**  
Presiding Judge, Family Division  
Superior Court of the District of Columbia  
500 Indiana Ave., NW  
Washington, DC 20001  
(202) 879-1918  
(202) 879-0159 - Fax  
[satterlf@dcsc.gov](mailto:satterlf@dcsc.gov)

**Honorable Deborah E. Schumacher**  
Second Judicial District Court

Attachment G

P. O. Box 30083  
Reno, NV 89520  
(775) 328-3186  
(775) 325-6763 - Fax  
[dschumac@mail.co.washoe.nv.us](mailto:dschumac@mail.co.washoe.nv.us)

**Honorable Sharon S. Townsend**  
Erie County Family Court  
One Niagara Plaza  
Buffalo, NY 14202  
(716) 858-8184  
(716) 858-7115 - Fax  
[stowsen@courts.state.ny.us](mailto:stowsen@courts.state.ny.us)

**Honorable Thomas Zampino**  
Family Court Judge  
Superior Court of New Jersey  
212 Washington St., Tenth Floor  
Newark, NJ 07012  
(973) 693-6706  
(973) 693-6636 - Fax  
[JudgeTZampino@judiciary.state.nj.us](mailto:JudgeTZampino@judiciary.state.nj.us)

## **Safe Kids/Safe Streets Program**

**Safe Kids/Safe Streets—Community Approaches To Reducing Abuse and Neglect and Preventing Delinquency** is a five and ½ year demonstration program. The purpose of this program is to break the cycle of early childhood victimization and later juvenile or adult criminality, and to reduce child and adolescent abuse and neglect and resulting child fatalities. It strives to do this by providing fiscal and technical support for local efforts to restructure and strengthen the criminal and juvenile justice systems to be more comprehensive and proactive in helping children and adolescents and their families. The program also has as a goal to implement or strengthen coordinated management of abuse and neglect cases by improving policy, practice and information sharing among the criminal and juvenile justice systems and the child welfare, family services, and related systems. These goals require communities to develop, implement and/or expand cross-agency strategies and to partner with natural network stakeholders.

In 1997, the Office of Juvenile Justice and Delinquency Prevention (OJJDP), administering agency for the **Safe Kids/Safe Streets** program, initially awarded competitive cooperative agreements using its funds and funds from the Violence Against Women Office and the Executive Office for Weed and Seed to five demonstration sites and a national evaluator. The awards ranged from \$125,000 to \$925,000 per year for the sites, and \$330,000 to the national evaluator. Awards were made under a 5 ½ year project period, and have been supplemented three to four times, depending upon the site.

The site grantees are: The National Children’s Advocacy Center, Huntsville, Alabama; the Sault Sainte Marie Tribe of Chippewa Indians in Sault Sainte Marie, Michigan; Heart of America United Way of Kansas City, Missouri; Toledo Hospital Children’s Medical Center in Toledo, Ohio; and the Community Network for Children, Youth and Family Services of Chittenden County, Vermont. Each represents a community-wide, public-private collaborative and includes “non traditional” stakeholders such as the business and faith communities and families served by the system. The national evaluator is Westat, Inc. of Rockville, MD.

The sites are in various stages of implementation. Elements common to all or most sites include: home visitation programs; Children’s Advocacy Center programs or multi disciplinary investigation teams; neighborhood-based services; juvenile sex offender treatment programs; court reform; coordination between domestic violence and child abuse services; and expanded family strengthening services. The national evaluator is well into the process of documenting planning and assessment processes, working with the sites to develop measurement variables and piloting components of the impact evaluation.

Bulleted information:

### **Safe Kids/Safe Streets—Community Approaches To Reducing Abuse and Neglect and Preventing Delinquency**

- Purpose is to break the cycle of early childhood victimization and later juvenile or adult criminality, and to reduce child and adolescent abuse and neglect and resulting child fatalities.

- Strategies to achieve are based on providing fiscal and technical support for local efforts to:
  - restructure and strengthen the criminal and juvenile justice systems to be more comprehensive and proactive in helping children and adolescents and their families;
  - implement or strengthen coordinated management of abuse and neglect cases by improving policy and practice of the criminal and juvenile justice systems and the child

welfare, family services, and related systems

- These require communities to develop, implement and/or expand cross-agency strategies and to partner with natural network stakeholders.

- Initial awards were made by OJJDP in 1997.

