



Fiscal Year 2018 Report to Congress on Community Services Block Grant Discretionary Activities—Community Economic Development and Rural Community Development Programs

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EXECUTIVE SUMMARY

The Community Economic Development (CED) and Rural Community Development (RCD) programs are administered by the Office of Community Services (OCS) within the Administration for Children and Families (ACF) at the U.S. Department of Health and Human Services (HHS).

These two programs provide specific investments in communities that augment mandatory Community Services Block Grant activities that benefit individuals with low incomes and revitalize communities.

Community Economic Development Program

The CED program invests in community development corporations (CDCs) to create employment and business development opportunities that address the economic security needs of individuals with low incomes and their families in distressed communities. Depending on the annual appropriation level, approximately 22–30 grants are awarded each year with a maximum award level of \$800,000 per grant. Award levels are based on the applicant's project design and request for funding needed to support a successful project.



CED funds are flexible and can be used for commercial developments and equity investments or loans to capitalize a new business or expand an existing business, as long as the project creates new, full-time permanent jobs for individuals with low incomes. Grants are awarded to cover project costs associated with the startup or expansion of businesses, including physical and/or commercial activities; capital expenditures such as the purchase of equipment or real property; allowable operating expenses, such as salary for key project staff; and loans or equity investments.

As illustrated in Table ES 1, in fiscal year (FY) 2018, 39 grants ended at the close of the year, while 104 grants were in progress and will continue into FY 2019. OCS also made 25 new CED awards. Together, these 168 grants amount to over \$116 million in CED funds that are supporting projects throughout the country. Additionally, due in part to OCS outreach efforts, CED grants are prevalent throughout rural America. Specifically:

- 15 percent of grants ending in FY 2018 reported serving a rural community.
- 24 percent of grants in progress reported serving a rural community.
- 28 percent of grants awarded in FY 2018 received bonus points for proposing to serve a rural area.

Outcomes Achieved by Active CED Grants

The primary outcomes used to assess CED grants are (1) businesses created or expanded, (2) jobs created for individuals with low incomes, and (3) funds leveraged.¹ This information is primarily collected from the Performance Progress Report (PPR), a report CED grantees are required to submit every 6 months during their grant period.² Table ES 1 illustrates the outcomes achieved by grants reporting in FY 2018. In sum, grants reporting in FY 2018:

¹ Leveraged funds are non-OCS funds, public or private, which are secured for the project. These projects are often complex projects involving multiple pieces of financing. OCS funds may often be a small portion of the overall financing needed for a successful project. As a result, it is often key to project success that additional public and private funds are secured for the project in addition to OCS funds.

² CED grantees are required to submit a PPR every 6 months during their grant period. A PPR due on April 30 of each year includes data on outcomes achieved from October through March. A PPR due on October 30 of each year includes data on outcomes achieved from April through September. Data in the PPR is reported cumulatively over time. Data provided in this report is primarily collected from submitted PPRs covering the period that ended on September 29, 2018. If submitted PPRs from the September 29, 2018, period were not available, data was collected from the most recently available report in the system from a previous reporting period. A PPR is considered submitted if it is Approved, Submitted, or Returned in the OCS reporting system. This data was drawn from OCS reporting systems on March 1, 2019. Therefore, any revisions or additions to grantee data that occurred after this date are not reflected herein.





CED strengthens families and communities by creating jobs that employ local individuals with low incomes and improve and strengthen the community through revitalization efforts.

- Created or expanded nearly 800 businesses.
- Created nearly 5,000 jobs, of which more than 3,600 of the jobs were filled by individuals with low incomes.
- Leveraged over \$672 million in support of community economic development activities.

In addition, for grants that ended in FY 2018, 44 percent of the jobs created for individuals with low incomes offered health care benefits, 46 percent offered paid sick leave, and 27 percent offered retirement benefits.

Table ES 1: Summary of All Active CED Grants in FY 2018

	Number of Grants	Award Amount	Businesses Created or Expanded	Total Full-Time Jobs Created	Total Full-Time Jobs Created for Individuals With Low Incomes	Funds Leveraged
Completed Grants	39	\$28,476,595	358	1,975	1,395	\$147,588,052
Grants In Progress ³	104	\$70,898,001	435	2,884	2,281	\$525,258,970
New Grant Awards	25	\$17,299,653	n/a	n/a	n/a	n/a
Total	168	\$116,674,249	793	4,859	3,676	\$672,847,022

³ The data in this report for “Grants in Progress” represents the data as of March 1, 2019, for active grants at a variety of different stages in project implementation. The data here is not final and is expected to increase as the projects progress.



Rural Community Development Program

The RCD program supports training and technical assistance for water and wastewater systems in small, low-income rural communities to ensure that residents have access to safe water and wastewater systems. RCD does this by providing grants to multi-state, regional, private, nonprofit organizations that assist small, rural communities to improve access to safe water by creating new systems, bringing existing systems up to standard, and connecting unserved communities to neighboring systems.

Specifically, RCD-funded training and technical assistance:

- Increases access for families with low incomes to safe water supplies and waste disposal services.
- Preserves affordable water and waste disposal services in low-income rural communities.
- Increases local capacity and expertise to establish and maintain needed community facilities.
- Increases economic development and employment opportunities for low-income rural communities by ensuring they have basic water and sanitation.
- Helps leverage additional public and private resources.
- Promotes improved coordination of federal, state, and local agencies and financing programs to benefit low-income communities.

RCD grants are funded annually for a 5-year grant period. The activities of FY 2018 were funded in FY 2017.⁴ In 2018, the eight grantees:

- Served 1,956,041 individuals in 830 communities.
- Conducted 251 system operator and community capacity trainings attended by 3,938 attendees.
- Leveraged more than \$131 million in additional public and private resources.

⁴ RCD grants are awarded for 5 years with annual budget periods. The project period for these grants is 09/30/2015 through 09/30/2020. Activities for each grant award occurred the following fiscal year.



CED Program Characteristics

Maximum Award: \$800,000

Eligible Applicants: Private, nonprofit CDCs are eligible to apply for a CED grant. The CDC must be governed by a board consisting of community residents, business, and civic leaders, and have as a principal purpose planning, developing, or managing low-income housing or community development projects.

Target Population: Individuals with low incomes that may be unemployed or receiving public assistance (including Temporary Assistance for Needy Families [TANF] recipients), at-risk youth, custodial and non-custodial parents receiving child support services, residents of public housing, persons with disabilities, persons who are experiencing homelessness, individuals transitioning from incarceration into the community, and other disadvantaged populations.

Project Length: CED-funded projects can be non-construction or construction projects. The grant period for non-construction projects is 3 years; for construction projects, the grant period is 5 years.

Introduction

The Community Economic Development (CED) discretionary grant program and the Rural Community Development (RCD) program are authorized under Section 680(a)(2) and Section 680(a)(3)(B), respectively, of the Community Services Block Grant Act of 1981 (Public Law 97-35), as amended by the Community Opportunities, Accountability, and Training and Educational Services Act of 1998 (also known as the Coats Human Services Reauthorization Act of 1998). The programs support individuals with low incomes and are administered by the Office of Community Services (OCS) within the Administration for Children and Families (ACF) at the U.S. Department of Health and Human Services (HHS).

The CED program promotes employment opportunities through reinvestment in neighborhoods to support individuals with low incomes. The CED program provides technical and financial assistance to private, nonprofit community development corporations (CDCs) to develop business opportunities and provide equity investments in distressed communities. In turn, these businesses create jobs and opportunities for the residents of these communities.



The RCD program addresses infrastructure needs by providing training and technical assistance for water and wastewater systems in small, low-income rural communities to ensure that residents have access to safe water systems. The RCD program does this by providing grants to multi-state, regional, private, nonprofit organizations that provide training and technical assistance to small, rural communities to access safe water through the creation of new systems, bringing existing systems up to standard, connecting unserved communities to neighboring systems, and supporting homeland security efforts to secure water systems.



The Pacific Gateway Center (PGC), a Honolulu, Hawaii-based nonprofit organization developed an incubator kitchen. The incubator kitchen provides a space for its clients to develop products to sell at farmers markets, grocery stores, and specialty retail outlets.

This report provides a summary of the accomplishments and activities undertaken by the CED program and the RCD program in FY 2018. This report also provides Congress with a complete description of all CED and RCD grants that concluded in FY 2018.



Community Economic Development Program

Program Overview

The CED program promotes and supports projects that address the economic security needs of individuals with low incomes and their families in distressed communities by awarding funds to CDCs to create employment and business development opportunities. Depending on the annual appropriation level, approximately 22 to 30 grants are awarded each year with a maximum award level of \$800,000 per grant. The award levels are based on the applicant's project design and the request for funding needed to support a successful project.



The infographic above represents aggregate CED project outcomes for grants completed between FY 2014 and 2018 to represent outcomes over a five-year period. These are different than the outcomes of grants completed in FY 2018 represented in this report.



Overview of CED Grants and Grantees

The information in this report is primarily collected from the PPR, a report CED grantees are required to submit every 6 months during their grant period. A PPR due on April 30 of each year includes data on outcomes achieved from October through March. A PPR due on October 30 of each year includes data on outcomes achieved from April through September. Data in the PPR is reported cumulatively over time. Data provided in this report is primarily collected from submitted PPRs covering the period that ended on September 29, 2018.

If submitted PPRs from the September 29, 2018 period were not available, data was collected from the most recently available report in the system from a previous reporting period. A PPR is considered submitted if it is approved, submitted, or returned in the OCS reporting system. This data was drawn from OCS reporting systems on March 1, 2019. Therefore, any revisions or additions to grantee data that occurred after this date are not reflected herein.

As illustrated in Table 1, 168 CED grants were active in FY 2018. Thirty-nine grants ended at the close of the year, while 104 grants were in progress and will continue into FY 2019. Additionally, 25 new grants were awarded in FY 2018. Table 1 also illustrates program outcomes achieved to date for both grants in progress and completed grants. Because new



For the last decade, with the support of CED funds, the Economic and Community Development Institute (ECDI) has been creating jobs, supporting businesses, and providing healthy food options in communities throughout Ohio through its Growing Entrepreneurs Initiative, a professional guidance and training program for individuals starting or expanding food related businesses.



awards were made in September 2018, these grants will not have outcomes to report until FY 2019. In sum, CED grants reporting in FY 2019 and totaling \$99,374,596:⁵

- Supported the creation or expansion of nearly 800 businesses.
- Created nearly 5,000 jobs (at an average cost of \$20,452 in grant funds per job), including more than 3,600 jobs for individuals with low incomes.
- Leveraged⁶ over \$672 million in support of community economic development activities.

Table 1: Summary of All CED Grants Active in FY 2018

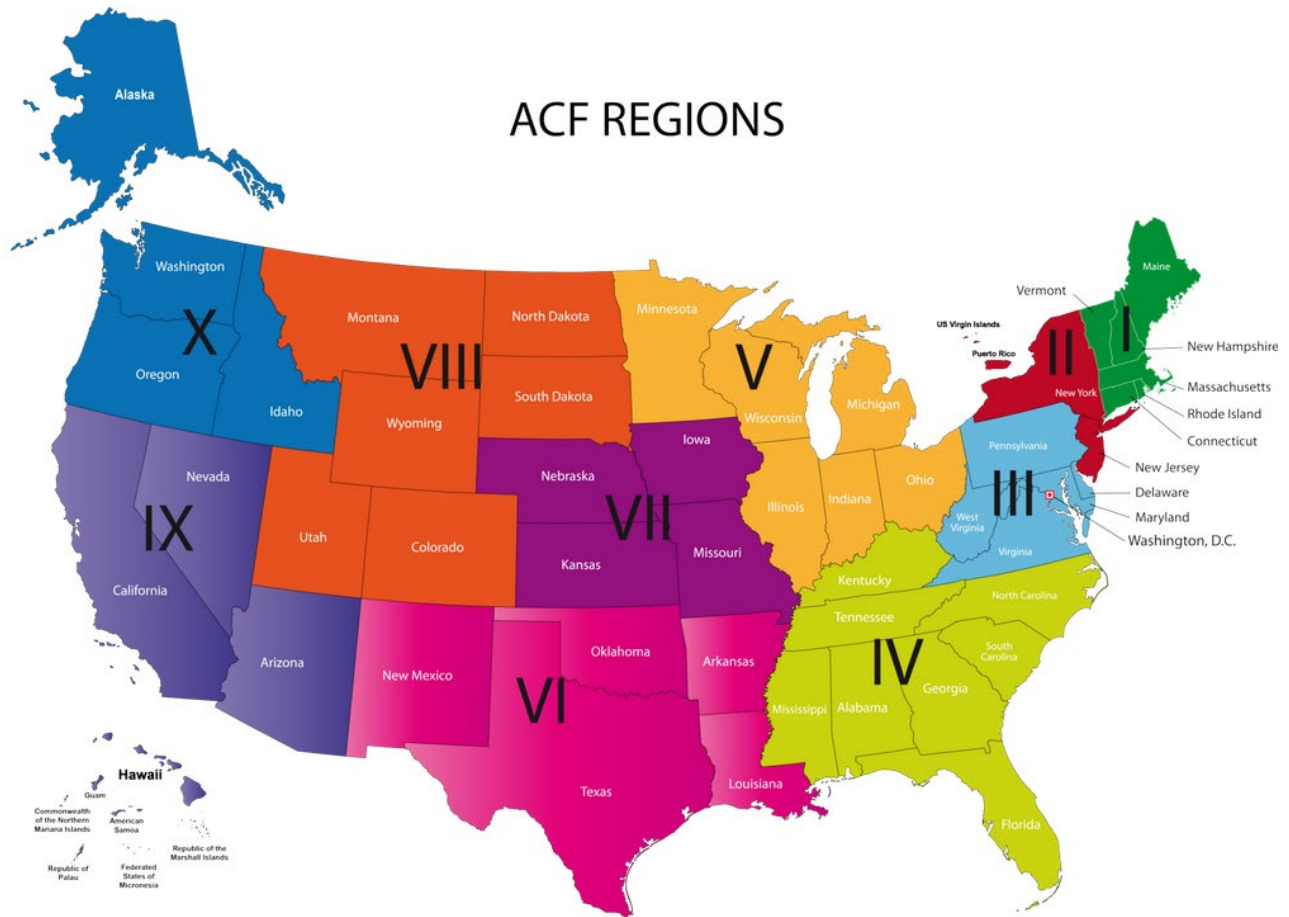
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Completed Grants	39	\$28,476,595	358	1,975	1,395	\$147,588,052
Grants in Progress	104	\$70,898,001	435	2,884	2,281	\$525,258,970
New Grant Awards	25	\$17,299,653	n/a	n/a	n/a	n/a
Total	168	\$116,674,249	793	4,859	3,676	\$672,847,022

⁵ Only CED Grants in Progress and Completed Grants were included in this total, as those are the only grants that would have created jobs in 2018. Data for New Grants awarded in 2018 are not included in this total because no outcome data is available for these grants as they were awarded on September 30, 2018.

