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Applicant: WI Association for Runaway Services
Application Number: YO15001263
Project Title: Street Outreach Program Services to seven WI cities
Status: Awarded

Online Forms

1. SF-424A Budget Information - Non-Construction
2. SF-424 Application for Federal Assistance Version 2
 - (Upload #1): OtherNarrativeAttachments-Attachments-1235-Street Outreach II FY 2015-18 Attachments Final (25).pdf
 - (Upload #2): SF424_2_1-1234-SO II Program Locations.doc
 - (Upload #3): ProjectNarrativeAttachments-Attachments-1236-SO II Grant Application 2015-2017 final (30).pdf
 - (Upload #4): Form GG_LobbyingForm-V1.1.pdf
 - (Upload #5): Form PerformanceSite_2_0-V2.0.pdf
3. SF-424B Assurances - Non-Construction
4. SF-LLL Disclosure of Lobbying Activities

Additional Information to be Submitted

1. Miscellaneous Information

Note: Upload document(s) printed in order after online forms.

BUDGET INFORMATION - Non-Construction Programs

SECTION A - BUDGET SUMMARY

Grant Program Function or Activity (a)	Catalog of Federal Domestic Assistance Number (b)	Estimated Unobligated Funds		New or Revised Budget		Total (g)
		Federal (c)	Non-Federal (d)	Federal (e)	Non-Federal (f)	
1. Street Outreach	93.557	\$200,000.00	\$65,251.00			
2.						
3.						
4.						
5. Totals		\$200,000.00	\$65,251.00			

SECTION B - BUDGET CATEGORIES

Object Class Categories	GRANT PROGRAM, FUNCTION OR ACTIVITY				Total (5)
	(1) Street Outreach	(2)	(3)	(4)	
a. Personnel	\$157,692.00				\$157,692.00
b. Fringe Benefits	\$31,592.00				\$31,592.00
c. Travel					
d. Equipment					
e. Supplies	\$7,545.00				\$7,545.00
f. Contractual					
g. Construction					
h. Other	\$68,422.00				\$68,422.00
i. Total Direct Charges (sum of 6a-6h)	\$265,251.00				\$265,251.00
j. Indirect Charges					
k. TOTALS (sum of 6i and 6j)	\$265,251.00				\$265,251.00

7. Program Income					
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SECTION C - NON-FEDERAL RESOURCES					
(a) Grant Program	(b) Applicant	(c) State	(d) Other Sources	(e) TOTALS	
8 Street Outreach	\$65,251.00				\$65,251.00
9.					
10.					
11.					
12. TOTAL (sum of lines 8-11)	\$65,251.00				\$65,251.00

SECTION D - FORECASTED CASH NEEDS					
(a) Grant Program	Total for 1st Year	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter
	13. Federal	\$200,000.00	\$50,000.00	\$50,000.00	\$50,000.00
14. Non-Federal	\$65,251.00	\$16,312.00	\$16,312.00	\$16,313.00	\$16,314.00
15. TOTAL (sum of lines 13 and 14)	\$265,251.00	\$66,312.00	\$66,312.00	\$66,313.00	\$66,314.00

SECTION E - BUDGET ESTIMATES OF FEDERAL FUNDS NEEDED FOR BALANCE OF THE PROJECT					
(a) Grant Program	FUTURE FUNDING PERIODS (Years)				
	(b) First	(c) Second	(d) Third	(e) Fourth	
16. Street Outreach	\$200,000.00	\$200,000.00	\$200,000.00		
17.					
18.					
19.					
20. TOTAL (sum of lines 16-19)	\$200,000.00	\$200,000.00	\$200,000.00		

SECTION F - OTHER BUDGET INFORMATION	
21. Direct Charges: 200000	22. Indirect Charges: 0
23. Remarks:	

Application for Federal Assistance SF-424

Version 02

*1. Type of Submission:		*2. Type of Application:		*If Revision, select appropriate letter(s):	
<input type="checkbox"/> Preapplication	<input checked="" type="checkbox"/> Application	<input checked="" type="checkbox"/> New	<input type="checkbox"/> Continuation	<input type="checkbox"/>	<input type="checkbox"/>
<input type="checkbox"/> Changed/Corrected Application	<input type="checkbox"/> Revision			*Other (Specify)	

*3. Date Received:	4. Applicant Identifier:
04/08/2015	

5a. Federal Entity Identifier:	*5b. Federal Award Identifier:
	HHS-2015-ACF-ACYF-YO-0945

State Use Only:

6. Date Received by State:	7. State Application Identifier:

8. APPLICANT INFORMATION:

*a. Legal Name:	WI Association for Runaway Services
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*b. Employer/Taxpayer Identification Number (EIN/TIN):	*c. Organizational DUNS:
39-1370760	1137302900000

d. Address:

* Street1:	2318 East Dayton
Street2:	
* City:	Madison
County:	
* State:	Wisconsin
Province:	
* Country:	UNITED STATES
* Zip / Postal Code:	53704-4949

e. Organizational Unit:

Department Name:	Division Name:

f. Name and contact information of person to be contacted on matters involving this application:

Prefix:		* First Name:	Joli
Middle Name:			
* Last Name:	Guenther		
Suffix:			

Title:	Assis. Director
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Organizational Affiliation:
WI Assoc. for Runaway Services

* Telephone Number:	608-241-2649	Fax Number:	608-241-2649
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* E mail:	pbalke@sbcglobal.net
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Application for Federal Assistance SF-424

Version 02

9. Type of Applicant 1: Select Applicant Type:

Nonprofit with 501C3 IRS Status (Other than Institution of Higher Education)

Type of Applicant 2: Select Applicant Type:

Type of Applicant 3: Select Applicant Type:

*Other (specify):

*** 10. Name of Federal Agency:**

Administration for Children & Families - ACYF/FYSB

11. Catalog of Federal Domestic Assistance Number:

93.557

CFDA Title:

Education and Prevention Grants to Reduce Sexual Abuse of Runaway, Homeless and Street Youth

*** 12. Funding Opportunity Number:**

HHS-2015-ACF-ACYF-YO-0956

*Title:

Street Outreach Program

13. Competition Identification Number:

HHS-2015-ACF-ACYF-YO-0956

Title:

Street Outreach Program

14. Areas Affected by Project (Cities, Counties, States, etc.):

See attached file: 1234-SO II Program Locations.doc; Mime Type: application/msword; Location: SF424_2_1_P2.optionalFile1;

*** 15. Descriptive Title of Applicant's Project:**

Street Outreach Program Services to seven WI cities

Attach supporting documents as specified in agency instructions.

Application for Federal Assistance SF-424

Version 02

16. Congressional Districts Of:

* a. Applicant

* b. Program/Project

Attach an additional list of Program/Project Congressional Districts if needed.

17. Proposed Project:

* a. Start Date:

* b. End Date:

18. Estimated Funding (\$):

* a. Federal	<input type="text" value="200000"/>
* b. Applicant	<input type="text" value="65251"/>
* c. State	<input type="text" value="0"/>
* d. Local	<input type="text" value="0"/>
* e. Other	<input type="text" value="0"/>
* f. Program Income	<input type="text" value="0"/>
* g. TOTAL	<input type="text" value="265251"/>

*** 19. Is Application Subject to Review By State Under Executive Order 12372 Process?**

- a. This application was made available to the State under the Executive Order 12372 Process for review on
- b. Program is subject to E.O. 12372 but has not been selected by the State for review.
- c. Program is not covered by E.O. 12372.

*** 20. Is the Applicant Delinquent On Any Federal Debt? (If "Yes", provide explanation.)**

- Yes No

21. *By signing this application, I certify (1) to the statements contained in the list of certifications and (2) that the statements herein are true, complete and accurate to the best of my knowledge. I also provide the required assurances** and agree to comply with any resulting terms if I accept an award. I am aware that any false, fictitious, or fraudulent statements or claims may subject me to criminal, civil, or administrative penalties. (U.S. Code, Title 218, Section 1001)**

** I AGREE

** The list of certifications and assurances, or an internet site where you may obtain this list, is contained in the announcement or agency specific instructions.

Authorized Representative:

Prefix: * First Name:
Middle Name:
* Last Name:
Suffix:

* Title:

* Telephone Number: Fax Number:

* E mail:

* Signature of Authorized Representative: * Date Signed:

Application for Federal Assistance SF-424

Version 02

*** Applicant Federal Debt Delinquency Explanation**

The following field should contain an explanation if the Applicant organization is delinquent on any Federal Debt. Maximum number of characters that can be entered is 4,000. Try and avoid extra spaces and carriage returns to maximize the availability of space.

ASSURANCES - NON-CONSTRUCTION PROGRAMS

Public reporting burden for this collection of information is estimated to average 15 minutes per response, including time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding the burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden, to the Office of Management and Budget, Paperwork Reduction Project (0348-0040), Washington, DC 20503.