– Safe Kids/Safe Streets is an inter-agency program. Other funding agencies are: the Violence Against Women Office and the Executive Office for Weed and Seed. Additionally, training and technical assistance support was provided by OVC , BJA and BJS.

- Awards were initially made to five demonstration sites and a national evaluator under a 5 ½ year project period, and have been supplemented two to four times, depending upon the site. Subsequent awards have been made to support training and technical assistance provision and coordination to the sites.

- The site grantees are: The National Children’s Advocacy Center, Huntsville, Alabama; the Sault Sainte Marie Tribe of Chippewa Indians in Sault Sainte Marie, Michigan; Heart of America United Way of Kansas City, Missouri; Toledo Hospital Children’s Medical Center in Toledo, Ohio; and the Community Network for Children, Youth and Family Services of Chittenden County, Vermont.- Each represents a community-wide, public-private collaborative. The national evaluator is Westat, Inc. of Rockville, MD.

- The sites are in various stages of implementation.

-- Elements common to all or most sites include: home visitation programs; Children’s Advocacy Center programs or multi disciplinary investigation teams; neighborhood-based services; juvenile sex offender treatment programs; court reform; coordination between domestic violence and child abuse services; and expanded family strengthening services.

February 20, 2002



**Regional Administrators****Region I - Boston**

Hugh Galligan, Regional Administrator  
 JFK Federal Building Rm. 2000  
 Boston, MA 02203  
 (617) 565-1020 (p)

States

Connecticut Maine Massachusetts New  
 Hampshire Rhode Island Vermont

**Region II - New York City**

Mary Ann Higgins, Regional Administrator  
 26 Federal Plaza Rm. 4114  
 New York, NY 10278  
 (212) 264-2890 (p)

States and Territories

New Jersey New York  
 Puerto Rico Virgin Islands

**Region III - Philadelphia**

David Lett, Regional Administrator  
 150 S. Independence  
 Mall West-Suite 864  
 Philadelphia, PA 19106-3499  
 (215) 861-4000 (p)

States

Delaware District of Columbia Maryland  
 Pennsylvania Virginia West Virginia

**Region IV - Atlanta**

Carlis Williams, Regional Administrator  
 Atlanta Federal Center  
 61 Forsyth Street SW Suite 4M60  
 Atlanta, GA 30303  
 (404) 562-2900

States

Alabama Mississippi Florida  
 N. Carolina Georgia S. Carolina  
 Kentucky Tennessee

**Region V - Chicago**

Joyce Thomas, Regional Administrator  
 233 N. Michigan Avenue Suite 400  
 Chicago, IL 60601  
 (312) 353-4237

States

Illinois Indiana Michigan  
 Minnesota Ohio Wisconsin

**Region VI - Dallas**

Leon McCowan, Regional Administrator  
 1301 Young Street Suite 914  
 Dallas, TX 75202  
 (214) 767-9648 (p)

States

Arkansas Louisiana New Mexico  
 Oklahoma Texas

**Region VII - Kansas City**

Linda Lewis, Regional Administrator  
 Federal Office Building Room 276  
 601 E 12th Street  
 Kansas City, MO 64106  
 (816) 426-3981 (p)

States

Iowa Kansas Missouri Nebraska

**Region VIII - Denver**

Thomas Sullivan, Regional Administrator  
 Federal Office Building  
 1961 Stout Street 9th Floor  
 Denver, CO 80294-3538  
 (303) 844-3100(p)

States

Colorado Montana North Dakota  
 South Dakota Utah Wyoming

**Region IX - San Francisco**

Sharon Fujii, Regional Administrator  
 50 United Nations Plaza Room 450  
 San Francisco, CA 94102  
 (415) 437-8400 (p)

States and Territories

Arizona California Hawaii Nevada  
 Outer Pacific-- American Samoa  
 Commonwealth of the Northern Marianas  
 Federated States of Micronesia (Chuuk,  
 Pohnpei, Yap)  
 Guam Marshall Islands Palau

**Region X - Seattle**

Steve Henigson, Regional Administrator  
 2201 Sixth Avenue Room 610-M/S RX-70  
 Seattle, WA 98121  
 (206) 615 2547

States

Alaska Idaho Oregon Washington

## THE ABA CENTER ON CHILDREN AND THE LAW

The American Bar Association is the largest professional association in the United States, including more than 410,000 attorneys, judges, court administrators and other allied professionals. Since its inception more than one hundred years ago, the ABA has taken an active interest in the improvement of the administration of justice and the judicial process. In the last 25 years, it has focused intensively on the handling of child maltreatment cases by the courts.