⁶ Leveraged funds are non-CED funds, public or private, which are secured for the project. CED projects are often complex projects involving multiple pieces of financing. CED funds may often be a small portion of the overall financing needed for successful business development. As a result, it is often key to project success that additional public and private funds are secured for the business in addition to CED funds. Additionally, CED grants reduce the risk for other investors and thereby attract additional investment needed for business development. The CED program provides reliable financing that enables conventional lenders to have enough confidence to invest in projects in communities that historically have been avoided.



Figure 1. ACF Regions



CED grants are active throughout the country. Figure 1 illustrates how the states are divided into ACF Regions. As illustrated in Table 2, each ACF region includes multiple grants. However, not all states have an active CED grant. Because of this, each year OCS awards bonus points to applications proposing a project in a state that does not have an active CED grant.⁷

⁷ A state-by-state breakdown of all CED grants is provided in Appendix C.



Table 2: Location of CED Grants in FY 2018

ACF Region	Completed Grants	Grants in Progress	New Grant Awards	All Grants
1	1	7	1	9
2	1	5	0	6
3	5	14	2	21
4	4	11	3	18
5	12	26	7	45
6	4	4	2	10
7	2	9	0	11
8	1	6	2	9
9	8	21	5	34
10	1	1	3	5
Total	39	104	25	168

As illustrated by the data in Table 3, 6 of the 39 grants ending in FY 2018 (15 percent) and 25 of the 104 grants in progress (24 percent) reported being in a rural location in the Performance Progress Report (PPR). In recent years, OCS has also awarded bonus points to applications proposing a project that includes a rural service area in order to ensure that rural communities are served by the CED program. Seven of the 25 grants awarded in FY 2018 (28 percent) received bonus points for proposing to serve a rural area.⁸ In the most recent decennial census, 20 percent of the American population lived in rural areas,⁹ illustrating that the distribution of CED grants among rural and non-rural areas is proportional to the distribution of the population among rural and non-rural areas.

Table 3: Rural and Non-Rural Grants in FY 2018

	Completed Grants	Grants in Progress	New Grants
Rural	6	25	7
Non-Rural	33	79	18
Total	39	104	25

⁸ The CED PPR asks grantees to indicate whether their projects are in rural, urban, or suburban locations. Grantees that indicated their projects are in urban or suburban locations are considered non-rural. Because new FY 2018 awards do not submit their first report until April 2019, new grants have not yet reported whether the projects are in or serving rural, urban, or suburban areas. This data for new grants was collected from CED applications that were awarded bonus points by OCS for proposing a project that includes a rural service area.

⁹ U.S. Census Bureau: <https://www.census.gov/programs-surveys/geography/guidance/geo-areas/urban-rural/ua-facts.html>



Accomplishments of Grants Ending in FY 2018

In 2018, 39 CED grants were completed. Table 4 summarizes the outcomes achieved by these grants, including businesses created or expanded, jobs created for individuals with low incomes, total jobs created, and funds leveraged. In total, these 39 grants created or expanded 358 businesses, created 1,395 full-time jobs for individuals with low incomes, and leveraged more than \$147 million.

While the CED program is geared toward job creation for individuals with low incomes, OCS understands that in launching or expanding businesses, some jobs will be created that require advanced training or experience and may be filled by individuals who do not have low incomes. It should be noted that these 39 grants created an additional 580 jobs that were not filled by individuals with low incomes, resulting in a total of 1,975 jobs created.

Table 4: Performance Indicators for CED Grants Ending in FY 2018

Number of Grants	Grant Funds Awarded	Businesses Created or Expanded	Total Full-Time Jobs Created for Individuals With Low Incomes	Total Full-Time Jobs Created	Funds Leveraged
39	\$28,476,595	358	1,395	1,975	\$147,588,052



While the combined impact of the grants ending in 2018 is overwhelmingly positive, not all grants achieved their proposed outcomes. To a degree, this is to be expected as grantees are undertaking projects in underserved communities, where it is difficult to obtain traditional capital. As previously mentioned, CED grants help reduce the risk associated with these projects, allowing grantees to leverage additional investments. However, not all risks can be mitigated.

Unexpected issues arise with both grantees and project partners that cause CED-supported projects to struggle and sometimes fail. OCS works to mitigate this by providing training and technical assistance to grantees, and when there is a failure, OCS works to ensure funds were spent appropriately and to recoup funds when possible. Appendix A provides a summary of all grants that ended in 2018 and detailed information about outcomes at the grant level.

The CED program also leverages additional funding in support of community revitalization and the promotion of self-sufficiency among individuals with low incomes. By leveraging more than \$147 million in non-CED funding, grants ending in FY 2018 leveraged an average of \$5 for every \$1 of CED funding.

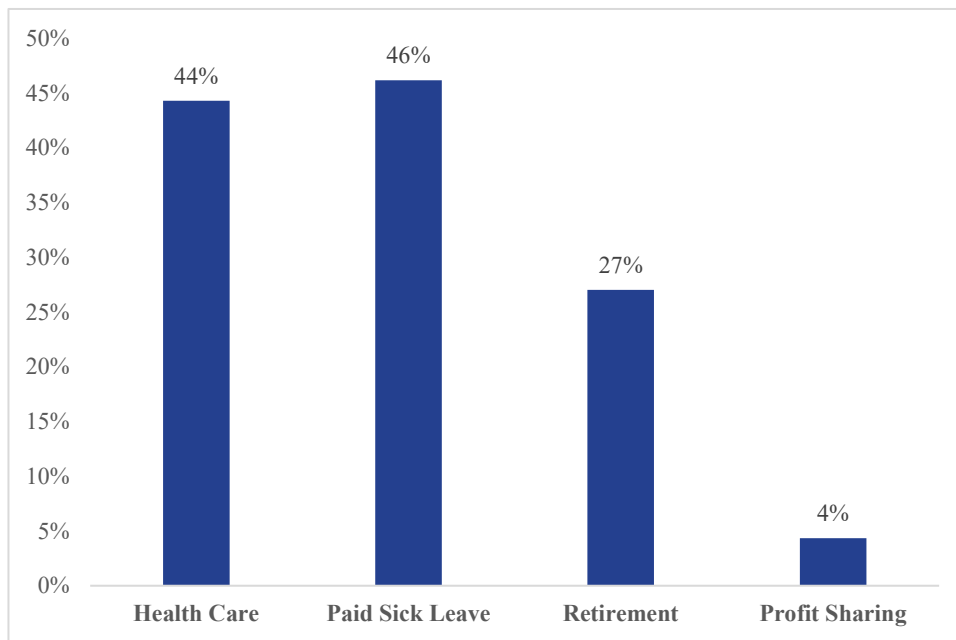
Another aspect of the program is its ability to create quality jobs for individuals with low incomes. Beginning in October 2011, OCS launched a PPR that requested grantees report on aspects of job quality, such as the benefits offered by jobs created with CED support.

Figure 2 illustrates the percentage of all full-time jobs created with CED support for low-income individuals and ending in FY 2018 that offered health insurance, paid sick leave, retirement, and/or profit-sharing benefits. These figures show that nearly half of the positions created that were filled by individuals with low incomes offered health care (44 percent), nearly half offered paid sick leave (46 percent), and nearly one-third offered retirement benefits (27 percent). Four percent of the positions offered profit-sharing benefits.¹⁰

¹⁰ For each grant that closed in FY 2018, data on benefits was drawn from the most recently submitted PPR in the OCS reporting system as of March 1, 2019.



Figure 2. Positions Created With CED Support Offering Benefits to Individuals with Low Incomes (Grants Ending FY 2018)



Accomplishments of Grants in Progress in FY 2018

Grants in progress are anywhere from 1 year into their project period to a year beyond their original project period, as some grantees are permitted a 1-year, no-cost extension to extend their project period on a case-by-case basis. In FY 2018, 104 CED grants were in progress.

Table 5 illustrates the outcomes achieved by the grants in progress that were reported at the end of FY 2018, including:

- More than 400 businesses created or expanded;
- More than 2,800 jobs created, of which 2,281 were for individuals with low incomes; and
- Over \$525 million in funds leveraged.

Since these grants are still in progress, these outcomes will increase as these projects proceed through their grant period in the years ahead.



Table 5: Performance Indicators for CED Grants in Progress in FY 2018¹¹

Number of Grants	Grant Funds Awarded	Businesses Created or Expanded	Total Full-Time Jobs Created for Individuals With Low Incomes	Total Full-Time Jobs Created	Funds Leveraged
104	\$70,898,001	435	2,281	2,884	\$525,258,970

Grants Awarded in FY 2018

On September 29, 2018, OCS announced 25 new awards. Table 6 illustrates the proposed outcomes for the new awards. The grants will submit their first PPR in April 2019, and their initial outcomes will be included in the FY 2019 Report to Congress.

Table 6: Proposed Outcomes for CED Grants Awarded in FY 2018

Number of Grants	Grant Funds Awarded	Proposed Businesses to Be Created or Expanded	Proposed Total Full-Time Jobs to Be Created for Individuals With Low Incomes	Proposed Total Full-Time Jobs to Be Created	Proposed Funds to Be Leveraged
25	\$17,299,653	101	766	988	\$115,089,095

¹¹ Outcomes presented in this report for grants in progress reflect the results of the 104 grants for which data was available.



Rural Community Development Program

The RCD program provides training and technical assistance on creating and maintaining safe and affordable water and wastewater systems for the nation's lowest-income communities, including tribal areas, many of which have populations at or below 2,500 individuals and have no clean water systems and/or no access to existing water systems. Unlike large urban areas with dedicated and experienced staff to address water needs and manage and maintain systems, these small communities often lack experienced and appropriately trained staff.

Most people impacted by the program are individuals with very low incomes living in sparsely populated rural areas. Of the population served by the RCD program, more than a third have household incomes below the federal poverty level and live in homes without adequate indoor plumbing.

The RCD program assists these communities, often with or through Community Action Agencies, by providing expertise and capacity-building support. RCD funds are used to provide training and technical assistance to:

- Increase access for families with low incomes to water supplies and waste disposal services.
- Preserve affordable water and waste disposal services in low-income rural communities.
- Increase local capacity and expertise to establish and maintain needed community facilities.
- Increase economic opportunities for low-income rural communities by ensuring they have basic water and sanitation infrastructure.

RCD Program Characteristics

Maximum Award: \$1,129,922 per budget period

Eligible Applicants: Multi-state, regional, private, and nonprofit organizations that can provide training and technical assistance to small, low-income, rural, and tribal communities concerning their community facility needs.

Target Population: Individuals with low incomes residing in a project's service area.

Project Length: Up to five project periods, with 1-year budget periods.



- Help leverage additional public and private resources.
- Support coordination with relevant homeland security activities.
- Promote improved coordination of federal, state, and local agencies and financing programs to benefit low-income communities.



Two different types of awards are funded through the RCD program:

1. **Regional Training and Technical Assistance:** These grants provide a regional resource for assistance in ensuring that small communities have access to safe water systems by either helping them develop their own systems, connecting to systems in neighboring communities, or improving their existing systems. These grants are awarded as 5-year grants that are funded annually for the duration of the grant, pending completion of a yearly, noncompetitive continuation application. There are six Regional Training and Technical Assistance grantees. As illustrated in Figure 3, each grantee has a distinct multi-state service area.
2. **Tribal Training and Technical Assistance:** Similar to the Regional Training and Technical Assistance grants, organizations receiving Tribal Training and Technical Assistance grants work with tribal communities to ensure that they too have access to safe water systems. These are awarded as 5-year grants funded annually for the duration of the grant, pending completion of annual noncompetitive continuations. There are two Tribal Training and Technical Assistance grantees that work together to serve tribal areas nationwide.