PLEASE DO NOT RETURN YOUR COMPLETED FORM TO THE OFFICE OF MANAGEMENT AND BUDGET. SEND IT TO THE ADDRESS PROVIDED BY THE SPONSORING AGENCY.

NOTE: Certain of these assurances may not be applicable to your project or program. If you have questions, please contact the awarding agency. Further, certain Federal awarding agencies may require applicants to certify to additional assurances. If such is the case, you will be notified.

As the duly authorized representative of the applicant, I certify that the applicant:

1. Has the legal authority to apply for Federal assistance and the institutional, managerial and financial capability (including funds sufficient to pay the non-Federal share of project cost) to ensure proper planning, management and completion of the project described in this application.
2. Will give the awarding agency, the Comptroller General of the United States and, if appropriate, the State, through any authorized representative, access to and the right to examine all records, books, papers, or documents related to the award; and will establish a proper accounting system in accordance with generally accepted accounting standards or agency directives.
3. Will establish safeguards to prohibit employees from using their positions for a purpose that constitutes or presents the appearance of personal or organizational conflict of interest, or personal gain.
4. Will initiate and complete the work within the applicable time frame after receipt of approval of the awarding agency.
5. Will comply with the Intergovernmental Personnel Act of 1970 (42 U.S.C. §§4728-4763) relating to prescribed standards for merit systems for programs funded under one of the 19 statutes or regulations specified in Appendix A of OPM's Standards for a Merit System of Personnel Administration (5 C.F.R. 900, Subpart F).
6. Will comply with all Federal statutes relating to nondiscrimination. These include but are not limited to: (a) Title VI of the Civil Rights Act of 1964 (P.L. 88-352) which prohibits discrimination on the basis of race, color or national origin; (b) Title IX of the Education Amendments of 1972, as amended (20 U.S.C. §§1681- 1683, and 1685-1686), which prohibits discrimination on the basis of sex; (c) Section 504 of the Rehabilitation Act of 1973, as amended (29 U.S.C. §794), which prohibits discrimination on the basis of handicaps; (d) the Age Discrimination Act of 1975, as amended (42 U.S.C. §§6101-6107), which prohibits discrimination on the basis of age; (e) the Drug Abuse Office and Treatment Act of 1972 (P.L. 92-255), as amended, relating to nondiscrimination on the basis of drug abuse; (f) the Comprehensive Alcohol Abuse and Alcoholism Prevention, Treatment and Rehabilitation Act of 1970 (P.L. 91-616), as amended, relating to nondiscrimination on the basis of alcohol abuse or alcoholism; (g) §§523 and 527 of the Public Health Service Act of 1912 (42 U.S.C. §§290 dd-3 and 290 ee- 3), as amended, relating to confidentiality of alcohol and drug abuse patient records; (h) Title VIII of the Civil Rights Act of 1968 (42 U.S.C. §§3601 et seq.), as amended, relating to nondiscrimination in the sale, rental or financing of housing; (i) any other nondiscrimination provisions in the specific statute(s) under which application for Federal assistance is being made; and, (j) the requirements of any other nondiscrimination statute(s) which may apply to the application.
7. Will comply, or has already complied, with the requirements of Titles II and III of the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970 (P.L. 91-646) which provide for fair and equitable treatment of persons displaced or whose property is acquired as a result of Federal or federally-assisted programs. These requirements apply to all interests in real property acquired for project purposes regardless of Federal participation in purchases.
8. Will comply, as applicable, with provisions of the Hatch Act (5 U.S.C. §§1501-1508 and 7324-7328) which limit the political activities of employees whose principal employment activities are funded in whole or in part with Federal funds.

9. Will comply, as applicable, with the provisions of the Davis-Bacon Act (40 U.S.C. §§276a to 276a-7), the Copeland Act (40 U.S.C. §276c and 18 U.S.C. §874), and the Contract Work Hours and Safety Standards Act (40 U.S.C. §§327- 333), regarding labor standards for federally-assisted construction subagreements.
10. Will comply, if applicable, with flood insurance purchase requirements of Section 102(a) of the Flood Disaster Protection Act of 1973 (P.L. 93-234) which requires recipients in a special flood hazard area to participate in the program and to purchase flood insurance if the total cost of insurable construction and acquisition is \$10,000 or more.
11. Will comply with environmental standards which may be prescribed pursuant to the following: (a) institution of environmental quality control measures under the National Environmental Policy Act of 1969 (P.L. 91-190) and Executive Order (EO) 11514; (b) notification of violating facilities pursuant to EO 11738; (c) protection of wetlands pursuant to EO 11990; (d) evaluation of flood hazards in floodplains in accordance with EO 11988; (e) assurance of project consistency with the approved State management program developed under the Coastal Zone Management Act of 1972 (16 U.S.C. §§1451 et seq.); (f) conformity of Federal actions to State (Clean Air) Implementation Plans under Section 176(c) of the Clean Air Act of 1955, as amended (42 U.S.C. §§7401 et seq.); (g) protection of underground sources of drinking water under the Safe Drinking Water Act of 1974, as amended (P.L. 93-523); and, (h) protection of endangered species under the Endangered Species Act of 1973, as amended (P.L. 93- 205).
12. Will comply with the Wild and Scenic Rivers Act of 1968 (16 U.S.C. §§1271 et seq.) related to protecting components or potential components of the national wild and scenic rivers system.
13. Will assist the awarding agency in assuring compliance with Section 106 of the National Historic Preservation Act of 1966, as amended (16 U.S.C. §470), EO 11593 (identification and protection of historic properties), and the Archaeological and Historic Preservation Act of 1974 (16 U.S.C. §§469a-1 et seq.).
14. Will comply with P.L. 93-348 regarding the protection of human subjects involved in research, development, and related activities supported by this award of assistance.
15. Will comply with the Laboratory Animal Welfare Act of 1966 (P.L. 89-544, as amended, 7 U.S.C. §§2131 et seq.) pertaining to the care, handling, and treatment of warm blooded animals held for research, teaching, or other activities supported by this award of assistance.
16. Will comply with the Lead-Based Paint Poisoning Prevention Act (42 U.S.C. §§4801 et seq.) which prohibits the use of lead-based paint in construction or rehabilitation of residence structures.
17. Will cause to be performed the required financial and compliance audits in accordance with the Single Audit Act Amendments of 1996 and OMB Circular No. A-133, "Audits of States, Local Governments, and Non-Profit Organizations."
18. Will comply with all applicable requirements of all other Federal laws, executive orders, regulations, and policies governing this program.
19. Will comply with the requirements of Section 106(g) of the Trafficking Victims Protection Act (TVPA) of 2000, as amended (22 U.S.C. 7104) which prohibits grant award recipients or a sub-recipient from (1) Engaging in severe forms of trafficking in persons during the period of time that the award is in effect (2) Procuring a commercial sex act during the period of time that the award is in effect or (3) Using forced labor in the performance of the award or subawards under the award.

<p>* SIGNATURE OF AUTHORIZED CERTIFYING OFFICIAL</p> <p>Patricia Balke</p>	<p>* TITLE</p> <p>Executive Director</p>
<p>* APPLICATION ORGANIZATION</p> <p>WI Association for Runaway Services</p>	<p>* DATE SUBMITTED</p> <p>04/08/2015</p>

Standard Form 424B (Rev. 7-97) Back

DISCLOSURE OF LOBBYING ACTIVITIES

Complete this form to disclose lobbying activities pursuant to 31 U.S.C. 1352
(See reverse for public burden disclosure.)