The ABA Center on Children and the Law, located in Washington, D.C., provides technical assistance, education, training, and policy analysis regarding the performance of the legal system in the lives of children. A principal mission of the Center is the improvement of court proceedings affecting child abuse and neglect and children in foster care. The Center has played a leading role in the development and continuation of the legislation that created the grants to state courts.

The ABA Center on Children and the Law can provide assistance in the implementation of the grants to state courts in a number of ways. It can assist state courts to develop new policies and rules, draft legislation, implement the federal Adoption and Safe Families Act of 1997, provide training, and serve as liaison with bar organizations. It can also provide a wide range of technical advice, such as helping to evaluate the progress of court improvement, determining caseload and workload needs, analyzing court staffing requirements, and developing and refining state-specific outcome measures for courts.

The Center can assist courts, attorneys, child welfare agencies, state advocacy organizations, citizen reviewers, legislators, and others in their court improvement efforts. It can help them to: (a) identify and articulate court performance issues; (b) systematically combat delays in achieving permanency for foster children; (c) improve the quality of legal representation; (d) document the financial impact of court practices; (e) identify and provide data to assist with court self-evaluations; (f) develop improved state legislation, court rules, and court forms for child welfare cases; (g) develop recommendations for revised court self-improvement plans; (h) participate effectively in federal Child and Family Services Reviews (CFSRs); and (i) support the courts' efforts at self-improvement including through legislation.

The Center has played a leading role in court reform in child abuse and neglect and foster care cases. Members of the Center staff have visited every state and are familiar with the variations of state law and practice throughout the country. In addition to numerous legal projects on a wide range of issues related to foster care, the Center has worked with a variety of states on their CFSRs, conducted nationwide studies of judicial involvement in foster care cases; prepared a book of sample court rules for child welfare cases as early as 1984; conducted the first in-depth state and local studies of court performance in child abuse and neglect cases; published books on legal representation; published a book on court-agency relations; and published recent guides for judges on permanency and child health. It has helped plan national and regional court improvement conferences, provided extensive training and technical assistance throughout the United States, and published numerous other papers, manuals, and guides on court improvement.

For further information, contact:

Mimi Laver, (202) 662-1736, [laverm@staff.abanet.org](mailto:laverm@staff.abanet.org)

Mark Hardin, (202) 662-1750, [markhardin@staff.abanet.org](mailto:markhardin@staff.abanet.org)

Fax: (202) 662-1755

ABA Center on Children and the Law

740 15th Street, NW, Washington, D.C. 20005-1022

<http://www.abanet.org/child/rcj/home.html>

## **The NCJFCJ, NCJJ, PPCD, and the CHILD VICTIMS ACT MODEL COURTS PROJECT**

Founded in 1937, the National Council of Juvenile and Family Court Judges (NCJFCJ) is the oldest judicial membership organization in the United States. The NCJFCJ's primary purpose is the education and training of state and local judges of juvenile and family jurisdiction and the employees of such courts. There are more than 1,800 dues-paying members, including judges, juvenile law enforcement officers, attorneys, child protective services, and probation personnel. In 1969, the NCJFCJ moved its headquarters to the University of Nevada campus in Reno, Nevada, and established its National College of Juvenile and Family Law.

The NCJFCJ understands that the best interests of children are best served by highly skilled judges and other professionals, and continues extensive efforts to improve juvenile and family courts through highly developed, practical, and applicable training. With training as its focus, the NCJFCJ also conducts many other significant projects to improve the juvenile justice and family law system, including a Department of Continuing Judicial Education; a Permanency Planning for Children Department; a Family Violence Department; an annual, interdisciplinary National Conference on Juvenile Justice in cooperation with the National District Attorneys Association; and cooperative projects with the National Center on Juvenile Justice (NCJJ), the research division of the NCJFCJ, located in Pittsburgh, Pennsylvania.

The National Center for Juvenile Justice (NCJJ) is located in Pittsburgh, Pennsylvania. Founded in 1973, the NCJJ is a private research organization dedicated to preventing juvenile delinquency, child abuse, and neglect through research and technical assistance. The NCJJ serves as a national repository of more than 10 million computerized juvenile justice records, providing the comprehensive research analyses on trends in the field. The organization produces data, publications, and provides extensive technical assistance to a wide spectrum of public and private agencies working with troubled youth.