Figure 3. RCD Grantee Service Areas in 2018

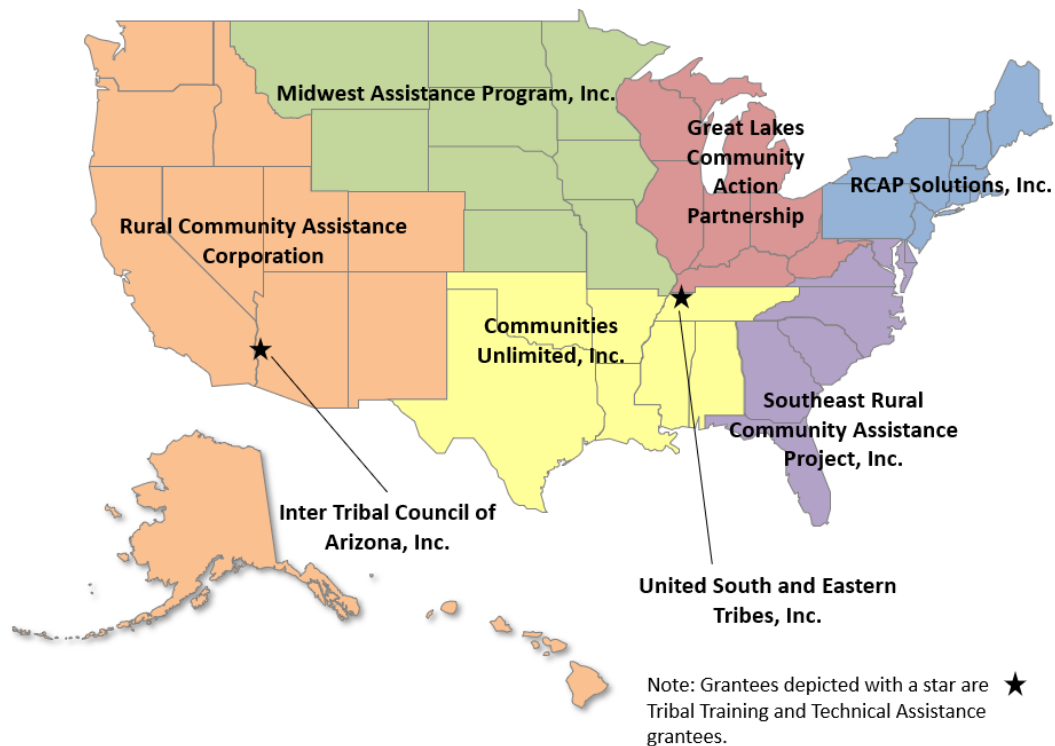


Table 7: Rural Community Development Grants Funded in FY 2018

Grantee	Areas Served	Award Amount
Regional Training and Technical Assistance Grantees		
Communities Unlimited, Inc.	South	\$1,094,438
Midwest Assistance Program, Inc.	Great Plains/Upper Midwest	\$1,094,438
RCAP Solutions, Inc.	Northeast	\$1,094,438
Rural Community Assistance Corporation	West	\$1,094,438
Southeast Rural Community Assistance Project, Inc.	Southeast/Mid-Atlantic	\$1,094,438
Great Lakes Community Action Partnership (formerly WSOS Community Action Commission, Inc.)	Midwest	\$1,094,438
Regional Training and Technical Assistance Grantee Total		\$6,566,628
Tribal Training and Technical Assistance Grantees		
Inter Tribal Council of Arizona, Inc.	Tribal Areas	\$840,527
United South and Eastern Tribes, Inc.	Tribal Areas	\$345,886
Tribal Training and Technical Assistance Grantee Total		\$1,186,413
RCD Program Total		\$7,753,041





RCD projects help ensure access to safe water and waste water systems for rural Americans with low incomes.

RCD grants are awarded for 5 years, with annual appropriations for 1-year budget periods. Table 7 summarizes annual funding levels for RCD grants in FY 2018—RCD activities for these awards are currently underway and will be presented in the FY 2019 Report to Congress.

Note, the RCD activity that took place in FY 2018 and is presented in this report was

funded through awards made in FY 2017 to the eight grantees listed in Table 7. On September 29, 2018, OCS announced more than \$9 million in continued funding for RCD grantees to continue their work in FY 2019.

Accomplishments of Funded Grants in FY 2018

RCD grants are funded annually throughout the grant period. RCD grants provide critical training, technical assistance, and capacity building support to help small, rural communities in achieving their safe water and wastewater needs. Due to the large scale and scope of the activities undertaken by RCD grantees across the regions they serve, it is challenging to share all of their vast accomplishments in this report. However, Table 8 provides a quantitative summary of the key accomplishments of the RCD grants at the end of FY 2018. In sum, the RCD Regional Training and Technical Assistance and Tribal Training and Technical Assistance grantees:

- Served 1,956,041 individuals in 830 communities.
- Conducted 251 trainings attended by 3,938 attendees.
- Leveraged more than \$131 million in additional public and private resources.



Additionally, Table 9 provides regional highlights of how RCD funds were used to support specific communities in achieving their water and wastewater needs. Brief summaries for each of these grants are also included in Appendix B.

Table 8: RCD Grant Outcomes in FY 2018

Grantee	Individuals Served ¹²	Communities Served ¹³	Trainings Conducted	Training Attendees	Funds Leveraged ¹⁴
Regional Training and Technical Assistance Grantees					
Communities Unlimited, Inc.	680,868	154	52	698	\$62,377,198
Midwest Assistance Program, Inc.	136,850	128	98	1,269	\$27,647,742
RCAP Solutions, Inc.	33,013	19	6	92	\$13,032,364
Rural Community Assistance Corporation	82,401	50	4	20	\$10,617,155
Southeast Rural Community Assistance Project, Inc.	169,877	101	17	253	\$1,341,511
Great Lakes Community Action Partnership (formerly WSOS Community Action Commission, Inc.)	305,243	185	24	850	\$16,459,416
Regional Training and Technical Assistance Grantee Total	1,408,252	637	201	3,182	\$131,475,386
Tribal Training and Technical Assistance Grantees					
Inter Tribal Council of Arizona, Inc.	483,116	163	37	638	n/a
United South and Eastern Tribes, Inc.	64,673	30	13	118	n/a
Tribal Training and Technical Assistance Grantee Total	547,789	193	50	756	n/a
RCD Program Total	1,956,041	830	251	3,938	\$131,475,386

¹² RCD efforts connect communities to safe, affordable water and wastewater treatment systems. Systems are built at the community level, rather than at the household or even individual level. While communities range in size, by program requirement, communities in this case refer to geographic areas with populations at or below 2,500 individuals. The number of people assisted reported here is based on the number of residents that live in a community receiving assistance, as they would all benefit from the improvements.

¹³ A community is any geographic area defined by specific boundaries and the residents, businesses, and institutions within that geographical area.

¹⁴ RCD funds cover a small portion of the costs associated with connecting communities to safe, affordable water and wastewater systems. The program provides funds to assist communities in developing governance structures and procedures, as well as developing skills to manage water and wastewater treatment systems. The costs for actually connecting to existing systems or building their own systems far exceed what RCD funding alone can support. Instead, the RCD program assists communities in leveraging other public and private funds to cover these costs.



Table 9: RCD Grantee Regional Highlights

Grantee	Community Served	Impact Achieved
Regional Training and Technical Assistance Grantees		
Communities Unlimited, Inc.	Tallahatchie County, Mississippi	Communities Unlimited (CU) used RCD funds to provide technical assistance to obtain financing for repairs of failing infrastructure in southwest Mississippi. The outdated wastewater system in the town of Roxie was exposing town employees and citizens to untreated wastewater and causing sewer backups in resident homes. Roxie's mayor, Armand Williams, requested CU's assistance in submitting an application for funding from Community Development Block Grant resources to finance the repairs needed. CU worked with a grant writer and assessed the town's wastewater system, resulting in a successful grant award, which enabled the town to make improvements and maintain regulatory compliance.
Midwest Assistance Program, Inc.	Pierce City, Missouri	Midwest Assistance Program, Inc. (MAP) used RCD funds to provide technical assistance to help Pierce City, Missouri, complete the repair of its wastewater facility, which was only partially reconstructed and repaired following a tornado in 2003. MAP helped the town put the pieces in place in order to complete the wastewater facility. MAP educated the town council on developing project plans and timelines; assisted in the hiring process for an engineer; helped the town pass a bond that covered the complete project cost; and helped monitor the construction throughout the project timeline. With the help of RCD funds, Pierce City completed a state-of-the-art sewer facility, which was finally compliant with the Missouri Department of Natural Resources wastewater regulations.
RCAP Solutions, Inc.	Puerto Rico	RCAP Solutions, Inc. (RCAP) used RCD funds to provide technical assistance that helped recover water systems throughout Puerto Rico following Hurricane Maria in 2017. RCAP engaged in four projects around Puerto Rico to support recovery of small, rural water systems that involve about 10 percent of all of Puerto Rico's water.
Rural Community Assistance Corporation	Lawson Acres, Oregon	Rural Community Assistance Corporation (RCAC) used RCD funds to provide technical assistance that helped the local water association, Lawson Acres Water Association (LAWA), in Lawson Acres, Oregon, address noncompliance issues with Safe Water Act standards. Lawson Acres was not a legal entity, and its water system served only 27 households, or about 75 people. RCAC prepared Lawson Acres to connect with nearby Riddle County, Oregon, by helping correct specific violations of its water connections, completing paperwork and budgeting in order to make Lawson Acres a functional legal entity, and helping to hire an engineering firm. RCAC also helped LAWA complete an application under Oregon's Safe Drinking Water Revolving Loan Fund to fund, in conjunction with other loans, the pipeline that will connect Lawson Acres to Riddle County.



Grantee	Community Served	Impact Achieved
Southeast Rural Community Assistance Project, Inc.	Hobson's Upper Village, Virginia	Southeast Rural Community Assistance Project, Inc. (SERCAP) used RCD funds to provide technical assistance to bring reliable drinking water to the small community of Hobson's Upper Village, in Suffolk, Virginia. Residents could not rely on their water source and instead bought cases of bottled water to drink and used plumbing at public restrooms. SERCAP helped guide Suffolk County to resolve the ongoing issue of unsafe drinking water by providing the community with new options to run their water system and helping them decide to hook up to the city's public water system. SERCAP provided biweekly technical assistance to establish this new system, which profoundly impacted the quality of life for the families of Hobson's Upper Village by providing residents with reliable drinking water.
Great Lakes Community Action Partnership (formerly WSOS Community Action Commission, Inc.)	New Boston, Ohio	Great Lakes Community Action Partnership (GLCAP) used RCD funds to provide technical assistance to help the community of New Boston Village, Ohio, finance and develop the expertise and information necessary to improve its outdated wastewater system. GLCAP provided various supports, such as drafting plans, developing budgets, providing operator assessments to decrease the inflow of excess water into the sewer system, removing sewer overflow violations and working toward compliance, and installing new storm drains. GLCAP also helped New Boston secure future funding to maintain the wastewater system. RCD funding helped New Boston protect and improve the health of its communities by creating solutions for its deteriorated sewer systems.
Tribal Training and Technical Assistance Grantees		
Inter Tribal Council of Arizona, Inc.	Arizona and Colorado	Inter Tribal Council of Arizona, Inc. (ITCA) used RCD funds to provide technical assistance in asset and emergency management and operator certification training to members of the Colorado River Indian Tribe (CRIT), which included residents on both sides of the Colorado River in Arizona and Colorado. ITCA provided training opportunities to young tribal members, giving them opportunities to work in water-related professions and move up to positions as utility managers. Members of CRIT who went through the program developed a level of sophistication that enabled them to participate in larger ITCA events and continue to help build the capacity of local residents in their own environments. For example, at one of these events, a utility manager received word that a water line broke in their community. Through the training and technical assistance provided by ITCA, the utility manager communicated and implemented an emergency management plan over the phone to resolve the issue.



Grantee	Community Served	Impact Achieved
Regional Training and Technical Assistance Grantees		
Communities Unlimited, Inc.	Tallahatchie County, Mississippi	Communities Unlimited (CU) used RCD funds to provide technical assistance to obtain financing for repairs of failing infrastructure in southwest Mississippi. The outdated wastewater system in the town of Roxie was exposing town employees and citizens to untreated wastewater and causing sewer backups in resident homes. Roxie's mayor, Armand Williams, requested CU's assistance in submitting an application for funding from Community Development Block Grant resources to finance the repairs needed. CU worked with a grant writer and assessed the town's wastewater system, resulting in a successful grant award, which enabled the town to make improvements and maintain regulatory compliance.
Midwest Assistance Program, Inc.	Pierce City, Missouri	Midwest Assistance Program, Inc. (MAP) used RCD funds to provide technical assistance to help Pierce City, Missouri, complete the repair of its wastewater facility, which was only partially reconstructed and repaired following a tornado in 2003. MAP helped the town put the pieces in place in order to complete the wastewater facility. MAP educated the town council on developing project plans and timelines; assisted in the hiring process for an engineer; helped the town pass a bond that covered the complete project cost; and helped monitor the construction throughout the project timeline. With the help of RCD funds, Pierce City completed a state-of-the-art sewer facility, which was finally compliant with the Missouri Department of Natural Resources wastewater regulations.
RCAP Solutions, Inc.	Puerto Rico	RCAP Solutions, Inc. (RCAP) used RCD funds to provide technical assistance that helped recover water systems throughout Puerto Rico following Hurricane Maria in 2017. RCAP engaged in four projects around Puerto Rico to support recovery of small, rural water systems that involve about 10 percent of all of Puerto Rico's water.
Rural Community Assistance Corporation	Lawson Acres, Oregon	Rural Community Assistance Corporation (RCAC) used RCD funds to provide technical assistance that helped the local water association, Lawson Acres Water Association (LAWA), in Lawson Acres, Oregon, address noncompliance issues with Safe Water Act standards. Lawson Acres was not a legal entity, and its water system served only 27 households, or about 75 people. RCAC prepared Lawson Acres to connect with nearby Riddle County, Oregon, by helping correct specific violations of its water connections, completing paperwork and budgeting in order to make Lawson Acres a functional legal entity, and helping to hire an engineering firm. RCAC also helped LAWA complete an application under Oregon's Safe Drinking Water Revolving Loan Fund to fund, in conjunction with other loans, the pipeline that will connect Lawson Acres to Riddle County.