Approved by OMB
0348-0046

1. Type of Federal Action: <input type="checkbox"/> a. contract <input type="checkbox"/> b. grant <input type="checkbox"/> c. cooperative agreement <input type="checkbox"/> d. loan <input type="checkbox"/> e. loan guarantee <input type="checkbox"/> f. loan insurance	2. Status of Federal Action: <input type="checkbox"/> a. bid/offer/application <input type="checkbox"/> b. initial award <input type="checkbox"/> c. post-award	3. Report Type: <input type="checkbox"/> a. initial filing <input type="checkbox"/> b. material change For Material Change Only: year _____ quarter _____ date of last report _____
4. Name and Address of Reporting Entity: <input type="checkbox"/> Prime <input type="checkbox"/> Subawardee Tier _____, <i>if known</i> : Congressional District, if known:	5. If Reporting Entity in No. 4 is a Subawardee, Enter Name and Address of Prime: Congressional District, if known:	
6. Federal Department/Agency:	7. Federal Program Name/Description: CFDA Number, <i>if applicable</i> : <u>93.557</u>	
8. Federal Action Number, if known:	9. Award Amount, if known: \$	
10. a. Name and Address of Lobbying Registrant <i>(if individual, last name, first name, MI):</i>	b. Individuals Performing Services <i>(including address if different from No. 10a)</i> <i>(last name, first name, MI):</i>	
11. Information requested through this form is authorized by title 31 U.S.C. section 1352. This disclosure of lobbying activities is a material representation of fact upon which reliance was placed by the tier above when this transaction was made or entered into. This disclosure is required pursuant to 31 U.S.C. 1352. This information will be available for public inspection. Any person who fails to file the required disclosure shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.	Signature: _____ Print Name: _____ Title: _____ Telephone No.: _____ Date: _____	
Federal Use Only:		Authorized for Local Reproduction Standard Form LLL (Rev. 7-97)

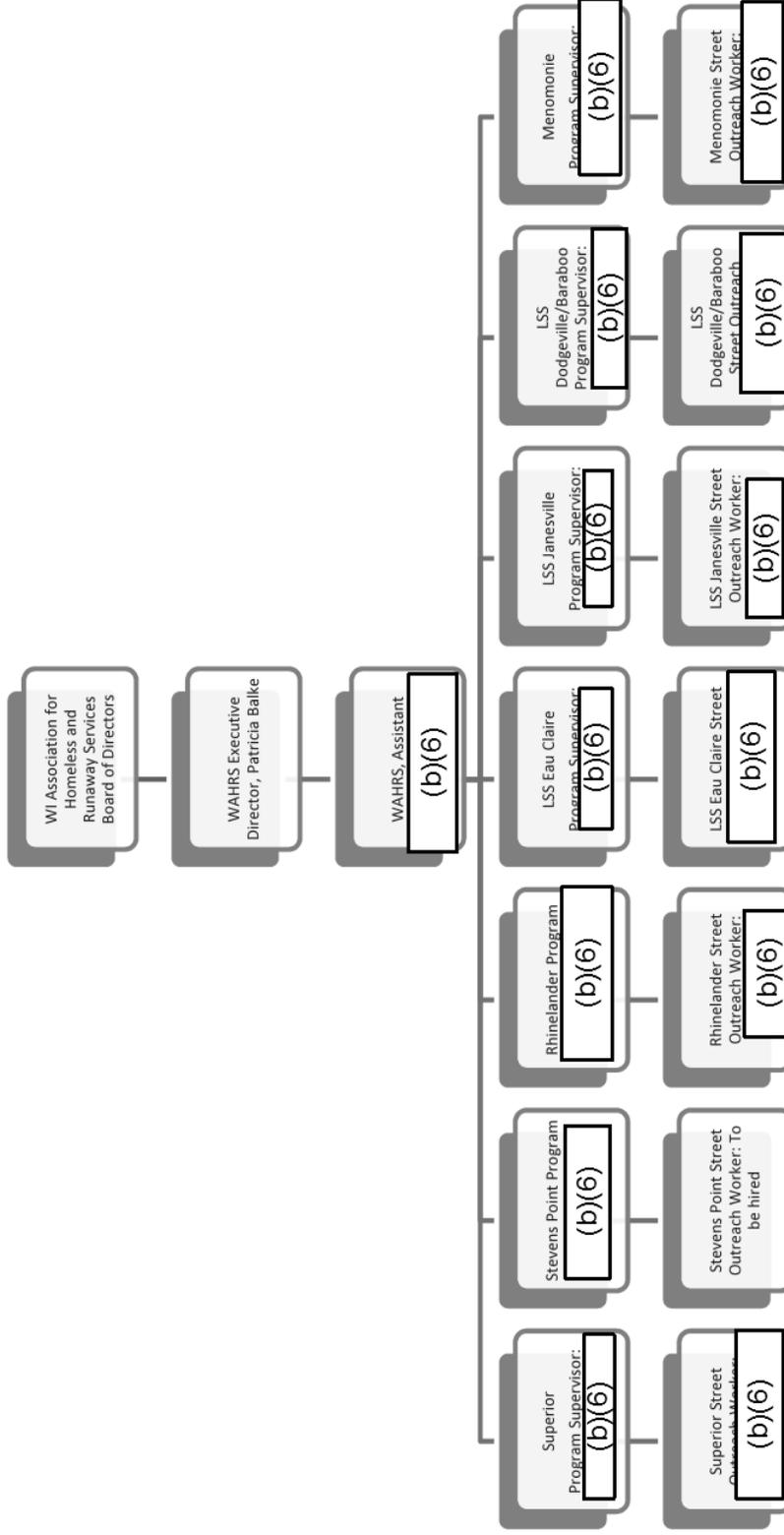
**DISCLOSURE OF LOBBYING ACTIVITIES
CONTINUATION SHEET**

Reporting Entity: _____ Page 2 of 2

Upload #1

Applicant: WI Association for Runaway Services
Application Number: YO15001263
Project Title: Street Outreach Program Services to seven WI cities
Status: Awarded
Document Title: OtherNarrativeAttachments-Attachments-1235-Street Outreach II FY
2015-18 Attachments Final (25).pdf

WI Association for Homeless and Runaway Services Street Outreach II Organizational Chart



LOGIC MODEL

<p>Goal: Promote Safety, Well-Being, Self Sufficiency, and Permanent Connections of RHY and SY by providing a range of street based services that comprehensively address the individual strengths and needs of runaway, homeless and street youth in geographic areas that are accessible to youth and their families.</p>					
Needs of Community and Target Population of Runaway and Homeless Youth	Project Inputs and Resources	Objectives and Activities	Outputs	Short and Long Term Outcomes and Process Measures	
<p>In program year 2014, the programs included in this project provided direct service to 418 youth. 18 RHY under age 18 youth received Basic Center shelter services and 66 youth received assistance in developing informal shelter options, such as staying with a friend or family member during their work with the program. 35 youth (through age 20) received shelter services through the SOP. (WAHRS quarterly data</p>	<p>Trained street outreach staff, plans for safety and supervision, identification of target areas for services</p> <p>Evidence based interventions and approaches, including Positive Youth Development, Harm Reduction, Trauma Informed Care, and others.</p> <p>Coordination of services with other service providers in the community,</p>	<p>Efficiently and effectively deliver street outreach services to runaway, homeless, and street youth.</p> <p>Provision of assessment and intensive case management to RHY/SY.</p>	<p>Provision of a shelter or host home at each of the 7 geographic locations through Basic Center and provision of shelter for 18- under 21 through TLP and referral.</p> <p>13,000 contacts with youth on the street providing them safe alternatives to the street, prevention resources and information, and referrals.</p>	<p>Outcome: 2500 youth will experience increased safety and self-sufficiency due to their utilization of Street Outreach workers as resources to access gateway services and information.</p> <p>Performance Indicator: Number of unduplicated youth contacted through Street Outreach Workers' Efforts</p>	
		<p>Reduce youth homelessness and meet the basic needs of youth through provision of gateway and preventative services.</p>	<p>Distribution of health, hygiene, and food items to 1000 youth.</p> <p>Provision of information, referral, and assistance to 300 youth.</p>	<p>Outcome: 600 youth will experience improvements in safety, well-being, and self-sufficiency through accessing gateway services provided by Street Outreach Workers.</p> <p>Performance Indicator: Number of unduplicated youth who utilize gateway services from street outreach</p>	

LOGIC MODEL

<p>report)</p> <p>Despite the largely rural nature of the counties included in this proposal, they represent over 1/3 of Wisconsin's drug arrests in 2012, both for juveniles (1273 arrests in the counties served) and adults (9135 arrests in the counties served) (Office of Justice Assistance 2012).</p> <p>The State McKinney Vento data reports a total of 5385 Homeless Youth within the 41 county service area served by these programs in 2013-14. (Department of Public Instruction). The Office of Justice Assistance reports 1132 arrests</p>	<p>including mental health and health care providers, substance abuse treatment centers, law enforcement, McKinney-Vento and educational professionals and schools, employment services, sexual assault services, housing, and welfare personnel</p> <p>Follow up and aftercare services, gateway services, and coordination of care through SOP staff</p> <p>Community outreach and education</p>	<p>Employ harm reduction strategies and approaches to service provision in order to minimize the risk of sexual exploitation, abuse, assault, or substance use.</p>	<p>Identification and provision of referral or planning services to 200 youth who are at risk of sexual abuse or exploitation</p> <p>Provision of information, referral, and assistance to 300 youth, including youth involved in substance abuse, sexual exploitation, and sexual assault.</p>	<p>workers, including food, clothing, hygiene, and other supplies to meet basic needs and build trust with outreach workers (projected 600 based on 20% of FY 2014).</p> <p>Number of times youth are provided gateway services, such as providing food, clothing, hygiene and other supplies to meet basic needs and build trust with outreach workers. (may include duplication of youth, but indicates a separate incidence of service provision - projected 1500).</p>
				<p>Outcome: 50 youth will experience improvements in safety, well-being and self-sufficiency through utilization Street Outreach workers to develop safety plans or access mental and behavioral health support that are directed at reducing the likelihood of sexual exploitation, assault, or substance abuse.</p> <p>Performance Indicator: 50 youth will develop safety plans, mental and behavioral health support to reduce the likelihood of sexual exploitation or assault, or substance abuse.</p>
		<p>Provide Street Youth with</p>	<p>Maintenance of shelter through Basic Center</p>	<p>Outcome: 25 youth will experience improvements in</p>