Since 1972, the Permanency Planning for Children Department (PPCD) of the NCJFCJ has been dedicated to improving court and systems handling of child abuse and neglect cases for the nation's children in out-of-home care. The PPCD plays an essential role in helping judges make sure each child's case is expeditiously handled and that safety, permanency, and well-being are paramount. Nationwide training and technical assistance, as well as numerous timely publications – including the widely hailed benchbooks *RESOURCE GUIDELINES: Improving Court Practice in Child Abuse & Neglect Cases* and *ADOPTION AND PERMANENCY GUIDELINES: Improving Court Practice in Child Abuse and Neglect Cases* – emphasize children's unique sense of time and serve as best practice guidelines in helping courts and child welfare professionals adopt new procedures to better respond to children and families in trouble.

Over the last ten years, the PPCD has established the Child Victims Act Model Courts Project which has grown to become a nationwide network of 23 "Model Courts" pioneering systems changes and court engagement in innovative collaborations in their jurisdictions. Ranging from the country's largest urban centers, e.g., New York, Los Angeles, and Chicago, to 19 smaller cities, and including a tribal court in Zuni, New Mexico, the Model Courts represent a vital tool in court and systems change. The Model Courts have jurisdiction over a significant number of the nation's 556,000<sup>1</sup> children in out-of-home care, and have opened themselves to serve as laboratories for developing, evaluating, and implementing court and systems change. Through hard work and committed lead judges, the Model Courts have succeeded in achieving numerous court improvements for achieving timely permanency for thousands of children.

---

<sup>1</sup> Adoption and Foster Care Analysis and Reporting System, U.S. Department of Health and Human Services, Interim Estimate for September 30, 2002. November 2002.



March 2002

# Children's Bureau Training and Technical Assistance Network National Resource Centers, Clearinghouses, and Technical Assistance Support Systems

The Children's Bureau, in the Administration on Children, Youth and Families, provides an array of training and technical assistance (T/TA) support resources through grants, contracts, and cooperative agreements. Currently, the Bureau operates eight National Resource Centers (NRCs), two Clearinghouses, and four technical support projects.

## National Resource Centers

The overarching goal of the eight NRCs described below is to help States, Tribes, and public child welfare agencies implement Federal legislation intended to ensure the safety, well-being, and permanent placement of children who enter the child welfare system. These Centers conduct needs assessments, provide on-site technical assistance, identify and disseminate best practices, and coordinate and collaborate with other national resource centers and agencies.

**Program:** National Child Welfare Resource Center for Family-Centered Practice  
**Organization:** Learning Systems Group  
**Address:** 1150 Connecticut Ave., NW Suite 1100 Washington, DC 20036  
**Phone:** (202) 638-7922  
**Fax:** (202) 628-3812  
**E-Mail:** info@cwresource.org  
**URL:** http://www.cwresource.org  
**Contact:** Elena Cohen, Director

The Center works with state and tribal child welfare staff to translate the tenets of the Adoption and Safe Families Act (ASFA) into family-centered practices that support the safety, permanency, and well-being of children while meeting the needs of families. The Center provides training and technical assistance that meets the unique needs of each state to institutionalize a safety-focused, family-centered, and community-based approach as the cornerstone of service delivery. This improves both practice and the organizational environment needed to achieve positive system outcomes. For example, the Center helps states develop family preservation and family support approaches; family conferencing and family decision making models; and family-centered practice supervision. The Center also provides training and technical assistance around developing resources and services, involving community stakeholders, and building and sustaining community collaboratives for child protection.

**Program:** National Child Welfare Resource Center for Organizational Improvement  
**Organization:** Edmund S. Muskie School of Public Service University of Southern Maine  
**Address:** PO Box 15010 400 Congress Street Portland, ME 04112  
**Phone:** (800) HELP KID; (207) 780-5813

**Fax:** (207) 780-5817  
**E-Mail:** clearing@usm.maine.edu  
**URL:** http://www.muskie.usm.maine.edu/helpkids  
**Contact:** Kris Sahonchik, Executive Director

The Center strengthens and supports State and Tribal agencies committed to the welfare of children, youth, and families through training, technical assistance, and evaluation. The aim is to improve management and operations, bolster organizational capacity and promote service integration, resulting in improved outcomes for children and families. The Center can help States and Tribes develop the following: targeted outcomes for children and families; quality assurance systems to monitor agency performance; collaborative strategies among agencies, especially in the areas of domestic violence and substance abuse services, court and legal systems, and community programs. Resource Center services include phone consultation, technical assistance, training, a yearly teleconference training program, Managing Care newsletter, and a clearinghouse of print, video and audio materials.