Grantee	Community Served	Impact Achieved
United South and Eastern Tribes, Inc.	Various tribal nations	United South and Eastern Tribes, Inc. (USET) used RCD funds to provide technical assistance to grow the next generation of utility operators and managers in many of the 27 tribal nations it supports. USET offered adult education programming and mentoring to help tribal members, many of whom had very limited educational opportunities, pass operator exams and fill other positions in the utility industry. USET is also helping tribal nations develop standard operating procedures that are accessible via iPads and can be used to improve effectiveness and efficiency while operators are working.



Appendix A: Project Descriptions for CED Grants Completed in FY 2018

This section includes individual project descriptions for CED grants that were completed in FY 2018. It is organized alphabetically by state and by organization within each state. Information provided for each project includes basic grant information, a description of the project, and a summary of key outcomes achieved.



California

OBDC Small Business Finance
2101 Webster Street
Suite 1200
Oakland, CA
www.mainstreetlaunch.org

Grant Information	
Grant Number	90EE1111
Project Period	9/30/2015–9/29/2018
Award Amount	\$800,000

Project Overview:

OBDC Small Business Finance (OBDC) used CED funds to develop the International Corridor Job Fund, which provides low-interest, flexible loans of up to \$50,000 to small new and growing businesses in Oakland, California’s economically disadvantaged and ethnically diverse area known as the International Corridor. The loans provided through the International Corridor Job Fund meet the unique needs of small businesses by providing loans for working capital, inventory, and equipment, to create and grow local businesses. Loans were provided to five new businesses and seven existing businesses. In total, 43 new full-time jobs were created, 30 of which were filled by low-income individuals.

Project Outcomes	
Total Jobs Created	43
Low-Income Jobs Created	30
Businesses Created/Expanded	12
Funds Leveraged	\$535,757



California

Pacific Asian Consortium in Employment
1055 Wilshire Boulevard
Suite 1475
Los Angeles, CA
www.pacela.org

Grant Information	
Grant Number	90EE1077
Project Period	9/30/2014–9/29/2018
Award Amount	\$508,053

Project Overview:

Pacific Asian Consortium in Employment (PACE) used CED funds to provide capital to PACE Care, Inc., a start-up business that provides in-home, non-medical care services to veteran, elderly, immigrant, refugee, and other populations throughout Los Angeles, California. PACE Care provides its clients with services including basic health monitoring, bathing and hygiene management, companionship/support, light housecleaning, shopping and meal preparation, laundry, mail and bill organization, and medication reminders. PACE Care focuses on culturally and linguistically appropriate direct-service care to non-U.S. born populations by certifying bilingual and bicultural staff to serve the needs of the variety of ethnicities of the clients and the languages spoken by the clients, including Spanish, Korean, Tagalog, Chinese, Vietnamese, and Cambodian. Staff received certifications in entry-level home health occupations, which has provided them with career pathways to advance in the healthcare sector. The project created 59 new full-time jobs, 56 of which were filled by low-income individuals.

Project Outcomes	
Total Jobs Created	59
Low-Income Jobs Created	56
Businesses Created/Expanded	1
Funds Leveraged	\$81,000



California

Pacific Asian Consortium in Employment
1055 Wilshire Boulevard
Suite 1475
Los Angeles, CA
www.pacela.org

Grant Information	
Grant Number	90EE1122
Project Period	9/30/2015–9/29/2018
Award Amount	\$800,000

Project Overview:

Pacific Asian Consortium in Employment (PACE) used CED funds to create the Green Loan Fund (Green Fund), which provided financing to six green businesses based in Los Angeles, California. The loan fund provided financing to the following six businesses, allowing them to expand: Servitek Solutions, Buna Ethiopian Market, Xtreme Inc., Herbal Cup Tea, Gu's Recycling, and SLR Restaurant LLC. These green businesses are located in economically distressed communities in Los Angeles County, especially neighborhoods with high concentrations of immigrant, refugee, and asylum populations. In total, the Green Fund created 69 new full-time jobs, 60 of which were filled by low-income individuals.

Project Outcomes	
Total Jobs Created	69
Low-Income Jobs Created	60
Businesses Created/Expanded	6
Funds Leveraged	\$3,475,000



California

Poverty Solutions, Inc.
3699 Wilshire Boulevard
Suite 610
Los Angeles, CA
No website.

Grant Information	
Grant Number	90EE1138
Project Period	9/30/2015–9/29/2018
Award Amount	\$800,000

Project Overview:

Poverty Solutions, Inc. (P-Solutions) used CED funds to make loans to nine healthy food businesses to expand their operations in Los Angeles, Kern, San Bernardino, Riverside, Fresno, Imperial, King, and Tulare Counties in California. The nine businesses expanded include Healthy Foods Market LLC, which was created to save Carson Market, a supermarket that was going out of business and located in an area that was serving residents in LA County; Fresh and Healthy Market LLC, which was created to save Sunshine Meat Market, a meat and produce market that was going out of business; Optimal Foods, a meat and produce market; Tartar Mobile Produce Distributing, a fresh produce and grocery store; Solano's Fresh Produce Distributing, a produce market; Century Fresh Express, a grocery market; Vermont Tropical Supermarket, a grocery market; California Market, a meat and produce market; and Fernando Lopez Mexican Food Products, a meat and produce market. Each of these businesses is operated by an owner-manager who passed through P-Solutions' entrepreneurship training program. P-Solutions also provided training to business owners and their employees related to store, inventory, employee management, customer services, conflict resolutions, vendor and bank relationships, budgeting, cash flow projection and management, credit profile management, access to capital, and human resources issues. The nine businesses created 64 jobs for low-income individuals, including positions as owner-managers, cashiers, butchers, produce/store clerks, bookkeepers, security guards, kitchen staff, and delivery van drivers.

Project Outcomes	
Total Jobs Created	64
Low-Income Jobs Created	64
Businesses Created/Expanded	9
Funds Leveraged	\$1,178,000



California

The East Los Angeles Community Union
5400 East Olympic Boulevard
Los Angeles, CA
www.telacu.com

Grant Information	
Grant Number	90EE0990
Project Period	9/30/2012–9/29/2018
Award Amount	\$728,750

Project Overview:

The East Los Angeles Community Union (TELACU) used CED funds to demolish a vacant industrial building and build-out a new facility in Los Angeles, California. After construction was complete, the building was leased to Newport Ingredients, an established organic food processor of dried fruits, nuts, dehydrated vegetables, herbs, seeds, spices, sweeteners, dairy and cheese powders, and fruit juice powders. Newport Industries had recently purchased new equipment and needed a larger space to accommodate its expanding wholesale production and distribution. The expansion created 10 new full-time jobs, 8 of which were filled by low-income individuals.

Project Outcomes	
Total Jobs Created	10
Low-Income Jobs Created	8
Businesses Created/Expanded	1
Funds Leveraged	\$2,873,433



California

The East Los Angeles Community Union
5400 East Olympic Boulevard
Los Angeles, CA
www.telacu.com

Grant Information	
Grant Number	90EE1067
Project Period	9/30/2014–9/29/2018
Award Amount	\$741,000

Project Overview:

The East Los Angeles Community (TELACU) used CED funds to make a loan to its nonprofit Community Development Financial Institution (CDFI) lender, TELACU Community Capital (TCC) in Los Angeles, California. The original intent of the grant was for TCC to support the expansion of Artimex, a Los Angeles food manufacturer. However, TCC was not able to move forward with the expansion of Artimex and instead provided the loan to Newport Ingredients, an organic food processor. Due to this change in approach, the loan was not made to Newport Ingredients until the last year of the grant. The loan was used to buy a second piece of equipment, which was installed and up and running by the end of 2018. After purchasing the new equipment, Newport Ingredients created new jobs and hired new staff to operate the machines once they were installed. The project created four new full-time jobs, two of which were filled by low-income individuals. Newport Ingredients continued to create new jobs and hire additional staff to operate the new machinery after the end of the project period.

Project Outcomes	
Total Jobs Created	4
Low-Income Jobs Created	2
Businesses Created/Expanded	1
Funds Leveraged	\$872,865



California

Valley Economic Development Center, Inc.
5121 Van Nuys Boulevard, 3rd Floor
Van Nuys, CA
No website.

Grant Information	
Grant Number	90EE1113
Project Period	9/30/2015–9/29/2018
Award Amount	\$800,000

Project Overview:

Valley Economic Development Center (VEDC) used CED funds to provide loans to nine growing businesses in Los Angeles, California. The small business loans were used for a variety of purposes, including the purchase of fixed assets and equipment, working capital, inventory, and business acquisition. The nine businesses that received loans include Rich Honey, Devon Glass, M&K Trucking and Hauling, The Hollywood Brewery d.b.a Boomtown Brewery, Gold Coast Tire, Ball-Nogues, Astor's Printing, Tiny Town Day Care, and Mariana's Services, Inc. In total, the project created 41 new full-time jobs, 34 of which were filled by low-income individuals.

Project Outcomes	
Total Jobs Created	41
Low-Income Jobs Created	34
Businesses Created/Expanded	9
Funds Leveraged	\$1,939,078



Connecticut

LifeBridge Community Services
475 Clinton Avenue
Bridgeport, CT
www.lifebridgect.org

Grant Information	
Grant Number	90EE1134
Project Period	9/30/2015–9/29/2018
Award Amount	\$800,000

Project Overview:

LifeBridge Community Services (LifeBridge) used CED funds to develop Fresh Connections, a fresh produce delivery system that serves food deserts and low-income residents in Bridgeport, Connecticut. Based on a Community Supported Agriculture model, Fresh Connections allows customers to pre-order boxes of fresh produce purchased from a local wholesale distributor, and pick up their produce box from one of several centrally located distribution sites. The sites are in close proximity to large concentrations of Bridgeport's low-income residents, including public housing projects, large churches, senior centers, and social service agencies. Distribution sites also have pop-up markets that offer culturally appropriate food options customers can add on to their order. CED funds were used to purchase a vehicle for transporting fruits and vegetables to the distribution site, rent a commissary location where the produce is transported from, purchase fruits and vegetables from local distributors, and market the delivery service. Fresh Connections created seven new full-time jobs in customer service and food distribution, one of which was filled by a low-income individual.

Project Outcomes	
Total Jobs Created	7
Low-Income Jobs Created	1
Businesses Created/Expanded	1
Funds Leveraged	\$331,700



District of Columbia

Anacostia Economic Development
Corporation
1800 Martin Luther King Avenue Southeast
Suite 100
Washington, DC
www.anacostiacdc.com

Grant Information	
Grant Number	90EE1017
Project Period	9/30/2012–9/29/2018
Award Amount	\$728,750

Project Overview:

Anacostia Economic Development Corporation (AEDC) used CED funds to make an equity investment for the development and build-out of the Anacostia Manufacturing Development Company (AMD), a light-emitting diode (LED) supply, assembly, and installation business in the Anacostia neighborhood of Southeast Washington, D.C. AMD assembles and installs energy-saving LED light sources to replace incandescent bulbs. For this effort, AEDC partnered with North America Telecommunications, Inc. (NATI), a leading company in the LED technology industry. NATI invested additional funds in the project for working capital, start-up inventory, and training of personnel. The project trained residents of Wards 7 and 8, neighborhoods with some of the highest unemployment rates in Washington, D.C., to install LED lighting for a major redevelopment project in Anacostia, St. Elizabeth's Campus. The project created 25 new full-time jobs for low-income individuals.

Project Outcomes	
Total Jobs Created	25
Low-Income Jobs Created	25
Businesses Created/Expanded	1
Funds Leveraged	\$300,000



Florida

Black Economic Development
Coalition, Inc.
180 NW 62nd Street
Miami, FL
No website.

Grant Information	
Grant Number	90EE1094
Project Period	9/30/2014–9/29/2018
Award Amount	\$741,000

Project Overview:

The Black Economic Development Coalition, Inc., d.b.a. Tools for Change (TFC), used CED funds to support the TFC Food Manufacturing Revolving Loan Fund, which assisted small food businesses in Miami, Florida. TFC provided loans to create 1 new business and expand the operations of 10 existing food-related businesses. The new business, Brother Frazier’s Bar-B-Que Sauce, used its loan to begin build-out of its location to distribute its products. The TFC Food Manufacturing Revolving Loan Fund also provided the 11 participating businesses with business acceleration services to help guide business owners in making informed, cost-effective choices and assisted with organizational planning, marketing, technology, and access to legal services. The project created 70 new full-time jobs, 20 of which were filled by low-income individuals.