LOGIC MODEL

<p>of juveniles for running away in 2013 within the counties served by these programs, which is nearly half (47%) of the total arrests for running away in the state of Wisconsin.</p>	<p>Shelter provided through Basic Center programs, TLP's and coordinated care with community partners</p> <p>Gateway services that include food, drink, transportation, and hygiene</p> <p>Administrative and programmatic support and technical assistance of WAHRS</p> <p>Membership and participation in coordinated statewide network of services for runaway and homeless youth</p>	<p>effective access to safe housing and shelter.</p> <p>Provide effective crisis stabilization services.</p>	<p>Program and collaboration with community partners.</p> <p>13000 contacts with youth on the street, including access to information about shelter resources.</p> <p>Distribution of information and referral resources to all youth contacted.</p>	<p>safety, well-being, and self-sufficiency through choosing to enter shelter or safe and stable housing within 72 hours of contact on the street.</p> <p>Performance Indicator: 25 youth of 2500 youth contacted (1%) will enter into shelter or a safe and stable housing alternative within 72 hours.</p>
<p>17 of the counties included in this proposal have poverty rates that exceed the state average of 13.4%. There are over 26,000 youth between the ages of 10-19 who live at or below poverty within the service areas of this proposal. (US Census)</p> <p>There were 1688 instances of child victimization in the counties served by this proposal in 2012 (Department</p>	<p>and</p>	<p>Effectively support and facilitate the linkage of services as a continuum of care available to runaway and</p>	<p>Outcome: 100 youth will experience improvements in safety, well-being, self-sufficiency, and permanent connections through engagement in assessment, intensive case management, and follow up services that address emotional and behavioral needs, while establishing a permanency plan.</p> <p>Performance Indicator: 100 youth (unduplicated) provided assessment, intensive case management, and follow up services to address emotional and behavioral needs while establishing a permanency plan.</p> <p>Outcomes: 300 youth will experience improvements in safety, well-being, self-sufficiency, and permanent connections through development of resource plans that will facilitate connection with school, employment, transportation, and housing</p>	

LOGIC MODEL

<p>of Children and Families). Twenty three of the included counties (over half) have rates of child victimization that meet or exceed the state average of 3.5/1000. (Department of Children and Families 2012).</p>		<p>homeless youth.</p>	<p>services. Performance Indicator: 300 youth provided resource plans to promote well-being and self-sufficiency through connection with school, employment, transportation, and housing services.</p>
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Jane Larson

(b)(6)

Barbara Certa-Werner

(b)(6)

The organizations agree to the following tasks for this MOU:

HDC will provide individual, family, and group crisis intervention; a crisis hotline; aftercare services; referrals for other needed services (i.e. health, mental health, chemical dependency services); assistance with transportation.

HHCS will provide 24 hour access to housing/shelter services;

Our collaboration includes the following:

Resource Sharing – ensuring client know about services at both agencies

Phone referrals;

HHCS has shelter and case management services for clients who are at HDC;

Professional sharing;

HHCS has provided on-site services.

IV. TERMS OF UNDERSTANDING

The term of this MOU is for a period of 3 years from the effective date of this agreement and may be extended upon written mutual agreement. It shall be reviewed at least annually to ensure that it is fulfilling its purpose and to make any necessary revisions.

Either organization may terminate this MOU upon thirty (30) days written notice without penalties or liabilities.

Authorization

The signing of this MOU is not a formal undertaking. It implies that the signatories will strive to reach, to the best of their ability, the objectives stated in the MOU.

On behalf of the organization I represent, I wish to sign this MOU and contribute to its further development.

Jane Larson, Coordinator of Prevention Services
Human Development Center

(b)(6)

Date:

3/28/14

Barbara Certa-Werner, Executive Director
Harbor House Crisis Shelters

(b)(6)

Date:

3/28/14

Memorandum of Understanding
CAP Services' Family Crisis Center and Salvation Army

Date 3/2/15

This Memorandum of Understanding is entered into by the undersigned for the purpose of strengthening service provision, coordination and community efforts in the area of serving homeless and runaway youth in Portage and Waupaca Counties.

The undersigned share the mutual goals of providing effective and responsive services to runaway and homeless youth ages 18-20; and in consideration of these mutual goals, the undersigned agree to the following understanding:

1. Each organization commits to continue providing referrals to the others where appropriate and beneficial to clients served.
2. Each organization will provide information on its programs and resources to the other through means such as staff meetings or other mechanisms.
3. Each organization commits to open and honest communication focused on continuous progress to support members of our community in their right to live violence-free.
4. Salvation Army will provide immediate access to 24 hour shelter for homeless and runaway youth ages 18-20.
5. Family Crisis Center will provide immediate access to 24 hour shelter for homeless and runaway youth ages 11-17.

<div style="border: 1px solid black; padding: 5px; display: inline-block;">(b)(6)</div>	<u>March 2, 2015</u>
Authorized Representative of Salvation Army	Date
<div style="border: 1px solid black; padding: 5px; display: inline-block;">(b)(6)</div>	<u>3/2/15</u>
Authorized Representative of CAP Services' Family Crisis Center	Date



Runaway and Youth Services (RAYS)
107 N. Iowa St.
Dodgeville, WI 53533
Office: 608-935-9235
Hotline: 1-800-924-7238
Fax: 608-935-9744

**MEMORANDUM OF UNDERSTANDING BETWEEN
RUNAWAY AND YOUTH SERVICES-LUTHERAN SOCIAL SERVICES
AND SOUTHWEST COMMUNITY ACTION PROGRAM**

Southwest Community Action Program agrees that they will provide immediate access to shelter for any youth between the ages of 18 and 21 years old when referred by the Runaway and Youth Services (RAYS) program unless such youth does not meet the admission criteria or Southwest Community Action Program's shelter is at capacity. All services will be provided to such youth at no cost to that youth and at no cost to RAYS. Additionally, RAYS staff will be allowed access to these youth while they are residing in shelter.

This memorandum shall remain in effect until terminated by either party upon 60 day written notice to the other party. In the event of termination, however, this agreement shall continue to apply to all services current at the time of termination.

(b)(6)

6-3-2011 Date

Wynn Henderson
Director of Housing Development
SWCAP

(b)(6)

6-3-2011 Date

Kimberly Jacobson
Program Coordinator, Runaway and Youth Services
Lutheran Social Services of WI & Upper MI, Inc.



MEMORANDUM OF UNDERSTANDING BETWEEN RUNAWAY AND YOUTH SERVICES-LUTHERAN SOCIAL SERVICES AND SOJOURNER HOUSE-CATHOLIC CHARITIES

The Sojourner House homeless shelter agrees to provide immediate access to shelter for any youth between the ages of 18 and 21 when referred by Lutheran Social Services of Wisconsin and Upper Michigan Inc. (LSS), Runaway and Youth Services (RAYS) unless such youth does not meet the admission criteria or if Sojourner House is at capacity. All services will be provided at no cost to LSS RAYS. Additionally, LSS RAYS will have access to the youth while they are residing in Emergency Shelter.

This memorandum shall remain in effect until terminated by either party upon 60 days written notice to the other party. In the event of termination, this agreement shall continue to apply to all services current at the time of termination.

(b)(6)

Sojourner House

3/27/14
Date

(b)(6)

Jennifer Kronenberg- Program Coordinator, LSS

3/27/14
Date



Runaway and Youth Services (RAYS)
612 N Randall Ave, Suite A
Janesville, WI 53545
Office: 608-752-7660 Ext. 5117
Hotline: 1-855-577-7297
Fax: 608-752-9788

MEMORANDUM OF UNDERSTANDING BETWEEN RUNAWAY AND YOUTH SERVICES-LUTHERAN SOCIAL SERVICES AND HOUSE OF MERCY

House of Mercy agrees that they will provide immediate access to shelter for any youth between the ages of 18 and 21 years old when referred by the Runaway and Youth Services (RAYS) program unless such youth does not meet the admission criteria or House of Mercy's shelter is at capacity. All services will be provided to such youth at no cost to that youth and at no cost to RAYS. Additionally, RAYS staff will be allowed to access these youth while they are residing in shelter.

This memorandum shall remain in effect until terminated by either party upon 60 day written notice to the other party. In the event of termination, however, this agreement shall continue to apply to all services current at time of termination.