**Program:** National Child Welfare Resource Center on Legal and Judicial Issues  
**Organization:** ABA Center on Children and the Law  
**Address:** 740 15<sup>th</sup> St., NW Washington, DC 20005-1019  
**Phone:** (800) 285-2221  
**Fax:** (202) 662-1755  
**E-Mail:** mark.hardin@staff.abanet.org  
**URL:** http://www.abanet.org/child/rc/lji  
**Contact:** Mark Hardin, Director Mimi Laver for TA requests (202) 662-1736

The Center provides expertise to State and Tribal agencies and courts on legal and judicial aspects of child welfare, including court improvement, agency and court collaboration, timely decisions on termination of parental rights, non-adversarial case resolution, reasonable efforts requirements, legal representation of children, parents and child welfare agencies, permanent guardianship, confidentiality, legal ethics for child welfare attorneys, action planning for courts and agency representatives, the interplay of domestic violence and child welfare and other emerging child welfare issues related to requirements of the Adoption and Safe Families Act, the Multi-Ethnic Placement Act of 1994, as amended, the Child Abuse Prevention and Treatment Act, and the Indian Child

National Clearinghouse on Child Abuse and Neglect Information  
330 C St., SW ■ Washington, DC 20447 ■ (703) 385-7565 ■ (800) FYI-3366  
nccanch@calib.com ■ http://www.calib.com/nccanch

Welfare Act. In addition, the Center works with State agencies and courts to integrate courts into the CFSR process.

**Program:** National Resource Center for Foster Care and Permanency Planning  
**Organization:** Hunter College School of Social Work  
**Address:** 129 E. 79th St.  
 8<sup>th</sup> Floor  
 New York, NY 10021  
**Phone:** (212) 452-7431  
**Fax:** (212) 452-7051  
**E-Mail:** mrengmal@aol.com  
**URL:** <http://www.hunter.cuny.edu/socwork/nrcfcpp>  
**Contact:** Gerald P. Mallon, Center Director

The Center focuses on increasing the capacity and resources of State, Tribal, and other publicly supported child welfare agencies to achieve permanency for youth and children in out-of-home care. In particular, this center helps States and Tribes respond to policy and systemic changes in child welfare brought about by implementation of the Federal Adoption and Safe Families Act, the Safe and Stable Families Act, the John H. Chafee Foster Care Independence Act, the Multi-Ethnic Placement Act, and the Indian Child Welfare Act. These changes encompass such issues as concurrent permanency planning, recruitment and retention of resource families, post-permanency services, insuring appropriate child assessments and placement stability, family group conferencing, kinship care, and health and mental health care issues for children in foster care. The Center is specifically focused on assisting States in response to the Child and Family Services Review process by providing technical assistance, training, and information services in the area of permanency.

**Program:** National Resource Center for Information Technology in Child Welfare  
**Organization:** Child Welfare League of America  
**Address:** 50 F Street, NW  
 6<sup>th</sup> Floor  
 Washington, DC 20001-2085  
**Phone:** (877) 672-4829 (toll free)  
 (202) 662-4285  
**Fax:** (202) 737-3687  
**E-Mail:** NRCITCW@cwla.org  
**URL:** <http://www.nrcitcw.org>  
**Contact:** Tom Hay, Project Manager  
 Don Perry, Director

The Center helps State, local, and Tribal child welfare agencies, and family and juvenile courts use automated information systems to improve outcomes in the child welfare system. The Center provides technical assistance in the collection of data (as required by Federal law) for the Adoption and Foster Care Analysis and Reporting System (AFCARS), and disseminates information on best practices related to Statewide Automated Child Welfare Information Systems (SACWIS). The Center also helps its clients use data to improve services to children, youth, and families; evaluate results; and make informed decisions about policies, programs, and practices.

**Program:** National Resource Center for Special Needs Adoption  
**Organization:** Spaulding for Children  
**Address:** Crossroad Office Center  
 16250 Northland Dr.  
 Suite 120  
 Southfield, MI 48075  
**Phone:** (248) 443-7080  
**Fax:** (248) 443-7099  
**E-Mail:** sfc@Spaulding.org  
**URL:** <http://www.nrcadoption.org>  
**Contact:** Drenda Lakin, Director

The Center works with States, Tribes, and agencies to increase the number of children with special needs who are adopted and to improve the effectiveness and quality of adoption and post-adoption services provided to them and their families. The Center has various materials that may be of assistance to States and Tribes.