Project Outcomes	
Total Jobs Created	70
Low-Income Jobs Created	20
Businesses Created/Expanded	11
Funds Leveraged	\$961,000



Florida

Opa-locka Community Development Corporation
490 Opa-locka Boulevard, Suite 20
Opa-locka, FL
www.olcdc.org

Grant Information	
Grant Number	90EE1021
Project Period	9/30/2012–9/29/2018
Award Amount	\$728,750

Project Overview:

Opa-locka Community Development Corporation (OLCDC) used CED funds for the creation and expansion of three businesses in the Opa-locka and Miami-Dade Counties of Florida. Originally, the project focused on creating Thrive Kitchen LLC, a large-scale commercial kitchen incubator. However, due to the complexity of the project, Thrive Kitchen did not complete the build-out and was not operational during the project period. Thrive Kitchen is now scheduled to open in early 2020. After experiencing delays with Thrive Kitchen, OLCDC identified two existing businesses, Jamii Builders and Jesse Trice Health Services Center, to support. These businesses were provided capital improvement funds, technical assistance, and job training. The project created 49 new full-time jobs, 45 of which were filled by low-income individuals.

Project Outcomes	
Total Jobs Created	49
Low-Income Jobs Created	45
Businesses Created/Expanded	3
Funds Leveraged	\$177,591



Hawaii

Pacific Gateway Center

723-C Umi Street

Honolulu, HI

www.pacificgatewaycenter.org

Grant Information	
Grant Number	90EE1130
Project Period	9/30/2015–9/29/2018
Award Amount	\$787,821

Project Overview:

Pacific Gateway Center (PGC) used CED funds to provide start-up support to 35 new agricultural enterprises in rural communities across the County of Honolulu and the Big Island in Hawaii. PGC provided the new businesses and low-income farmers with access to land, microloans for start-up assistance, and technical assistance in agricultural practices and business plans. PGC also helped train business owners and employees in conservation methods, food safety, water conservation, pesticide use, cost-cutting measures, recordkeeping, and income tax preparation. The support from PGC helped create and grow agricultural businesses in Hawaii, which face challenges of an aging farming population and infrastructure needs. The project created 62 jobs or low-income individuals.

Project Outcomes	
Total Jobs Created	62
Low-Income Jobs Created	62
Businesses Created/Expanded	35
Funds Leveraged	\$604,485



Illinois

Emerson Park Development Corporation
1798 Summit Avenue
East St. Louis, IL
www.emersonpark.org

Grant Information	
Grant Number	90EE1030
Project Period	9/30/2013–9/29/2018
Award Amount	\$600,000

Project Overview:

Emerson Park Development Corporation (EPDC) used CED funds to construct a Save-A-Lot grocery store in the Vieux Carre Shopping Plaza (also known as Loisel Village), in East Saint Louis, Illinois. The 14,535-square-foot supermarket provides healthy fresh fruits and vegetables, produce, fresh meat, poultry, and other groceries to residents of East St. Louis. EPDC received technical assistance from Impact Seven, a Community Development Corporation and a Community Development Financial Institution, with substantial experience with the CED program and healthy food projects to ensure success when opening the store. EPDC also partnered with The Bonner Company, the supermarket operator, and the Illinois Facilities Fund to create the new grocery store. The grocery store created 21 new full-time jobs for low-income individuals, including a manager, assistant managers, cashiers, produce and meat personnel, custodians, and other staff.

Project Outcomes	
Total Jobs Created	21
Low-Income Jobs Created	21
Businesses Created/Expanded	1
Funds Leveraged	\$2,408,197



Illinois

The Resurrection Project
1818 South Paulina Avenue
Chicago, IL
www.resurrectionproject.org

Grant Information	
Grant Number	90EE1120
Project Period	9/30/2015–9/29/2018
Award Amount	\$500,000

Project Overview:

The Resurrection Project (TRP) used CED funds to capitalize the Southwest Chicago Community Capital Fund by making loans to three new and established businesses in Southwest Chicago neighborhoods. TRP also provided development services including pre- and post-loan technical assistance. A loan was provided to launch HaiSous Vietnamese Kitchen in the Pilsen neighborhood. Additionally, two loans were provided to expand two existing businesses, Back of the Yards Coffee House in the Back of the Yards neighborhood, and Gads Hill Center, an early education center in Brighton Park, Chicago. To administer this project, TRP partnered with an experienced CED grantee, Valley Economic Development Center, who assisted with underwriting, preparation of closing documents, and loan servicing. The project created 58 new full-time jobs, 54 of which were filled by low-income individuals.

Project Outcomes	
Total Jobs Created	58
Low-Income Jobs Created	54
Businesses Created/Expanded	3
Funds Leveraged	\$3,402,812



Indiana

King Park Area Development Corporation
1704 Bellefontaine Street
Indianapolis, IN
<https://renewindy.org/king-park-development-corp/>

Grant Information	
Grant Number	90EE1109
Project Period	9/30/2015–9/29/2018
Award Amount	\$800,000

Project Overview:

King Park Area Development Corporation (KPADC) used CED funds to make below-market loans to two businesses, Hotel Alpha Tango LLC and Hotel Tango Whiskey LLC, through its Tinker Flats Job Creation program in Indianapolis, Indiana. The Tinker Flats Job Creation Program is a loan program designed to address the lack of sit-down restaurants and the need for jobs for semi-skilled workers in Indianapolis. The first loan made to Hotel Alpha Tango LLC was used to rehabilitate a formerly vacant industrial building, commonly referred to as Tinker Flats, into 21,000 square feet of commercial space. The rehabilitation included a new roof, new windows, tuck pointing, power-washing mold off bricks, and remediation of soil contaminants. The newly rehabilitated spaced was leased to Blackink IT, an existing Indianapolis information technology company, and to two new businesses, Provider Coffee and Long Drinks and Tinker House Events. The second loan was made to Hotel Tango Whiskey LLC, an expanding distillery that used funds to purchase equipment required to accommodate their operations after moving into the larger production space in Tinker Flats. The five businesses collectively created 40 new full-time jobs, 18 of which were filled by low-income individuals.

Project Outcomes	
Total Jobs Created	40
Low-Income Jobs Created	18
Businesses Created/Expanded	5
Funds Leveraged	\$6,663,704



Indiana

Workforce Inc.
1255 Roosevelt Avenue
Indianapolis, IN
www.recycleforce.org

Grant Information	
Grant Number	90EE1103
Project Period	9/30/2015–9/29/2018
Award Amount	\$800,000

Project Overview:

Workforce Inc. (d.b.a RecycleForce) used CED funding to expand its existing recycling business in Indianapolis, Indiana. CED funds were used to invest in a TiTech metal finder, which increases asset recovery rate by sorting metals from a plastic mixture, creating a clean stream of metals and plastics. At the time, there was no other recycling business using this machine in Indiana. As a result, the TiTech metal finder allowed RecycleForce to become a recycler to recyclers, expand its hours of operation, and ultimately increase the volume and value of recyclable material. The expansion created 40 new full-time jobs for low-income individuals.

Project Outcomes	
Total Jobs Created	40
Low-Income Jobs Created	40
Businesses Created/Expanded	1
Funds Leveraged	\$7,104,046



Kansas

Argentine Neighborhood Development
Association
2502 Strong Avenue
Kansas City, KS
No website.

Grant Information	
Grant Number	90EE1026
Project Period	9/30/2013–9/29/2018
Award Amount	\$617,530

Project Overview:

The Argentine Neighborhood Development Association (ANDA) used CED funds to construct a Save-A-Lot grocery store, as a part of its ongoing Healthy Lifestyles Initiative, to improve access to healthy food in Argentine, Kansas. The grocery store was built on land that was vacant for almost 30 years and has served as a catalyst for additional commercial development in the neighborhood, including a Walmart and the construction of a new police station. The project expanded access to healthy foods and created 22 new full-time jobs, 13 of which were filled by low-income individuals.

Project Outcomes	
Total Jobs Created	22
Low-Income Jobs Created	13
Businesses Created/Expanded	1
Funds Leveraged	\$5,000,074



Kentucky

Kentucky Highlands Investment Corporation
362 Old Whitley Road
London, KY
www.khic.org

Grant Information	
Grant Number	90EE1101
Project Period	9/30/2015–9/29/2018
Award Amount	\$800,000

Project Overview:

Kentucky Highlands Investment Corporation (KHIC) used CED funds to make a low-interest loan to Senture LLC, a contact center and data management company in Jackson County, Kentucky. The loan provided Senture with the needed financing to expand operations by opening a third contact center (two other centers currently operate in Laurel County and Wayne County) to meet the high demand for services and workforce needs. The loan allowed Senture to purchase computer equipment, phones, headsets, cubicles and chairs, HVAC equipment, security systems, and a generator to make the contact center fully operational. The project created 178 new full-time jobs, 138 of which were filled by low-income individuals.

Project Outcomes	
Total Jobs Created	178
Low-Income Jobs Created	138
Businesses Created/Expanded	1
Funds Leveraged	\$1,470,000



Minnesota

Aurora-St. Anthony Neighborhood
Development Corporation
360 University Avenue West #103
Saint Paul, MN
www.aurorastanthony.org

Grant Information	
Grant Number	90EE1044
Project Period	9/30/2013–9/29/2018
Award Amount	\$721,770

Project Overview:

The Aurora-St. Anthony Neighborhood Development Corporation (ASANDC) used CED funds to complete the construction and build-out of Western U Plaza, a mixed-use development along the Central Corridor light rail transit line in Saint Paul, Minnesota. Western U Plaza has a mix of spaces for residential, restaurant, commercial, and professional services. It was developed to bring business and job opportunities to a formerly blighted area. Western U Plaza leased the space to two new businesses—Capital Café, a Somali-family-owned deli and coffee shop, and Heritage Tea House Boutique, an African American mother/daughter-owned business. ASANDC also expanded an existing business, Towfiq Grocery, a Somalian grocery store. ASANDC partnered with experienced practitioners in the community to provide recruitment and support services to identify low-income individuals to take advantage of the new job opportunities created by Western U Plaza, particularly residents of color in the neighborhood and those transitioning from the Minnesota Family Investment Program and other forms of public assistance. In total, 20 new full-time jobs were created for low-income individuals.

Project Outcomes	
Total Jobs Created	20
Low-Income Jobs Created	20
Businesses Created/Expanded	3
Funds Leveraged	\$17,248,659



Minnesota

Latino Economic Development Center
804 Margaret Street
Minneapolis, MN
www.ledc-mn.org

Grant Information	
Grant Number	90EE1031
Project Period	9/30/2013–9/29/2018
Award Amount	\$760,000

Project Overview:

The Latino Economic Development Center (LEDC) used CED funds to make an equity investment in the Wirth Cooperative Grocery, a consumer-owned grocery store in the Willard-Hay neighborhood of Minneapolis, Minnesota. Funds were used to support the development, financing, and build-out of the grocery store. In addition to the full-service grocery store, LEDC purchased and retrofitted a used city bus for a mobile grocery store, Twin Cities Mobile Market, which circulated throughout neighborhoods in North Minneapolis and the East Side of St. Paul. It also used CED funds to purchase a delivery vehicle for the Shared Ground Farmer's Cooperative, which delivered locally grown produce to individual community-supported agriculture members. The project created a total of 22 new, full-time jobs, 16 of which were filled by low-income individuals.

Project Outcomes	
Total Jobs Created	22
Low-Income Jobs Created	16
Businesses Created/Expanded	3
Funds Leveraged	\$764,985



Minnesota

Model Cities of Saint Paul
839 University Avenue West
Saint Paul, MN
www.modelcities.org

Grant Information	
Grant Number	90EE1022
Project Period	9/30/2012–9/29/2018
Award Amount	\$728,750

Project Overview:

Model Cities of Saint Paul (Model Cities) used CED funds for construction and commercial expenses to develop the BROWNstone, a mixed-use development located one block from the Central Corridor light rail transit line in St. Paul, Minnesota. The BROWNstone targeted small, local, and minority-owned businesses to rent space for retail, restaurant, commercial, and office space purposes. Model Cities worked with local neighborhood development agencies, the local chamber of commerce office, and commercial brokers to identify business owners to rent the space. The proximity to the transit line helped bring in customers from the nearby metropolitan area. The BROWNstone launched one new business (a barbershop) and expanded two existing businesses, the Midway Grocery & Deli, and Phenom, a men's clothing store. In total, the project created 10 new full-time jobs for low-income individuals.

Project Outcomes	
Total Jobs Created	10
Low-Income Jobs Created	10
Businesses Created/Expanded	3
Funds Leveraged	\$15,367,379



Missouri

Hi-Tech Charities

5920 Dr. Martin Luther King Drive
St. Louis, MO

<https://htc.ngo>

Grant Information	
Grant Number	90EE1114
Project Period	9/30/2015–9/30/2018
Award Amount	\$555,551

Project Overview:

Hi-Tech Charities (HTC) used CED funds to expand its existing in-home health service into Hi-Tech Charities Behavioral Health/Consumer Directed Services (BH-CDS), a behavioral outpatient center that serves the healthcare needs of individuals in North St. Louis, Missouri, and surrounding counties. Funds were used to complete space preparation for the center, including repurposing the first floor of the building to include five wheelchair-accessible exam rooms that are large enough to accommodate consultations and are equipped with counselor desks and computers. Rooms were designated for group counseling, individual counseling, and case management services for adults, children, and adolescents. The space also included a break room with cabinets, faucets and sinks, three offices, a file room, a data room, a conference room, and lobby area. The BH-CDS serves the unmet and growing behavioral health needs of local residents by providing programs for drug and alcohol abuse prevention and more comprehensive outpatient medical services. The project created 29 new full-time jobs, 27 of which were filled by low-income individuals.