(b)(6)

4/1/14 Date

Erin Loveland

Manager

House of Mercy

(b)(6)

4/2/14 Date

Alyssa Senz

Program Supervisor, Runaway and Youth Services

Lutheran Social Services of WI & Upper MI, Inc.

POSITIVE ALTERNATIVES, INC.

603 Terrill Road
Menomonie, WI 54751
Phone: (715) 235-9552
Fax: (715) 235-1075

TeenCare Crisis Hotline
Community Education
School Mentoring
S.T.A.T.A.S.
P.A.S.S.
Electronic Monitoring

2860 Williams Avenue
River Falls, WI 54022
Phone: (715)426-2224
Fax: (715)426-2225

Alpha House Group Home
Menomonie

Alpha House Group Home
River Falls

E-mail: PAI@Positive-Alternatives.org

Web Site: www.Positive-Alternatives.org

Positive Alternatives, Inc. is a United Way Member Agency

MEMORANDUM OF UNDERSTANDING AND AGREEMENT BETWEEN POSITIVE ALTERNATIVES/TEENCARE AND STEPPING STONES OF DUNN COUNTY EMERGENCY SHELTER

Stepping Stones of Dunn County Emergency Shelter agrees that they will provide immediate access to shelter for any youth between the ages of 18 and 21 years old when referred by Positive Alternatives/TeenCare unless such youth does not meet the admission criteria or Stepping Stones of Dunn County Emergency Shelter is at capacity. All services will be provided to such youth at no cost to that youth and at no cost to Positive Alternatives/TeenCare. Additionally, Positive Alternatives/TeenCare's Street Outreach staff will be allowed access to these youth while they are residing in Emergency Shelter.

This memorandum shall remain in effect until terminated by either party upon 60 days written notice to the other party. In the event of termination, however, this agreement shall continue to apply to all services current at the time of termination.

(b)(6)

Heidi Hooten
Shelter Coordinator
Stepping Stones of Dunn County

Date

3/24/14

(b)(6)

Jacob J. Pepper, B.A.
Prevention Services Program Coordinator
Positive Alternatives, Inc./TeenCare

Date

3/24/14

Consider the Alternative... ..

Memorandum of understanding and agreement between Kids In Need and Northwoods Alliance for Temporary Housing, Inc. (NATH)

Northwoods Alliance for Temporary Housing, Inc. (NATH) agrees that Frederick Place will provide immediate access to shelter for any youth between the ages of 18 and 21 years old when referred by the Kids In Need program unless such youth does not meet the admission criteria or Frederick Place is at capacity. All services will be provided to such youth at no cost to that youth and at no cost to the Kids In Need Program. Additionally, Kids In Need Street Outreach staff will be allowed access to these youth while they are residing at the NATH house.

The points of contact responsible for administration of this memorandum of understanding are:

Kids In Need Youth Program

Tammy Ellis
Program Director
1831 Stevens Street
PO Box 895
Rhineland, WI 54501
715-365-7003

Northwoods Alliance for Temporary Housing

Tammy A Modic MSW
Executive Director
204 West Frederick Street
PO Box 913
Rhineland, WI 54501
715-369-9777

This memorandum shall remain in effect until terminated by either party upon 60 days written notice to the other party. In the event of termination, however, this agreement shall continue to apply to all services current at the time of termination.

Kids In Need Youth Program

By:

(b)(6)

Tammy Ellis
Program Director

3/18/14

Date

Northwoods Alliance for Temporary Housing

By:

(b)(6)

Tammy A Modic MSW
Executive Director

3/19/14

Date



Department of Health and Human Services
ACYF Operations Center

March 3, 2015

To Whom It May Concern:

Enclosed is the Street Outreach Proposal WI Association for Runaway Services is submitting on behalf of seven runaway and homeless youth programs. Wisconsin programs have a thirty year history of working cooperatively. Through the combined efforts of the Association and its members, Wisconsin runaway programs have grown from four programs serving three counties in 1981, to statewide coverage utilizing a HUB system through the provision of services by twenty one agencies. The enclosed proposal has been endorsed by those twenty-one runaway and homeless youth programs in WI.

The intent of this letter is to confirm a commitment on behalf of the seven programs included in this proposal and The Wisconsin Association for Runaway Services to work cooperatively on the Street Outreach programs described. By signing this letter all parties commit to adhering to the Goals and Objectives and program activities outlined in this proposal, including the individual documented match commitment. Detailed information on individual projects is included with the narrative of this proposal.

Sincerely,

(b)(6)

Patricia Balke, Executive Director
WAHRS

(b)(6)

Jim Getchell, Executive Director
Project Reachout (HRC)
Superior

(b)(6)

Kelli Kamholz, Executive Director
Positive Alternatives
Menomonie

(b)(6)

Ron Hauser, Chief Program Officer (statewide)
LSS RAYS
Janesville, Eau Claire, and SW LSS Prog.

(b)(6)

Tammy Ellis, Executive Director
KIN
Rhinelander

(b)(6)

Mary Ratold, CEO
CAP Services, Inc. Family Crisis Center
Stevens Point



2318 East Dayton Street • Madison, WI 53704 • (608) 241-2649

Menomonie

United Way Agencies, Contributions and Planning; TV 13 WEAU, Dunn Co. News for Volunteers, Clear Channel Radio, Public Service Announcements, publicity; Local/County Law Enforcement, Referrals and Services; 6 county area schools; Referrals/outreach/services; 42 Area Businesses, Editorials, Requests, Contributions; Anderson Foundation, Contributions; West CAP, Bridge to Hope, House of Hope, Turning Point, Dunn County Partnership for Youth, Dunn County Family Planning, Interfaith Food Pantry, Red Cedar, Medical Center, Dunn Cty Crisis Response Team, County DHHS Depts, UW-Stout, Workforce Development, Referrals and Services including Health, Mental Health, Sexual Assault, Drug Abuse Treatment, Employment, and Housing; Arbor Place, AODA referrals and services; WAHRS, Training and Technical Assistance

Dodgeville/ Janesville/ Eau Claire/ (Lutheran Social Services)

Lutheran Social Services, Admin and Technical Support, WAHRS, Training and Technical Assist., Co. DHHS, Health, Mental Health, Drug Abuse, Employment Referrals and Services, Sheriff and Local Police, Referrals and Services; Goshen Children’s Home, Referrals; House of Samuel Group Home for Teens, Referrals; Local Newspapers and Radio Stations, Publicity; YMCAs and Boys and Girls Clubs, Meeting Space, Group Sponsorship, Event Hosting; Detention Centers, Referrals, Presentation Support; Planned Parenthood, Resources, Referrals, Sexual Assault Services; Local Domestic Violence Shelters, Resources, Referrals; Local Food Pantries, Supplies, Contributions; Beginnings Group Home, referrals, joint programming, space; Health Net, programming collaboration, basic needs, health care, referrals; Beacon House, Hygiene Items and kits; DECI, fundraising, support/events; Community Table, referrals, publicity, event partnership/hosting, networking; Juvenile Court Intake, referrals, group support; Country Jam USA, contributions; Micon Cinemas, event partnership, hosting, meeting space; Local schools (middle/high), referrals, group support; United Way 2-1-1, referrals, resources; University of Wisconsin – Stout, interns, volunteers; Public Library, meeting space, information distribution, resources; AIDS Resource Center, meeting space, event partnership, resources, referrals; Local Churches, resources, volunteers; Western Dairyland, UW - Extension and Eau Claire, meetings space, event sponsorship; Parks and Recreation, Family Resource Center, Eau Claire School District Homeless Children and Youth Program, referrals, resources, event partnership, meeting space, information distribution; Chippewa Valley Free Clinic and TTU Free Clinics, health services, referrals

Rhineland

WAHRS, Training and technical assistance; Community Mental Health, Administration, Counseling; Community House, Office supplies; Scarce, school and office supplies; Family Resource Connection, Technical Assistance; UW Extention, Technical Assistance; YMCA of the Northwoods, Outreach, local; Rouman Cinema, outreach local; Rhineland Youth Extreme Sports, Outreach Local; BMX Club, outreach, local; Oneida County Senior Center, outreach, networking; Area Newspapers, publicity, referrals; Area News Stations, publicity. Local and Charter Schools, referrals, meetings space, outreach, local; Options Treatment Center, AODA counseling; NATH, temporary housing for 18+; Tri County Domestic Violence, referrals and services, including Health, Mental Health, Sexual Assault, Drug Abuse Treatment, Employment, and Housing; local DHHS & Law Enforcement, referrals, services; Sexual Assault Services; Oneida County Teen Court, referrals, services; United Way, Goodwill Industries, contributions, support; Area Businesses and Individuals, contributions, IT services, volunteers, publicity