**Program:** National Resource Center for Youth Services  
**Organization:** University of Oklahoma  
**Address:** College of Continuing Education  
 4502 E. 41<sup>st</sup> St., Bldg 4 W  
 Tulsa, OK 74135  
**Phone:** (918) 660-3700  
**Fax:** (918) 660-3737  
**E-Mail:** Pcorreia@ou.edu  
**URL:** <http://www.nrcys.ou.edu/nrcyd.htm>  
**Contact:** Peter R. Correia III, Director

The Center provides consultation, training, and technical assistance to State, Tribal, and other publicly supported child welfare agencies to increase their capacity for: provision of culturally competent, competency-based services; preparation for the statewide assessment portion of the CFSR initiative; development and implementation of a program improvement plan based on the State's CFSR; incorporation of youth development/involvement approaches into all areas of programs and services; implementation of the Foster Care Independence Act and Adoption and Safe Families Act legislation; development of policies and practices that effectively incorporate such legislation; and provision of training on permanency planning for adolescents.

**Program:** National Resource Center on Child Maltreatment  
**Organization:** Child Welfare Institute  
**Address:** 3950 Shackleford Road, Suite 175  
 Duluth, GA 30096  
**Phone:** (770) 935-8484 ext. 206  
**Fax:** (770) 935-0344  
**E-Mail:** NRCCM@gocwi.org  
**URL:** <http://www.gocwi.org/nrccm>  
**Contact:** Barry Salovitz

The Center provides expert consultation, technical assistance, training, and knowledge assimilation and development activities in the area of Child Protective Services (CPS). The goal of the Center is to assist states, tribes and local CPS agencies build their capacity to effectively reduce child abuse

and neglect and improve their assessment and response to maltreated children and their families. The Center's objectives are to identify, develop and promote the application of effective practice strategies and models; to identify and facilitate essential connections that promote a coordinated response to child maltreatment; and to bolster the capabilities of managers, supervisors, and caseworkers. Jointly operated by the Child Welfare Institute and ACTION for Child Protection, the Center plays a central role in building capacity as needs are identified via the Child and Family Services Reviews, implementation of the Child Abuse Prevention and Treatment Act and the Adoption and Safe Families Act.

networks, and creation of funding strategies. Requests for FRIENDS services are initiated by CBFRS State lead agencies.

\* \* \*

*The following two NRCs were established to support statutorily mandated programs and provide services primarily to grantees.*

**Program: National Abandoned Infants Assistance Resource Center**

**Organization:** University of California at Berkeley  
**Address:** School of Social Welfare  
1950 Addison St.  
Suite 104  
Berkeley, CA 94704-1182  
**Phone:** (510) 643-8390  
**Fax:** (510) 643-7019  
**E-Mail:** aia@uclink4.berkeley.edu  
**URL:** <http://socrates.berkeley.edu/~aiarc>  
**Contact:** Jeanne Pietrzak, Director

The Center provides training, technical assistance, research and information to professionals to enhance the quality of social and health services offered to families and their children who are abandoned or at risk of abandonment due to perinatal substance abuse and/or HIV. The Center generates and disseminates training and information on a wide range of child welfare and HIV and drug issues, particularly as they relate to the safety, well-being, and permanence of children.

**Program: National Resource Center for Community-Based Family Resource and Support Programs (FRIENDS)**

**Organization:** Chapel-Hill Training Outreach Project, Inc.  
**Address:** 800 Eastowne Dr.  
Suite 105  
Chapel Hill, NC 27514  
**Phone:** (919) 933-7716  
**Fax:** (919) 968-8879  
**E-Mail:** jldenniston@intrex.net  
**URL:** <http://www.friendsnrc.org>  
**Contact:** Jack Denniston, Program Manager

FRIENDS provides training and technical assistance to State lead agencies implementing the Community-Based Family Resource and Support (CBFRS) program in the following key areas: outcome evaluation and peer review, parent leadership, family resource and support programs and services, services to diverse populations, establishment of respite care programs, prevention

## National Clearinghouses

The Children's Bureau operates two related clearinghouses to meet the cross-disciplinary needs of professionals working in child abuse and neglect, child welfare, and adoption. The clearinghouses serve as central gateways to government and other resources related to these fields. Both clearinghouses maintain extensive document collections and provide information and referrals, technical assistance, and other products and services.