Project Outcomes	
Total Jobs Created	29
Low-Income Jobs Created	27
Businesses Created/Expanded	1
Funds Leveraged	\$826,128



Montana

Montana Community Development
Corporation
229 East Main Street
Missoula, MT
www.mofi.org

Grant Information	
Grant Number	90EE1039
Project Period	9/30/2013–9/29/2018
Award Amount	\$758,835

Project Overview:

The Montana Community Development Corporation (Montana CDC) used CED funds to make a low-interest loan to expand the operations of two companies, K3 and Consumer Direct, in Missoula County, Montana. K3 is a small brewery that was looking to create a bottling facility in nearby Bonner, Montana, given Missoula County's antiquated liquor laws. Montana CDC provided a loan to K3 for the construction of its bottling facility, specifically for plumbing-related infrastructure costs. The large bottling facility later sparked the addition of an amphitheater at the facility for small concerts and a tap room. The second loan was provided to Consumer Direct, a rapidly growing in-home nursing service in Missoula County. Despite its longstanding presence in Missoula County, Consumer Direct often had difficulty receiving loans from banks and other sources since it lacked a central headquarters location. Consumer Direct used the loan from Montana CDC to construct a headquarters building, which allowed for additional job opportunities and helped secure future capital needs from banks and other sources. In total, this project created 209 new full-time jobs, 67 of which were filled by low-income individuals.

Project Outcomes	
Total Jobs Created	209
Low-Income Jobs Created	67
Businesses Created/Expanded	2
Funds Leveraged	\$27,433,349



North Carolina

UDI Community Development Corporation
PO Box 1349
Durham, NC

Grant Information	
Grant Number	90EE1038
Project Period	9/30/2013–9/29/2018
Award Amount	\$800,000

Project Overview:

UDI Community Development Corporation (UDI CDC) used CED funds to purchase equipment, provide working capital, and finance operational support for the start-up and development of a hydroponic farm in Durham County, North Carolina. As the project was being implemented, UDI CDC identified challenges to compete in the hydroponic farming market while remaining sustainable and creating jobs for low-income individuals. To avoid closing down operations, UDI CDC identified another business to take advantage of its investments and equipment, Endless Sun Produce. In 2017, the North Carolina Department of Agriculture opened applications for an Industrial Hemp pilot program, opening a unique opportunity for small, local farmers to grow, process, and market hemp products to consumers and retailers, and for medicinal use. UDI CDC contracted with Endless Sun Produce, which formed Triangle Hemp in 2017, to begin a transition from their hydroponic produce farm to a hydroponic hemp nursery. Endless Sun Produce has contracted with more than 63 farmers across the state from other pilot programs to allow them to grow hemp in their fields. The hemp nursery created 4 new full-time jobs for low-income individuals and 10 part-time, hourly jobs for low-income individuals during the planting season.

Project Outcomes	
Total Jobs Created	4
Low-Income Jobs Created	4
Businesses Created/Expanded	1
Funds Leveraged	\$483,983



New Mexico

Cuatro Puertas
P.O. Box 26824
Albuquerque, NM
No website.

Grant Information	
Grant Number	90EE1125
Project Period	9/30/2015–9/29/2018
Award Amount	\$798,280

Project Overview:

Cuatro Puertas used CED funds to provide business services to create business and job opportunities in the seed industry in New Mexico. In addition to providing businesses with business management assistance and technical assistance, businesses also received financial assistance through individual development accounts (matched savings accounts). The project created eight new businesses in the seed industry, including five self-employed farmers, two agricultural consultants, and a pop-up cooking school. The project also expanded one existing business, the Anthony Youth Farm, which was able to expand its market to supply 16 local school districts where a high number of students receive free or reduced lunch with fresh vegetables. In total, this project created 11 new full-time jobs for low-income individuals.

Project Outcomes	
Total Jobs Created	11
Low-Income Jobs Created	11
Businesses Created/Expanded	9
Funds Leveraged	\$191,000



New Mexico

Siete del Norte Community Development
Corporation
PO Box 400
Embudo, NM
www.helpnm.com/

Grant Information	
Grant Number	90EE1121
Project Period	9/30/2015–9/29/2018
Award Amount	\$800,000

Project Overview:

Siete del Norte Community Development Corporation (SDNCDC) used CED funds to invest in two businesses—Taos Mountain Energy Bar, an energy bar manufacturer in Questa, New Mexico, and Old Wood LLC, a hardwood and firewood aggregation and distribution business in Las Vegas, New Mexico. The investment in each company, along with technical assistance, helped increase the businesses’ capacity to generate revenue and meet market demands, created economic opportunity for their respective communities, and catalyzed much-needed job creation in the project area. The project created 54 new, full-time jobs, 35 of which were filled by low-income individuals.

Project Outcomes	
Total Jobs Created	54
Low-Income Jobs Created	35
Businesses Created/Expanded	2
Funds Leveraged	\$8,255,000



New Mexico

YES Housing

516 1st Street North West

Albuquerque, NM

www.yeshousing.org

Grant Information	
Grant Number	90EE1078
Project Period	9/30/2014–9/29/2018
Award Amount	\$800,000

Project Overview:

YES Housing used CED funds to further develop the Imperial Building, a mixed-use site that includes affordable housing units, commercial space, and healthy food options in Albuquerque, New Mexico. As a part of this project, YES Housing provided a loan to Silver Street Market, a grocery store and the anchor tenant of the Imperial Building, to purchase furnishings and equipment for the store. The investment in Silver Street Market sparked changes in downtown Albuquerque, including six new businesses opening in the Imperial Building—Albuquerque City Drug, Donovan Discovers, Salon Jerome, Maya Restaurant, Monks Corner, and Don Sushi. Additionally, United Healthcare created a new position as a Healthy Living Service Coordinator to promote healthy living among residents of the Imperial Building. Three existing businesses also expanded in the Imperial Building—Crackin Crab, Dunlap & Magee Property Management, and Capstone Property Management. The project leveraged additional funds to make further improvements in the Imperial Building, including an underground parking area, more affordable housing units, and a rooftop garden. The project created 48 new full-time jobs, 39 of which were filled by low-income individuals.

Project Outcomes	
Total Jobs Created	48
Low-Income Jobs Created	39
Businesses Created/Expanded	11
Funds Leveraged	\$19,751,663



New York

South Bronx Overall Economic
Development Corporation
555 Bergen Avenue
Bronx, NY
www.sobro.org

Grant Information	
Grant Number	90EE1024
Project Period	9/30/2013–9/29/2018
Award Amount	\$472,833

Project Overview:

The South Bronx Overall Economic Development Corporation (SoBRO) used CED funds to purchase equipment for the new Fine Fare supermarket in South Bronx, New York. This full-service supermarket provides a variety of fresh produce, dairy products, frozen foods, deli products, baked goods, and other groceries at market prices. The supermarket promotes healthy eating by displaying fresh produce, meat, and dairy products in the front of the store and advertising these products in its circular, while keeping processed foods toward the back of the store. The supermarket has also made efforts to improve healthy eating habits for residents through free classes on healthier cooking and providing healthy recipes to customers. The supermarket created 38 new full-time jobs for low-income individuals.

Project Outcomes	
Total Jobs Created	38
Low-Income Jobs Created	38
Businesses Created/Expanded	1
Funds Leveraged	\$0



Ohio

Economic and Community Development Institute

1655 Old Leonard Avenue

Columbus, OH

www.ecdi.org

Grant Information	
Grant Number	90EE1086
Project Period	9/30/2014–9/29/2018
Award Amount	\$741,000

Project Overview:

The Economic and Community Development Institute (ECDI) used CED funds to provide a loan to the Cleveland Culinary Launch Kitchen (CCLK) in Cleveland, Ohio. CCLK is an incubator for food-oriented small businesses, which provides a commercial kitchen for rent to food entrepreneurs and training workshops for its clients. The loan provided CCLK with access to capital and created a distribution operation that markets and distributes products under the CCLK label. The expansion created 35 new businesses including a bakery, a concert venue/restaurant, an ice cream shop, a retail produce and butcher's shop, and a beer and wine shop, among others. The project created 157 new full-time jobs, 90 of which were filled by low-income individuals.

Project Outcomes	
Total Jobs Created	157
Low-Income Jobs Created	90
Businesses Created/Expanded	35
Funds Leveraged	\$1,453,788



Ohio

Economic and Community Development Institute

1655 Old Leonard Avenue

Columbus, OH

www.ecdi.org

Grant Information	
Grant Number	90EE1110
Project Period	9/30/2015–9/29/2018
Award Amount	\$800,000

Project Overview:

The Economic and Community Development Institute (ECDI) used CED funds to launch the Growing Entrepreneurs Initiative (GRI) throughout Ohio. The GRI provided support to food-based business owners that included business financing, training, and incubation services to help grow their businesses and market their products. ECDI provided training workshops on a variety of subjects and provided technical assistance to business owners. The Growing Entrepreneurs Initiative resulted in the creation of 16 new businesses and the expansion of 8 existing businesses. The types of businesses created and expanded include food trucks, a catering company, a grocery store, and an artisanal confectionary. In total, these businesses created 101 new full-time jobs, 76 of which were filled by low-income individuals.

Project Outcomes	
Total Jobs Created	101
Low-Income Jobs Created	76
Businesses Created/Expanded	24
Funds Leveraged	\$1,557,161



Ohio

Youngstown Neighborhood Development
Corporation
820 Canfield Road
Youngstown, OH
www.yndc.org

Grant Information	
Grant Number	90EE1104
Project Period	9/30/2015–9/29/2018
Award Amount	\$420,000

Project Overview:

Youngstown Neighborhood Development Corporation (YNDC) used CED funds to expand the scale and impact of its existing REVITALIZE program by purchasing equipment and supplies needed to increase the volume of construction work in Youngstown, Ohio. The REVITALIZE program helps build up the people and neighborhoods in the city of Youngstown by hiring low-income individuals for construction-related work. To increase the scale of the program, YNDC hired an additional Construction Manager to allow for the creation of a new construction team and a Program Coordinator/Case Manager to provide case management and service coordination to the low-income employees on the team. The new employees increased the team's capacity to take on construction work, helping to continue the REVITALIZE program's purpose of hiring low-income residents to improve the economic conditions for distressed areas in Youngstown. The development of the new construction team resulted in the creation of 41 new full-time jobs, 21 of which were filled by low-income individuals.

Project Outcomes	
Total Jobs Created	41
Low-Income Jobs Created	21
Businesses Created/Expanded	1
Funds Leveraged	\$464,997



Pennsylvania

ASSETS Lancaster
100 South Queen Street
Lancaster, PA
www.assetslancaster.org

Grant Information	
Grant Number	90EE1095
Project Period	9/30/2014–9/29/2018
Award Amount	\$741,000

Project Overview:

ASSETS Lancaster (ASSETS) used CED funds to make a low-interest loan to Lancaster Food Company, a local business that produces organic bread products and spreads for distribution throughout the eastern region of Lancaster, Pennsylvania. The loan was used for initial capital to establish full operations and order fulfillment capacity for the bakery. The project created 22 new full-time jobs with advancement opportunities in customer service, inventory, management, cleaning/janitorial support, marketing, administrative support, and food service. Thirteen of these jobs were filled by low-income individuals.

Project Outcomes	
Total Jobs Created	22
Low-Income Jobs Created	13
Businesses Created/Expanded	1
Funds Leveraged	\$3,301,555



Pennsylvania

Fayette County Community Action
Agency Inc.
108 North Beeson Avenue
Uniontown, PA
www.fccaa.org

Grant Information	
Grant Number	90EE1133
Project Period	9/30/2015–9/29/2018
Award Amount	\$800,000

Project Overview:

Fayette County Community Action Agency Inc. (FCCAA) used CED funds to expand the Republic Food Enterprise Center (RFEC), a comprehensive food program that aims to produce value-added products, distribute locally grown produce and products, and develop retail outlets within food deserts throughout the southwestern region of Pennsylvania. RFEC created 12 new healthy food businesses, including Jones Foods Inc., Abundance Foods LLC, Hawee Style-BBQ, Glenn's Cookies, My Pop's Specialty Foods, Tracy Cotton's Gluten Free Baking, Chef Larry's BBQ Sauce, Cocoa Elite, Dr. Cowan's Garden, The Cheesecake Fairy, Wine Wigglers, and His & Hers Market Garden. In addition, 11 existing businesses were expanded through the RFEC, including Stone House, Franklin Inn, Laurel Vista Farms, Hill Top Growers, Emerald Valley, Cocoa Elite, Shafer's Market, Mr. G's Slathering Sauce, Golden Harvest Acres, Emerald Valley, and Mountain Harvest Farm. The expansion of the RFEC with new and expanded businesses has enhanced distribution systems and increased the supply of healthy food options in retail outlets. The project created 50 new full-time jobs, 37 of which were filled by low-income individuals.

Project Outcomes	
Total Jobs Created	50
Low-Income Jobs Created	37
Businesses Created/Expanded	23
Funds Leveraged	\$4,705,001



Pennsylvania

Neighbors In The Strip

1212 Smallman Street

Pittsburgh, PA

<https://www.stripdistrictneighbors.org/>

Grant Information	
Grant Number	90EE1042
Project Period	9/30/2013–9/29/2018
Award Amount	\$777,686

Project Overview:

Neighbors in the Strip Inc. (NITS) used CED funds to expand the Pittsburgh Public Market (PPM) by establishing The Market Cooks!, a shared-use commercial kitchen in Pittsburgh, Pennsylvania. NITS provided a low-interest loan to PPM to be used for renovations, purchasing equipment, and working capital to develop the commercial kitchen. PPM expanded from a 10,000 square foot to a 25,760 square foot building space and added essential amenities to allow businesses to perform on-site food production. The shared-use commercial kitchen presented opportunities for 121 new and existing businesses to manufacture their products in the kitchen and use the market as a sales venue. NITS also assisted businesses with project management and marketing strategy support. This project created 124 new full-time jobs, 75 of which were filled by low-income individuals.