Stevens Point

United Way of Portage Co., contributions, volunteers; Local Law Enforcement Agencies, referrals, services; WAHRS, Training and technical assistance; County Middle and High Schools, meetings space, publicity, referrals; Area Businesses (66), contributions, volunteers, publicity; CAP Services, Inc., Admin. Support, Contributions, Planning, Services; Portage Co. Family Planning, Stevens Point Food

Contributing organizations

Pantry, Ministry Medical Center, Portage Co. DHHS, Referrals and Services; Newspapers and Radio Stations, publicity; YMCA and Boys and Girls Clubs, Outreach venues, referrals and services, including Health, Mental Health, Sexual Assault, Drug Abuse Treatment, Employment, and Housing; Domestic Violence Shelters (FCC), Referrals and Sexual Assault Services; Juvenile Justice, Referrals, meeting space; UW-Stevens Point, referrals, event partnership, meeting space; Local Churches, contributions, volunteers, meeting space; CCRT, group support, event partnership, networking, referrals, meeting places; Multidisciplinary Team, focus on children, training, networking; MH-Team, group support, event partnership, networking, referrals; AODA Coalition, Children's Hospital of WI, Child Advocacy Center, Portage County Alliance for Youth, group support, event partnership, networking, referrals; Trauma Informed Care Committee, networking; WI Coalition Against Sexual Assault, End Domestic Abuse, Disability Rights WI, training, networking, technical assistance

Superior

Human Development Center, Admin/Supervision/Technical Support; WAHRS, training and technical assistance; Co. DHHS (8), referrals and services; Local Police/Sheriff Departments, referrals and services; Workforce Development, referrals and services; United Way, volunteers and contributions; Marcus Theaters, Event partnership, hosting, contributions, outreach; Local Schools (elementary-high), Referrals, group support, information distribution, networking, meeting space, presentation hosts, event partnership/hosting; University of Wisconsin-Superior, WITC - Superior, Interns/Volunteers/ Meeting Space; Northland News Center 6, Superior Telegram, Publicity; Douglas County Family Services, Referrals, Resources; Local Food Pantries, Referrals, Resources, Supplies, Contributions; Superior Community Health Center, Referrals, Services; NW WI Community SVCS Agency, Referrals, Donations, Contributions, Collaboration; YMCA, Meeting Space, Referrals, Shower facilities; Boys and Girls Club, Meeting Space, Group Sponsorship, referrals, event partnering, hosting; Ctr agnst Sexual & Domestic Abuse, resource and referrals; Planned Parenthood, health services, referrals; Women's Health Care Clinic, health services, referrals; United Way 2-1-1, meeting space, information distribution, referrals, Public Library, meeting space, information distribution; AIDS Resource Center, meeting space, information distribution, resources; Solid Rock Men's Shelter, referrals, resources; Harbor House Crisis Shelters, referrals, resources; Local Churches, resources, referrals; UW-Extension, Parks and Recreation, meeting space, event partnership, hosting, referrals, resources; Family Resource Center, Event Sponsorship, meeting spaces; local school Homeless Liaison, referrals and resources, information distribution; Salvation Army, Goodwill, Referrals, resources, event partnership, meeting space; Local Individuals and businesses, information distribution, Contributions, donations

UMBRELLA AGENCIES

Location, Agency Name; Agency Budget, Agency Purpose	Additional Umbrella Agency Client Svcs.
<p>Dodgeville/Baraboo (LSS SW), Janesville, Eau Claire (other locations not included in proposal), Lutheran Social Svcs. - 100 million statewide <i>To provide service to children, youth, & families</i></p>	<p>Shelter, Host Homes; Adoption, Foster Care; Residential Group Homes; Subsidized Housing; Advocacy & Community Svcs.; Pastoral Care; Home Community Treatment; Education, Enrichment Programs; Sexual Abuse Treatment; Individual & Family Counseling; Family Mediation; Restitution Program; Homeless Pregnancy Counseling; Safe Place; Professional Ed.; Addiction Intervention Ministry; AODA Prevention; Disability Services; Community Based Mental Health Programming; Aging Resources and Programs; Corrections programs; Refugee Resettlement; Parenting Classes; Domestic Violence Groups; Parenting Assessments</p>
<p>Menomonie; Positive Alternatives Inc., \$2,200,000 <i>Through a continuum of family & strength based Svcs., Positive Alternatives strives to equip youth & young adults with the social, emotional & developmental skills needed to flourish.</i></p>	<p>Crisis Intervention; Temporary Shelter; 24/7 Hotline; Walk-In Counseling; Psycho-Educational School Presentations; Community Svcs. for Juveniles; PA Support Svcs. (PASS); Electronic Monitoring Supervision of Youth; Long Term Group Home Care; Short Term Shelter Care; Restorative Justice; Information & Referral; Family Counseling; Community Education; Strengthening Families workshop; Sandcastles Divorce Seminar; Afterschool Programing</p>
<p>Rhineland, Community Mental Health Center, Kids in Need, \$300,000; In cooperation with other social institutions, to provide outpatient mental health & other Svcs. to youth & families</p>	<p>Advocacy & Community Svcs.; Individual & family counseling; Crisis Intervention hotline; Street Outreach Program; Early Intervention services for Delinquent Youth, Community Service Projects for Delinquent Youth; Crisis Intervention; Adult Halfway House; Conflict Resolution Training; Community Education, Youth Education; Independent Living Services; EAP</p>
<p>Stevens Point, CAP Svcs., Inc, Family Crisis Center, \$15,914,650 <i>The mission of CAP Svcs. is to bring about a permanent increase in the ability of low-income individuals to become economically & emotionally self-sufficient.</i></p>	<p>Business Development; Commercial Development; Community Assets for People; Online Business Assistance; Small Business Assistance; <u>Human Development</u>: Domestic Abuse Outreach; Family Crisis Center; Family Resource Center; Fresh Start; Hmong & Hispanic Svcs.; Mental Health Navigator; Ministry Dental Center Project Team; Sexual Assault Victim Svcs.; Skills Enhancement; VITA / Free Tax Assistance; Work-N-Wheels; <u>Early Childhood Development</u>: 4K; Child Care-Children’s Discovery Center; Head Start Early Head Start; <u>Housing</u>: Weatherization & Rehabilitation; Rental Properties; Home Buyers Assistance</p>
<p>Superior, Community Mental Health Center, Project Reach Out; \$14,590,782 <i>To provide integrated, culturally respectful mental health & addiction Svcs. that foster hope,</i></p>	<p>Case Management; Adult Rehabilitative Mental Health Svcs.; Brighter Futures; AODA Treatment; Children’s Therapeutic Svcs. & Supports; Community Support Program; Dialectical Behavior Therapy; ACT Program; Early Childhood Mental Health Svcs; Eating Disorders Treatment; Employment Connection; Geriatric Outpatient Assessments;</p>

UMBRELLA AGENCIES

Location, Agency Name; Agency Budget, Agency Purpose	Additional Umbrella Agency Client Svcs.
<i>self-determination, & recovery; serving those most in need improves the quality of life for all.</i>	Harmony Club Homeless Project; Intensive In-Home Program; Jill’s Place Memory Assessment; Nursing Home Visits/Nurse Practitioner Outreach Center; Outreach Center Apartments; Parent-Child Interaction Therapy (PCIT); Project Reach Out RHY Program; Psychiatry Psychological Testing & Assessments; Psychotherapy; School Based Svcs.

CONTRACT 2015-16
WISCONSIN ASSOCIATION FOR RUNAWAY SERVICES
And
Lutheran Social Services-Sheboygan (LSS)

This document establishes a contract for services between WI Association for Runaway Services, Inc. WARS and LSS (10/1/15-9/30/2016). WARS and LSS agree to the following services and all additional services outlined in the Street Outreach grant awarded to WARS by the Department of Health and Human Services. WARS will compensate LSS \$24,086 for services provided. LSS will provide the match requirement outlined in the grant.

LSS (Sheboygan) will:

- *Provide one paid street outreach workers and a core of volunteers who will establish relationships with runaway, homeless and youth in crisis in places youth congregate.
- *Provide contacts with youth on the street, providing information on healthy alternatives.
- *Provide temporary shelter and food to street youth that choose to access services
- *Provide information and the offer of counseling to youth including information regarding high-risk sexual behavior.
- *Provide community outreach services and implement positive community relations.
- *Provide referral services to street youth
- *Provide all additional support services outlined in the WARS Street Outreach Grant
- *Submit HMIS reports on a semi-annual basis

The Wisconsin Association for Runaway Services will:

- *Provide opportunities for mutual support and information sharing between the six street outreach programs through ongoing communication and quarterly meetings.
- *Provide on site or 24 hour phone technical assistance
- *Fill the role of liaison between the street outreach program and the State/Regional/national DHHS, and State/ Regional/National Networks
- *Provide educational workshops and staff trainings geared towards working with street youth.
- *Carry out administrative, fiscal and all other reporting responsibilities in connection with proposal funding (including RHYMIS)
- *Provide ongoing evaluation of programs through site visits and a coordinated peer review process.