**Program:** **National Adoption Information Clearinghouse**

**Organization:** Caliber Associates, Inc.

**Address:** 330 C Street, SW  
Washington, DC 20447

**Phone:** (888) 251-0075

**Fax:** (703) 385-3206

**E-Mail:** [naic@calib.com](mailto:naic@calib.com)

**URL:** <http://naic.acf.hhs.gov>

**Contact:** Mary Sullivan, Project Director

The National Adoption Information Clearinghouse offers easily accessible information on all aspects of infant and intercountry adoption and the adoption of special needs children. The Clearinghouse develops and maintains a computerized database of books, journal articles, and other materials on adoption and related topics; conducts database searches; publishes materials on adoption; and gives referrals to related services and experts in the field. The Clearinghouse also maintains a database of experts knowledgeable in various areas of adoption practice. The Clearinghouse's primary audiences are adoption professionals, adoptive families, adoptees, and birth relatives.

**Program:** **National Clearinghouse on Child Abuse and Neglect Information**

**Organization:** Caliber Associates, Inc.

**Address:** 330 C St., SW  
Washington, DC 20447

**Phone:** (800) 394-3366

**Fax:** (703) 385-3206

**E-Mail:** [nccanch@calib.com](mailto:nccanch@calib.com)

**URL:** <http://nccanch.acf.hhs.gov>

**Contact:** Candy Hughes, Project Director

The National Clearinghouse on Child Abuse and Neglect Information was first established in 1974 by the Child Abuse Prevention and Treatment Act to collect, organize, and disseminate information on all aspects of child maltreatment to build the capacity of professionals in the field. The Clearinghouse collects and shares relevant materials on child maltreatment and child welfare, including prevention and family support programs. The Clearinghouse provides tailored services and information to meet the specific needs of users. It offers numerous materials and resources in print and online.

## Technical Assistance Support Systems

The Children's Bureau has funded four technical assistance support projects to further enhance specific research and program areas.

**Program:** **National Data Archive on Child Abuse and Neglect**

**Organization:** Cornell University

**Address:** Family Life Development Center  
MVR Hall  
Ithaca, NY 14853-4401

**Phone:** (607) 255-7799

**Fax:** (607) 255-8562

**E-Mail:** [NDACAN@cornell.edu](mailto:NDACAN@cornell.edu)

**URL:** <http://www.ndacan.cornell.edu>

**Contact:** Elliott Smith, Project Manager  
(607) 255-8104

The National Data Archive on Child Abuse and Neglect facilitates secondary analysis of research data relevant to the study of child abuse and neglect. The Archive maintains numerous databases including the National Child Abuse and Neglect Data System (NCANDS) and Adoption and Foster Care Analysis and Reporting System (AFCARS).

**Program:** **Interstate Compact for the Placement of Children (ICPC)**

**Organization:** Association of Administrators of the Interstate Compact for the Placement of Children

American Public Human Services Association  
810 First St., NE  
Suite 500

Washington, DC 20002-4267

**Phone:** (202) 682-0100

**Fax:** (202) 289-6555

**E-Mail:** [icpcinbox@aphsa.org](mailto:icpcinbox@aphsa.org)

**URL:** <http://icpc.aphsa.org>

**Contact:** Dennis Eshman, Secretariat for AAICPC  
Manager, ICPC

The Interstate Compact on the Placement of Children (ICPC) is a uniform State law that establishes a contract among party States to ensure that children placed across State lines receive adequate protection and services. The primary function of the ICPC is to protect the interests of children and of States by requiring that certain procedures are followed in making and maintaining the interstate placement of children going into adoption, residential care or foster family homes, or being placed with relatives.

**Program:** Interstate Compact on Adoption and Medical Assistance (ICAMA)  
**Organization:** Association of Administrators of the Interstate Compact on Adoption and Medical Assistance  
American Public Human Services Association  
**Address:** 810 First St., NE  
Suite 500  
Washington, DC 20002  
**Phone:** (202) 682-0100  
**Fax:** (202) 289-6555  
**E-Mail:** loppenheim@aphsa.org  
**URL:** <http://aicama.aphsa.org/>  
**Contact:** Liz Oppenheim, Program Director

The Association of Administrators of the Interstate Compact on Adoption and Medical Assistance facilitates the administration of, and advocates State participation in, the Interstate Compact on Adoption and Medical Assistance (ICAMA). ICAMA is the legal mechanism by which member States regulate and coordinate the interstate delivery of services to children with special needs adopted pursuant to adoption assistance agreements. The Association provides technical and legal assistance, education and training, and materials on practice and policy issues.