Project Outcomes	
Total Jobs Created	124
Low-Income Jobs Created	75
Businesses Created/Expanded	121
Funds Leveraged	\$1,511,328



Texas

San Antonio for Growth on the Eastside
220 Chestnut Street
San Antonio, TX
<https://www.sagesa.org>

Grant Information	
Grant Number	90EE1066
Project Period	9/30/2014–9/29/2018
Award Amount	\$740,998

Project Overview:

San Antonio for Growth on the East Side (SAGE) used CED funds to create an equity investment fund that will invest in three small business expansions in San Antonio, Texas. The three businesses, MEDWheels, Chelsea’s Catering & Bar Service, and Indatatech, received capital to expand their operations and create new job opportunities. MEDWheels, a family-owned and operated medical home care company that delivers motorized wheelchairs, recently expanded into pharmaceuticals and used the equity investment for storefront improvements. Chelsea’s Catering & Bar Service used the funds to expand into a casual dining restaurant, Tony G’s Soul Food and Southern Cuisine. Indatatech, which provides procurement, logistics, technical, and human resource services to government and commercial clients, used the funds to expand and open two additional offices. SAGE also provided capacity building and technical assistance support along with access to other financing to help these businesses create sustainable employment opportunities. Due to SAGE’s strong partnerships with local workforce agencies, individuals with low incomes received case management, training in job readiness skills, job placement services, job coaching and pre- and post-employment support services that included childcare assistance, SNAP (Supplemental Nutrition Assistance Program) benefits, and TANF (Temporary Assistance for Needy Families) assistance. The project created 44 new, full-time jobs that were filled by low-income individuals.

Project Outcomes	
Total Jobs Created	44
Low-Income Jobs Created	44
Businesses Created/Expanded	3
Funds Leveraged	\$2,513,000



Washington

Rural Community Development Resources
24 South 3rd Avenue
PO Box 9492
Yakima, WA
www.rcdr.biz

Grant Information	
Grant Number	90EE1115
Project Period	9/30/2015–9/29/2018
Award Amount	\$778,238

Project Overview:

Rural Community Development Resources (RCDR) used CED funds to establish a revolving loan fund for small businesses in Yakima, Washington. RCDR provided a loan to The Villa Group LLC to expand its business by constructing an upscale restaurant in Yakima. The construction of the restaurant was not completed during the project period; however, six part-time, low-income individuals were hired and trained during the construction to fill positions as cooks, servers, and dishwashers once the restaurant is operational. Two additional businesses were also identified to receive loans as part of the revolving loan fund, though the loans were not deployed during the project period. RCDR will continue working with these businesses to expand their operations and create new full-time jobs for individuals with low incomes. The first business, Carniceria La Mas Barata Inc., will use its loan from RCDR to purchase a 7,326-square-foot property in rural Grandview, Washington, that will be remodeled into a specialty Mexican retail grocery store and meat market. The market will serve the Latino community in the lower Yakima Valley and create jobs as cashiers, merchandise stockers, deli cooks, and butchers. The second business is Los Hernandez Tamales LLC, a tamale manufacturer that will use loan funds to construct a new production facility with adequate space for storage and upgrade production capacity. In preparation for the new production facility, one new full-time job was created. Additional jobs as machine operators, cooks, waitresses, busboys, and dishwashers will be created at the restaurant site once Los Hernandez Tamales LLC is operational.

Project Outcomes	
Total Jobs Created	1
Low-Income Jobs Created	1
Businesses Created/Expanded	3
Funds Leveraged	\$345,000



Wisconsin

Northwest Side Community Development
Corporation
4265 North 27th Street, 7th Floor
Milwaukee, WI
www.nwscdc.org

Grant Information	
Grant Number	90EE1106
Project Period	9/30/2015–9/29/2018
Award Amount	\$800,000

Project Overview:

The Northwest Side Community Development Corporation (NWSCDC), in partnership with the Milwaukee Economic Development Corporation (MEDC), used CED funds to provide a loan to SIC Lazaro in Milwaukee, Wisconsin. SIC Lazaro is a Spanish manufacturing company of counterweights used for the construction of elevators and cranes. SIC Lazaro established its U.S headquarters just off the Good Hope Corridor in the northwest side of Milwaukee, providing a unique opportunity for NWSCDC to invest in international business. This investment provided funds to purchase a paint booth and raw materials, for working capital, and to hire more employees to increase production at the Milwaukee-based plant. Sic Lazaro created 38 new full-time manufacturing jobs, 9 of which were filled by low-income individuals.

Project Outcomes	
Total Jobs Created	38
Low-Income Jobs Created	9
Businesses Created/Expanded	1
Funds Leveraged	\$300,000



Wisconsin

Wisconsin Women's Business Initiative
Corporation
1533 North Rivercenter Drive
Milwaukee, WI
www.wwbic.com

Grant Information	
Grant Number	90EE1128
Project Period	9/30/2015–9/29/2018
Award Amount	\$800,000

Project Overview:

Wisconsin Women's Business Initiative Corporation (WWBIC) used CED funds for the Transform2 project, which provided low-interest loans to expand seven businesses in Milwaukee, Wisconsin. The Transform2 project is part of the state-led, public-private Transform Milwaukee Initiative in Milwaukee's Central City, one of the nation's most highly distressed and racially segregated urban centers. The low-interest loans along with technical assistance provided by WWBIC helped seven businesses meet financial needs for operational costs to expand their businesses and create new job opportunities in diverse industries. WWBIC provided loans to Jefferson Crest for building improvements and Wolf Peach for restaurant furniture, fixtures, and equipment. The five businesses received loans for working capital—

Armstrong, Washington Investments, JCP Construction, Daddy's Soul Food and Grille, and Fuel Cafe 5th Street & Belari Cantina. In total, 73 new, full-time jobs were created through these businesses, 55 of which were filled by low-income individuals.

Project Outcomes	
Total Jobs Created	73
Low-Income Jobs Created	55
Businesses Created/Expanded	7
Funds Leveraged	\$608,334



West Virginia

Kanawha Institute for Social Research and
Action

131 Perkins Avenue

Dunbar, WV

www.kisra.org

Grant Information	
Grant Number	90EE1085
Project Period	9/30/2014–9/29/2018
Award Amount	\$800,000

Project Overview:

Kanawha Institute for Social Research & Action (KISRA) used CED funds to expand the Paradise Farms Food Hub in Charleston, West Virginia. The Food Hub helps increase access to affordable, healthy food by producing, packing, and selling healthy food products and providing healthy food education. The Food Hub offers locally grown fresh goods and products derived from these fresh goods (sauces, spice mixes, etc.) through a community-supported agriculture model. The Food Hub also provides healthy plates to children at area schools and childcare centers. The expansion has allowed the Food Hub to add additional growing locations to the production process. In total, this project created 17 new full-time jobs, 16 of which were filled by low-income individuals, including formerly incarcerated individuals.

Project Outcomes	
Total Jobs Created	17
Low-Income Jobs Created	16
Businesses Created/Expanded	1
Funds Leveraged	\$1,125,000



Appendix B: Project Descriptions for RCD Grants in Progress in FY 2018

This section includes individual project descriptions for RCD grants in progress in FY 2018. Information provided for each project includes basic grant information, a description of the project, and summary of key outcomes achieved. It is organized by grant number, with Regional Training and Technical Assistance grantees listed first and followed by the Tribal Training and Technical Assistance grantees.

Please note that RCD grants are awarded for 5 years with annual appropriations for 1-year budget periods. This means that there are two award levels presented in the project descriptions:

1. Award Amount in FY 2018: This is the RCD funding level appropriated by Congress for RCD in FY 2018—RCD activities for these awards are currently underway and will be presented in the FY 2019 Report to Congress.
2. Award Amount in FY 2017: This is the RCD funding level appropriated by Congress in FY 2017—RCD activities for these awards took place in FY 2018 and are presented in this report.



Regional Training and Technical Assistance

Communities Unlimited
3 East Colt Square Drive
Fayetteville, AR
www.crg.org

Grant Information	
Grant Number	90EF0076
FY 2018 Award Amount	\$1,094,438
FY 2017 Award Amount	\$1,029,921

Project Overview:

Communities Unlimited (Communities Unlimited) used RCD funds to assist low-income communities in developing and preserving affordable community water and wastewater facilities and improving local capacity and leadership in rural communities. Communities Unlimited provided direct onsite assistance to rural communities by providing information, conducting group training, and providing direct, short-term loans for facility improvements.

Areas Served:

Alabama, Arkansas, Louisiana, Mississippi, Oklahoma, Tennessee, Texas

Project Outcomes	
Individuals Served	680,868
Communities Served	154
Trainings Conducted	52
Training Attendees	698
Funds Leveraged	\$62,377,198



Regional Training and Technical Assistance

Southeast Rural Community Assistance
Project, Inc.
347 Campbell Avenue SW
Roanoke, VA
www.sercap.org

Grant Information	
Grant Number	90EF0077
FY 2018 Award Amount	\$1,094,438
FY 2017 Award Amount	\$1,029,921

Project Overview:

Southeast Rural Community Assistance Project, Inc. (SERCAP) used RCD funds to provide training and technical assistance to low-income, rural communities in addressing water, wastewater, environmental, housing and economic development issues. The training and technical assistance focused on rural leadership development, water and wastewater management, and operational troubleshooting for water and wastewater facilities.

Areas Served:

Delaware, Florida, Georgia, Maryland, North Carolina, South Carolina, Virginia

Project Outcomes	
Individuals Served	169,877
Communities Served	101
Trainings Conducted	17
Training Attendees	253
Funds Leveraged	\$1,341,511



Regional Training and Technical Assistance

Midwest Assistance Program, Inc.
309 East Summit Drive
Maryville, MO
www.map-inc.org

Grant Information	
Grant Number	90EF0078
FY 2018 Award Amount	\$1,094,438
FY 2017 Award Amount	\$1,029,921

Project Overview:

Midwest Assistance Program, Inc. (MAP) used RCD funds to provide onsite technical, managerial, and financial assistance to rural communities. Low-cost financing was offered to these communities through a revolving loan fund. These loans were up to 10 years in length and were used for either pre-development expenses on large water or wastewater projects or short-term water or wastewater capital improvements. In addition to the loan fund, MAP continued publishing its newsletter, *Source*, that serves as an important vehicle for disseminating information to water and sewer system operators, community leaders, and others involved in sustaining rural communities.

Areas Served:

Iowa, Kansas, Minnesota, Missouri, Montana, North Dakota, Nebraska, South Dakota, Wyoming

Project Outcomes	
Individuals Served	136,850
Communities Served	128
Trainings Conducted	98
Training Attendees	1,269
Funds Leveraged	\$27,647,742



Regional Training and Technical Assistance

RCAP Solutions, Inc.

191 May Street

Worcester, MA

www.rcapsolutions.org

Grant Information	
Grant Number	90EF0079
FY 2018 Award Amount	\$1,094,438
FY 2017 Award Amount	\$1,029,921

Project Overview:

RCAP Solutions, Inc. (RCAPS) used RCD funds to provide onsite, individualized training and technical assistance to rural communities to meet their water supply and wastewater needs.

RCAPS helped local leaders address concerns of sustainable community development. In addition, RCAPS helped plan and expedite facilities' improvements by leveraging additional funding. RCAPS also focused on homeland security for water systems and providing assistance for often neglected minority groups.

Areas Served:

Connecticut, Massachusetts, Maine, New Hampshire, New Jersey, New York, Pennsylvania, Puerto Rico, Rhode Island, the U.S. Virgin Islands, Vermont

Project Outcomes	
Individuals Served	33,013
Communities Served	19
Trainings Conducted	6
Training Attendees	92
Funds Leveraged	\$13,032,364



Regional Training and Technical Assistance

Rural Community Assistance Corporation
3120 Freeboard Drive, Suite 201
West Sacramento, CA
www.rcac.org

Grant Information	
Grant Number	90EF0080
FY 2018 Award Amount	\$1,094,438
FY 2017 Award Amount	\$1,029,921

Project Overview:

Rural Community Assistance Corporation (RCAC) used RCD funds to provide training and technical assistance, networking, and financing of water and wastewater system development to rural communities. Through technical assistance to these communities, RCAC developed the managerial and financial capacity of these small communities to build and maintain sustainable water and wastewater infrastructure.

Areas Served:

Alaska, Arizona, California, Colorado, Hawaii, Idaho, Nevada, New Mexico, Oregon, Utah, Washington

Project Outcomes	
Individuals Served	82,401
Communities Served	50
Trainings Conducted	4
Training Attendees	20
Funds Leveraged	\$10,617,155



Regional Training and Technical Assistance

Great Lakes Community Action Partnership
(formerly WSOS Community Action
Commission, Inc.)
27 South Front Street
PO Box 590
Fremont, Ohio
www.glcap.org

Grant Information	
Grant Number	90EF0082
FY 2018 Award Amount	\$1,094,438
FY 2017 Award Amount	\$1,029,922

Project Overview:

Great Lakes Community Action Partnership (formerly WSOS Community Action Commission, Inc.) used RCD funds to build the technical, managerial, and financial capacity of small, rural communities. Great Lakes Community Action Partnership (GLCAP) developed manuals for these communities on topics such as water loss and leak detection, operations and maintenance, ordinances, bookkeeping, and billing systems. In addition, GLCAP aided in the preparation of vulnerability assessments and emergency plans as they related to homeland security for water and wastewater facilities.