_____ Date: 10/1/15

WARS Executive Director

_____ Date: 10/1/15

Agency: _____
Executive Director

Internal Revenue Service

Department of the Treasury

P. O. Box 2508
Cincinnati, OH 45201

Date: July 24, 2000

Wisconsin Association for
Runaway Services
2318 E. Dayton St.
Madison, WI 53704-4949

Person to Contact:
Miss Hensley 31-03886
Customer Service Representative
Toll Free Telephone Number:
8:00 a.m. to 9:30 p.m. EST
877-829-5500
Fax Number:
513-263-3756
Federal Identification Number:
39-1370760

Dear Sir or Madam:

This letter is in response to your request for a copy of your organization's determination letter. This letter will take the place of the copy you requested.

Our records indicate that a determination letter issued in June 1983 granted your organization exemption from federal income tax under section 501(c)(3) of the Internal Revenue Code. That letter is still in effect.

Based on information subsequently submitted, we classified your organization as one that is not a private foundation within the meaning of section 509(a) of the Code because it is an organization described in sections 509(a)(1) and 170(b)(1)(A)(vi).

This classification was based on the assumption that your organization's operations would continue as stated in the application. If your organization's sources of support, or its character, method of operations, or purposes have changed, please let us know so we can consider the effect of the change on the exempt status and foundation status of your organization.

Your organization is required to file Form 990, Return of Organization Exempt from Income Tax, only if its gross receipts each year are normally more than \$25,000. If a return is required, it must be filed by the 15th day of the fifth month after the end of the organization's annual accounting period. The law imposes a penalty of \$20 a day, up to a maximum of \$10,000, when a return is filed late, unless there is reasonable cause for the delay.

All exempt organizations (unless specifically excluded) are liable for taxes under the Federal Insurance Contributions Act (social security taxes) on remuneration of \$100 or more paid to each employee during a calendar year. Your organization is not liable for the tax imposed under the Federal Unemployment Tax Act (FUTA).

Organizations that are not private foundations are not subject to the excise taxes under Chapter 42 of the Code. However, these organizations are not automatically exempt from other federal excise taxes.

Donors may deduct contributions to your organization as provided in section 170 of the Code. Bequests, legacies, devises, transfers, or gifts to your organization or for its use are deductible for federal estate and gift tax purposes if they meet the applicable provisions of sections 2055, 2106, and 2522 of the Code.

United States Senate

WASHINGTON, DC 20510

March 24, 2015

The Honorable Sylvia Burwell,
Secretary
U.S. Dept. of Health and Human Services
200 Independence Avenue SW
Washington, DC 20201-0007

RE: CFDA 93.557; Funding Opportunity Number: HHS-2015-ACF-ACYF-YO-0956

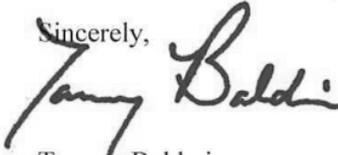
Dear Secretary Burwell:

I am pleased to support the Wisconsin Association for Homeless and Runaway Services' (WAHRS) application for renewed funding through the U.S. Department of Health and Human Services' Administration for Children and Families (ACF). Funding will assist WAHRS in continuing to offer critical Street Outreach Programs and services to run away and homeless youth throughout the State of Wisconsin.

Established in 1979 as a coalition of community-based, voluntary, non-profit agencies, WAHRS has remained a trusted provider of services to run away and homeless youth and their families in Wisconsin for more than three decades. In an effort to strengthen families, promote self-sufficiency, and assure safe, stable, and supportive home environments for youth and young parents, the Association's members offer counseling, temporary shelter, twenty-four hour hotline services, and referral assistance to homeless and struggling youth, including those who are pregnant and/or parenting, who face extreme adversity in their homes or within their families. Additional resources including direct access to support through a youth outreach worker as well as educational materials specifically geared towards addressing issues of sexual exploitation, pregnancy prevention, and substance abuse are provided through their Street Outreach Programs. Funding from ACF's will enable WAHRS to continue to provide these key services in seven Wisconsin communities, including Janesville, Southwest Wisconsin, Menomonie, Rhinelander, Superior, Stevens Point, and Eau Claire. WAHRS has received funding from ACF in support of their efforts in these communities for twelve of the last fourteen years, and have consistently met predicted goals relating to their programming objectives.

I strongly support programs that seek to enhance the physical, mental and emotional well-being of disadvantaged and struggling youth in Wisconsin. For this reason, I respectfully request that full and fair consideration be given to WAHRS' application for funding through the ACF. Please keep Hanna Homestead informed on the progress of this application, and contact her if you should have further questions or concerns. She may be reached in my Madison office at 30 West Mifflin Street, Suite 700 in Madison, Wisconsin 53703, by phone at (608)264-5338, or by email at projects_grants@baldwin.senate.gov.

Thank you for your thoughtful consideration of this request.

Sincerely,


Tammy Baldwin
United States Senator

COMMITTEES:
HEALTH, EDUCATION,
LABOR, AND PENSIONS

BUDGET

SPECIAL COMMITTEE
ON AGING

COMMITTEE ON HOMELAND SECURITY
AND GOVERNMENTAL AFFAIRS

COMMITTEE ON ENERGY
AND NATURAL RESOURCES

Upload #2

Applicant: WI Association for Runaway Services
Application Number: YO15001263
Project Title: Street Outreach Program Services to seven WI cities
Status: Awarded
Document Title: SF424_2_1-1234-SO II Program Locations.doc

Wisconsin Association for Runaway Services
Street Outreach Programs 2013-14

1. **Dodgeville:** (b)(6)

LSS-RAYS Dodgeville
Plymouth Congregational
Church
115 W. Merrimac Street
Dodgeville, WI 53533
Office: (608) 935-9235
Hotline: 1-855-LSS-RAYS
Fax: (608) 935-9044
(Crawford, Grant, Green, Iowa,
Lafayette) (b)(6)@lsswis.org

2. **Eau Claire:** (b)(6)

LSS-RAYS Eau Claire
120 South Barstow
Eau Claire, WI 54701
Office: (715) 832-2221
Hotline: 1-855-LSS-RAYS
Fax: (715) 833-8423
(Clark, Chippewa, E. Claire, Rusk.)
(b)(6)@lsswis.org

3. **Janesville:** (b)(6)

LSS-RAYS Rock County
612 North Randall Avenue
Janesville, WI 53545
Office: (608) 752-7660
Hotline: 1-855-LSS-RAYS
Fax: (608) 752-9788
(Rock)
(b)(6)@lsswis.org

4. **Menomonie:** (b)(6)

(b)(6)
TeenCare Crisis Intervention Prog
603 Terrill Road
Menomonie, WI 54751
Office: (715) 235-9552
Hotline: (715) 235-8882
(800)491-TEEN
Fax: (715) 235-1075
(Barron, Dunn, Pepin, Pierce, Polk,
St. Croix)
(b)(6)@positivealternatives.com
PAI@Positive-Alternatives.org
www.positive-alternatives.org

5. **Rhineland:** (b)(6)

KIN, Inc.
PO Box 895
Rhineland, WI 54501
CMH Office: (715) 365-7000
Tammy: (715) 365-7003
Hotline: (800) 622-9120
Fax: (715) 365-7029
(Forest, Oneida, Vilas)
(b)(6)@kidsneed.com

6. **Stevens Point:** (b)(6)

(b)(6)
CAP Family Crisis Center
1608 West River Drive
Stevens Point, WI 54481
715-343-7101
Fax 715-392-6055
(Adams, Clark, Juneau,
Marathon, Portage,
Shawano, Waupaca,
Waushara, Wood)

7. **Superior:** (b)(6)

Project Reach Out
1500 N. 34th St. Suite 200
Superior, WI 54880
715-395-6429
Fax 715-392-6055
(Bayfield, Burnette,
Douglas, Washburn)

**WI Association for Runaway
Services**

2318 E. Dayton Street
Madison, WI 53704
(608) 241-2649
fax: same

(b)(6)@sbcglobal.net

Executive Director: (b)(6)

Prog. Dir.: (b)(6)

(b)(6)

Prog. Dir.: (b)(6)

(b)(6)

Youth Representative: (b)(6)

(b)(6)

Wisconsin Association for Runaway Services
Street Outreach Programs 2013-14

Upload #3

Applicant: WI Association for Runaway Services
Application Number: YO15001263
Project Title: Street Outreach Program Services to seven WI cities
Status: Awarded
Document Title: ProjectNarrativeAttachments-Attachments-1236-SO II Grant Application
2015-2017 final (30).pdf

2015 STREET OUTREACH PROJECT ABSTRACT/SUMMARY (93.557)
WISCONSIN ASSOCIATION FOR RUNAWAY SERVICES (WARS)

Address: 2318 E. Dayton St. Madison, WI 53704

Executive Director: pbalke@sbcglobal.net 608-241-2649 www.WAHRs.org

Contact: Joli Guenther 608-241-2649 (fax-same); joli@guentherhome.com .