**Program:** Technical Assistance and Training Coordinating Contract  
**Organization:** Gallup Organization  
Government Division  
**Address:** 901 F Street, NW  
Washington, DC 20004  
**Phone:** (202) 715-3030/ (402) 486-6504  
**Fax:** (202) 715-3042/ (402) 486-6300  
**E-Mail:** helen\_raikes@gallup.com  
**Contact:** Helen Raikes

This technical assistance and training contract was established to work with the National Resource Centers and to coordinate T/TA for Federal Central and Regional Office staff.



## **National Center for State Courts**

The National Center for State Courts (NCSC) is a nonprofit organization organized by the state judicial leadership to serve the needs of justice in the nation's state and local courts. U.S. Chief Justice Warren E. Burger and other judicial leaders who saw the need for a central resource for the nation's state, local, and territorial courts founded NCSC in 1971. Today, NCSC meets that need in six ways: (1) direct technical assistance and consulting services; (2) research and technology; (3) knowledge and information service; (4) education; (5) government relations and association management; and (6) international exchange and cooperation.

### **Consulting and Technical Assistance**

The Courts Services Division, located in Denver, Colorado, coordinates NCSC'S direct consulting and technical assistance services. Staff from the Courts Services Division provide assistance in such areas as court administration, case flow management, process reengineering, court technology, architecture, finance and budgeting, family law, human resources, and other court operations. Project teams are assembled to provide courts with expert on-site consulting. When appropriate, the Courts Services Division complements its own teams with staff from other NCSC divisions, staff from state and local courts, and private consultants. Contact: Laura Klaversma at (800) 466-3063

### **Research and Technology**

The Research Division enhances court performance by providing leaders with the knowledge necessary to administer justice fairly, equitably, and efficiently and by anticipating societal changes that will affect courts and the communities they serve. Specifically, its goals are to:

- Provide the court community with relevant, innovative, applied research;
- Promote, through research, the leadership

- and policies of the state court community;
- Exchange research information with the court community using a variety of communication methods; and
- Maintain and improve a nationally recognized staff with expertise in court administration, court technology, and research methodology.

To meet these goals, the Research Division is organized in research teams conducting projects on court performance standards, family law, court resources and statistics, jury innovations, sentencing reform, community focused courts, domestic violence, ethnic and linguistic diversity, and court technology research, standards, and applications. Contact: Pam Petrakis at (800) 877-1233

### **Knowledge and Information Service**

The Knowledge and Information Service tracks trends and operates a clearinghouse for information on state courts. The NCSC Library houses the world's largest collection pertaining to judicial administration with more than 30,000-catalogued items.

The publications program provides the information and knowledge needed by state judicial officials to strengthen the effectiveness of courts. NCSC publishes *Center Court*, a quarterly newsletter devoted to the work of the National Center and other news of interest to state courts, and publishes numerous books, monographs, and reference works on court organization and operations issues. In addition, the program edits and publishes the journals and newsletters of the associations of court officials, including *The Court Manager* and *Court Review*. Contact: Carol Flango at (800) 877-1233

### **Education**

NCSC's Institute for Court Management (ICM) provides education services for court leaders. National educational programs provide training

and continuing education in judicial administration for judges and court administrators. The Court Executive Development Program offers an intensive, four-part curriculum on leadership, management, and judicial administration. ICM also conducts training and consultative services to individual states and international clients. Contact Sue Dassel at (800) 877-1233

### **Association Services**

The Association Services Division actively supports the leadership, education, and networking agendas of eleven associations of state court officials, including the Conference of Chief Justices (CCJ), the Conference of State Court Administrators (COSCA), the American Judges Association (AJA), and the National Association for Court Management (NACM). The division's Government Relations Office located in Washington, D.C., assists the leaders of the judiciaries in advancing the interests of state courts at the national level. Contact: Kay Farley at (800) 532-0204

### **International Programs**

The International Programs Office brings together NCSC's many international activities and acts as a catalyst to improve the administration of justice and the rule of law worldwide. International activities include technical assistance, consulting, educational programs, and an international visitors program. Contact: Dick VanDuizend at (800) 797-2545

**National Center for State Courts**  
**300 Newport Avenue**  
**Williamsburg, VA 23185**  
**(800) 877-1233**  
**FAX (757) 220-0449**