Areas Served:

Illinois, Indiana, Kentucky, Michigan, Ohio, West Virginia, Wisconsin

Project Outcomes	
Individuals Served	305,243
Communities Served	185
Trainings Conducted	24
Training Attendees	850
Funds Leveraged	\$16,459,416



Tribal Training and Technical Assistance

United South and Eastern Tribes, Inc.
711 Stewarts Ferry Pike, Suite 100
Nashville, TN
www.usetinc.org

Grant Information	
Grant Number	90EF0081
FY 2018 Award Amount	\$345,886
FY 2017 Award Amount	\$281,369

Project Overview:

United South and Eastern Tribes, Inc. (USET) used RCD funds to create a water and wastewater certification, training, and technical assistance program to assist member tribes in developing, operating, and sustaining efficient and safe water and wastewater facilities. This program helped member tribes achieve and maintain compliance with the Safe Drinking Water Act, Clean Water Act, and other applicable state and tribal regulations. In addition, USET used its staff expertise to assist member tribes in building their technical, managerial, and financial capacity through training, technical assistance, and tribe-to-tribe peer assistance activities.

Areas Served:

Tribal Nations from the Northeastern Woodlands to the Everglades and across the Gulf of Mexico

Project Outcomes	
Individuals Served	64,673
Communities Served	30
Trainings Conducted	13
Training Attendees	118



Tribal Training and Technical Assistance

Inter Tribal Council of Arizona, Inc.
2214 North Central Avenue, Suite 100
Phoenix, AZ
www.itcaonline.com

Grant Information	
Grant Number	90EF0083
FY 2018 Award Amount	\$840,527
FY 2017 Award Amount	\$776,010

Project Overview:

Inter Tribal Council of Arizona, Inc. (Inter-Tribal) used RCD grant funds to carry out the following project: “Increasing Tribal Capacity for Sustainable Safe Drinking Water & Sanitation through the Tribal Water Operator Certification Program and Site-Specific Technical Assistance Services.” The project consisted of the following three primary objectives: meeting and addressing the needs for tribal water and wastewater operator certification, tribal capacity building and technical assistance, and the promotion of water-related professionals in tribal communities. Inter-Tribal also provided a program to further water system operators’ competency in the production, treatment, and distribution of safe drinking water for public consumption, as well as the collection and treatment of wastewater.

Areas Served:

EPA Regions 5, 6, 7, 8, 9, and 10 (Western United States)

Project Outcomes	
Individuals Served	483,116
Communities Served	163
Trainings Conducted	37
Training Attendees	638



Appendix C: CED Project Outcomes by State as of FY 2018

The table that follows includes aggregate project outcome data by state. In FY 2018, there were 18 states or territories without active projects. Applicants proposing projects in one of these states or territories in FY 2019 are eligible to receive bonus points for their application. OCS awards such points annually in an effort to ensure the CED program serves communities in every state and territory.

	Number of Grants	Grant Funds Awarded	Businesses Created or Expanded	Total Full-Time Jobs Created for Individuals With Low Incomes	Funds Leveraged
ALABAMA					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0
ALASKA					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0
ARIZONA					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	3	\$1,600,000	32	38	\$6,534,357
Completed Grants	0	\$0	0	0	\$0
Total	3	\$1,600,000	32	38	\$6,534,357
ARKANSAS					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0
CALIFORNIA					
New Grant Awards	4	\$2,810,832	n/a	n/a	n/a
Grants in Progress	17	\$11,509,627	98	251	\$35,691,095
Completed Grants	7	\$5,177,803	39	254	\$10,955,133
Total	28	\$19,498,262	137	505	\$46,646,228
COLORADO					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0



	Number of Grants	Grant Funds Awarded	Businesses Created or Expanded	Total Full-Time Jobs Created for Individuals With Low Incomes	Funds Leveraged
CONNECTICUT					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	1	\$800,000	0	0	\$31,382,550
Completed Grants	1	\$800,000	1	1	\$331,700
Total	2	\$1,600,000	1	1	\$31,714,250
DELAWARE					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0
DISTRICT OF COLUMBIA					
New Grant Awards	1	\$700,000	n/a	n/a	n/a
Grants in Progress	1	\$400,000	6	32	\$40,000
Completed Grants	1	\$728,750	1	25	\$300,000
Total	3	\$1,828,750	7	57	\$340,000
FLORIDA					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	2	\$1,580,800	15	5	\$0
Completed Grants	2	\$1,469,750	14	65	\$1,138,591
Total	4	\$3,050,550	29	70	\$1,138,591
GEORGIA					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants In Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0
GUAM					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants In Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0
HAWAII					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants In Progress	1	\$730,659	15	47	\$77,750
Completed Grants	1	\$787,821	35	62	\$604,485
Total	2	\$1,518,480	50	109	\$682,235
IDAHO					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants In Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0



	Number of Grants	Grant Funds Awarded	Businesses Created or Expanded	Total Full-Time Jobs Created for Individuals With Low Incomes	Funds Leveraged
ILLINOIS					
New Grant Awards	1	\$760,416	n/a	n/a	n/a
Grants In Progress	0	\$0	0	0	\$0
Completed Grants	2	\$1,100,000	4	75	\$5,813,009
Total	3	\$1,860,416	4	75	\$5,813,009
INDIANA					
New Grant Awards	1	\$760,416	n/a	n/a	n/a
Grants In Progress	5	\$3,909,850	4	450	\$6,069,191
Completed Grants	2	\$1,600,000	6	58	\$13,767,750
Total	8	\$6,270,266	10	508	\$19,836,941
IOWA					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants In Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0
KANSAS					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants In Progress	3	\$2,010,925	0	0	\$1,772,777
Completed Grants	1	\$617,530	1	13	\$5,000,074
Total	4	\$2,628,455	1	13	\$6,772,851
KENTUCKY					
New Grant Awards	1	\$760,416	n/a	n/a	n/a
Grants In Progress	4	\$3,180,800	3	438	\$3,894,375
Completed Grants	1	\$800,000	1	138	\$1,470,000
Total	6	\$4,741,216	4	576	\$5,364,375
LOUISIANA					
New Grant Awards	1	\$760,416	n/a	n/a	n/a
Grants In Progress	1	\$741,000	0	0	\$25,100,000
Completed Grants	0	\$0	0	0	\$0
Total	2	\$1,501,416	0	0	\$25,100,000
MAINE					
New Grant Awards	1	\$600,000	n/a	n/a	n/a
Grants in Progress	2	\$1,560,000	7	21	\$8,293,500
Completed Grants	0	\$0	0	0	\$0
Total	3	\$2,160,000	7	21	\$8,293,500
MARYLAND					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	4	\$3,000,000	6	103	\$6,674,435
Completed Grants	0	\$0	0	0	\$0
Total	4	\$3,000,000	6	103	\$6,674,435



	Number of Grants	Grant Funds Awarded	Businesses Created or Expanded	Total Full-Time Jobs Created for Individuals With Low Incomes	Funds Leveraged
MASSACHUSETTS					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	4	\$2,487,698	21	49	\$34,056,195
Completed Grants	0	\$0	0	0	\$0
Total	4	\$2,487,698	21	49	\$34,056,195
MICHIGAN					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	3	\$1,550,000	57	21	\$2,211,856
Completed Grants	0	\$0	0	0	\$0
Total	3	\$1,550,000	57	21	\$2,211,856
MINNESOTA					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	4	\$2,868,800	3	113	\$20,254,095
Completed Grants	3	\$2,210,520	9	46	\$33,381,023
Total	7	\$5,079,320	12	159	\$53,635,118
MISSISSIPPI					
New Grant Awards	1	\$760,416	n/a	n/a	n/a
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	1	\$760,416	0	0	\$0
MISSOURI					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	2	\$1,093,120	2	3	\$245,240
Completed Grants	1	\$555,551	1	27	\$826,128
Total	3	\$1,648,671	3	30	\$1,071,368
MONTANA					
New Grant Awards	2	\$1,260,399	n/a	n/a	n/a
Grants in Progress	5	\$3,464,180	26	106	\$61,855,588
Completed Grants	1	\$758,835	2	67	\$27,433,349
Total	8	\$5,483,414	28	173	\$89,288,937
NEBRASKA					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	4	\$3,180,800	32	98	\$5,000,867
Completed Grants	0	\$0	0	0	\$0
Total	4	\$3,180,800	32	98	\$5,000,867
NEVADA					
New Grant Awards	1	\$759,650	n/a	n/a	n/a
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	1	\$759,650	0	0	\$0



	Number of Grants	Grant Funds Awarded	Businesses Created or Expanded	Total Full-Time Jobs Created for Individuals With Low Incomes	Funds Leveraged
NEW HAMPSHIRE					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0
NEW JERSEY					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0
NEW MEXICO					
New Grant Awards	1	\$759,780	n/a	n/a	n/a
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	3	\$2,398,280	22	85	\$28,197,663
Total	4	\$3,158,060	22	85	\$28,197,663
NEW YORK					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	4	\$2,323,436	6	60	\$120,000
Completed Grants	1	\$472,833	1	38	\$0
Total	5	\$2,796,269	7	98	\$120,000
NORTH CAROLINA					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	2	\$1,600,000	1	27	\$1,241,000
Completed Grants	1	\$800,000	1	4	\$483,983
Total	3	\$2,400,000	2	31	\$1,724,983
NORTH DAKOTA					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0
OHIO					
New Grant Awards	2	\$1,520,832	n/a	n/a	n/a
Grants in Progress	7	\$4,889,499	6	23	\$65,442,266
Completed Grants	3	\$1,961,000	60	187	\$3,475,946
Total	12	\$8,371,331	66	210	\$68,918,212
OKLAHOMA					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants In Progress	1	\$500,000	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	1	\$500,000	0	0	\$0



	Number of Grants	Grant Funds Awarded	Businesses Created or Expanded	Total Full-Time Jobs Created for Individuals With Low Incomes	Funds Leveraged
OREGON					
New Grant Awards	2	\$1,210,416	n/a	n/a	n/a
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	2	\$1,210,416	0	0	\$0
PENNSYLVANIA					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	6	\$3,852,581	15	52	\$106,756,599
Completed Grants	3	\$2,318,686	145	125	\$9,517,884
Total	9	\$6,171,267	160	177	\$116,274,483
PUERTO RICO					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	1	\$585,600	0	0	\$149,000
Completed Grants	0	\$0	0	0	\$0
Total	1	\$585,600	0	0	\$149,000
RHODE ISLAND					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	0	\$0	0	0	0
Completed Grants	0	\$0	0	0	0
Total	0	\$0	0	0	\$0
SOUTH CAROLINA					
New Grant Awards	1	\$434,000	n/a	n/a	n/a
Grants in Progress	2	\$1,580,800	1	38	\$26,334,231
Completed Grants	0	\$0	0	0	0
Total	3	\$2,014,800	1	38	\$26,334,231
SOUTH DAKOTA					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	1	\$780,800	1	110	\$34,495,000
Completed Grants	0	\$0	0	0	0
Total	1	\$780,800	1	110	\$34,495,000
TENNESSEE					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	1	\$800,000	1	10	\$788,033
Completed Grants	0	\$0	0	0	0
Total	1	\$800,000	1	10	\$788,033
TEXAS					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	2	\$942,816	4	26	\$99,180
Completed Grants	1	\$740,998	3	44	\$2,513,000
Total	3	\$1,683,814	7	70	\$2,612,180



	Number of Grants	Grant Funds Awarded	Businesses Created or Expanded	Total Full-Time Jobs Created for Individuals With Low Incomes	Funds Leveraged
UTAH					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0
VERMONT					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0
VIRGIN ISLANDS					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0
VIRGINIA					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0
WASHINGTON					
New Grant Awards	1	\$400,000	n/a	n/a	n/a
Grants in Progress	1	\$615,735	45	35	\$357,940
Completed Grants	1	\$778,238	3	1	\$345,000
Total	3	\$1,793,973	48	36	\$702,940
WEST VIRGINIA					
New Grant Awards	1	\$760,416	n/a	n/a	n/a
Grants in Progress	3	\$2,380,800	16	72	\$4,216,645
Completed Grants	1	\$800,000	1	16	\$1,125,000
Total	5	\$3,941,216	17	88	\$5,341,645
WISCONSIN					
New Grant Awards	3	\$2,281,248	n/a	n/a	n/a
Grants in Progress	7	\$4,377,675	12	53	\$36,105,205
Completed Grants	2	\$1,600,000	8	64	\$908,334
Total	12	\$8,258,923	20	117	\$37,013,539
WYOMING					
New Grant Awards	0	\$0	n/a	n/a	n/a
Grants in Progress	0	\$0	0	0	\$0
Completed Grants	0	\$0	0	0	\$0
Total	0	\$0	0	0	\$0



	Number of Grants	Grant Funds Awarded	Businesses Created or Expanded	Total Full-Time Jobs Created for Individuals With Low Incomes	Funds Leveraged
All Grant Totals					
New Grant Awards	25	\$17,299,653	n/a	n/a	n/a
Grants in Progress	104	\$70,898,001	435	2,281	\$525,258,970
Completed Grants	39	\$28,476,595	358	1,395	\$147,588,052
Grand Total	168	\$116,674,249	793	3,676	\$672,847,022