Amount: \$200,000 of federal funds (12 months for 3 yr) Match: \$65,251

(Cities: Janesville, Dodgeville, Eau Claire, Rhinelander, Superior, Stevens Point, Menomonie)

The WI Association for Runaway Services (WARS) represents a coalition of 21 runaway and homeless youth providers throughout the State. Members are community based voluntary, non-profit agencies providing preventive and crisis counseling, temporary shelter, 24 hour hotlines, outreach, and referral services to runaway and homeless youth (less than 21 years of age). The seven programs are in concurrence with the legislative goals of the RHYA: to alleviate the immediate problems of runaway youth, strengthen families, prevent family dissolution, promote self-sufficiency, and assure permanent, stable living conditions for youth. This proposal is requesting funding for 7 programs (41 county service area) who have all been providing federal RHYA and/or state funded Basic Center programming for over 25 years. Five of the programs have been providing street outreach through RHYA Street Outreach funding for 15 years. Two of the programs are new to this SOP (Superior and Stevens Point). Superior has been providing street outreach through AmeriCorps for the past 15 years. Within the program service area there were close to 5000 homeless youth reported last year. These 7 programs provide street youth with critical resources, through teams of outreach workers. Immediate gateway needs of food, clothing, and shelter are provided; as well as support leading to long term solutions and referrals. Workers distribute hygiene products, safer sex packets, and prevention information and provide critical resources in areas where runaway and homeless youth have no other support system.

WARS, through 7 member agencies (41 counties), will (Annually for 3 years):

- Provide seven runaway programs with a team of street outreach workers, consisting of at least one paid staff, AmeriCorps members, and other volunteers
- Have 13,000 contacts (duplicated) with youth on the street through street outreach teams
- Have contact with 2500 unduplicated youth through street outreach efforts
- Insure 600 youth will experience improvements in safety, well being, and self sufficiency through accessing gateway and prevention services.
- Develop safety plans directed at reducing sexual exploitation, assault or substance abuse with 60 youth.
- Provide 25 youth shelter or a safe alternative
- Provided assessment and case management to address 100 youth's emotional and behavioral needs
- Develop resource plans facilitating positive connections resulting in 300 youth experiencing improvements in safety well-being and self sufficiency and permanent connections.

The Wisconsin Association for Runaway Services will:

- Facilitate support and information sharing between street outreach programs
- Provide on-site and 24 hour phone and email technical assistance to programs.
- Assist in on-site street outreach program development and implementation
- Provide/coordinate pre-service training and in-service educational workshops/staff training
- Complete administrative and reporting requirements of funding
- Provide ongoing evaluation of programs, including site visits and peer review

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PROPOSAL INTRODUCTION

The Wisconsin Association for Runaway Services (WARS), founded in 1979, is a coalition of 21 runaway and homeless youth service providers in the State. Member agencies provide preventive and crisis counseling, temporary shelter, street outreach, community outreach, and referral services. Family counseling is also provided to assist families in reconciling problems, enabling the youth to return home when possible. The proposed funding in this application will provide street outreach services (SOP) in seven WI Basic Center programs (Menomonie, Rhinelander, Janesville, Dodgeville/Baraboo (SW LSS), Eau Claire (15 year RHYA SOPs), and Stevens Point and Superior (both new to this SOP). **These programs have been providing Basic Center services to runaway and homeless youth for over 25 years through a combination of federal RHYA and state funding.**

WARS will be responsible for program coordination, development, training, and reporting. Association staff will provide onsite technical assistance to the seven programs, aiding in program development and implementation. WARS was instrumental in the development and implementation of 19 of the 21 programs in the State, in addition to developing and implementing ten Street Outreach programs.

Objectives, Outcomes, and Need for Assistance:

The overall purpose of this proposal is to conduct outreach services designed to build relationships between staff and runaway, homeless, and street youth with the ultimate goal being to keep youth safe, reduce sexual exploitation and trafficking, and aid youth in leaving the streets. The SOP provides support services that aim to move youth into stable housing and prepare them for independence. The programs in this proposal are committed to facilitating healing and recovery and promoting the social and emotional well-being of children, youth, and

families who have experienced neglect, threats to safety/stability, and exposure to violence, and/or trauma. This SOP project is designed to ensure that effective interventions are in place to build skills and capacities that contribute to the healthy, positive, and productive functioning of children and youth into adulthood. The programs provide support services that aim to move youth into stable housing and prepare them for independence.

Trained, paid staff (7) and volunteers including 7 AmeriCorps members regularly visit locations in the community where youth congregate. After establishing a relationship of trust (many youth in the program areas are already very familiar with the lead street outreach workers), youth are offered a wide array of gateway and other support services. Immediate needs are met by providing snacks, meal site referrals, clothing, and hygiene products. Prevention information is also provided, especially focusing on sexual exploitation. Youth are then offered more intensive services such as counseling (individual, family, and group), family mediation, employment counseling, etc. Youth are encouraged to seek alternatives to the street either through the program's Basic Center shelters, host homes or other safe locations (area shelters, friends, relatives, etc). The programs have access to Second Chance Homes for pregnant and parenting teens, through an established network of providers who are also members of WARS. The programs' host-homes also accept homeless teens who are pregnant and/or parenting. For long-term placements staff also work with WARS Transitional Living Programs in neighboring service areas, The success of the seven program's Basic Center Program is emphasized by their 98% safe placement rate in the past year. For 2014-2017, the expectation is that at least a 95% rate of youth safely exiting the program will continue.

1.1: Project Need in Service Area a. Youth Homelessness: The State McKinney Vento data reports a total of 5385 Homeless Youth within the 41 county service area served by these

programs in 2013-14. (Department of Public Instruction). Individual statistics are provided below, though those numbers reflect some duplication due to the overlap in service areas. The Office of Justice Assistance reports 1132 arrests of juveniles for running away in 2013 within the counties served by these programs, which is nearly half (47%) of the total arrests for running away in the state of Wisconsin. The programs included in this proposal had over 13,000 SOP contacts and served 418 youth in their BCP in FY 2014. b. ***Economic, educational, and relevant social conditions of youth and families:*** A variety of contributing social problems in the state increases the needs of youth and families in the areas to be served by this project. Per capita alcohol consumption and the rate of underage drinking (ages 12-20) both exceed national averages (WI Epidemiological Profile on AODA/Dept of Health Ser. 2012). Despite the largely rural nature of the counties included in this proposal, they represented over 1/3 of Wisconsin's drug arrests in 2012, both for juveniles and adults (Office of Justice Assistance 2012). Alcohol and drug abuse is reported as a contributing factor to running away by many WI youth. The youth suicide rate in WI consistently exceeds the national average with 24% of high school students reported feeling sad or hopeless almost every day for two weeks or more in a row in the past 12 months. Eighty-three percent of gay, lesbian, or bisexual students reported their mental health was not good on one or more of the past 30 days vs. 54% of their heterosexual peers (WI DPI/2013). There were 296 suicides within the 41 counties served by this project, representing over 40% of the total number of suicides statewide in 2012 despite the fact that the population of these counties comprises only 30% of the total state population. (Department of Health Services 2012). Suicide is a critical issue with runaway and especially homeless youth. Staff offer vital support to these teens and encourage them to access critical resources including mental health, treatment, and counseling.

Poverty is also in issue in the project service area with 17 of the counties (Adams, Barron, Bayfield, Clark, Douglas, Dunn, Eau Claire, Jackson, Portage, Rock, Rusk, Shawano, Taylor, Vilas, Walworth, Washburn, and Waushara) having poverty rates that exceed the state average of 13.4% . Clark County has a rate that is over 18%. According to data from the most recent census, there are over 26,000 youth between the ages of 10-19 who live at or below poverty within the service areas of this proposal. Teen pregnancy is also an issue with sixteen of the counties included in the proposal having teen birth rates that exceed the state average of 19.9/1000. (Wisconsin Office of Health Information 2012).

Rhineland McKinney Vento data shows 284 youth as homeless in the program service area in school year 2013/14. In the program's service areas juvenile arrests in several counties have increased significantly in the past year; up 26% in Oneida, 42% in Langlade, 32%, in Lincoln and a huge 60% increase in Vilas (WI law enforcement-Wilenet.org). Domestic violence is also an issue in this largely rural area with the Tri-county council on domestic Violence providing 1400 shelter nights to 500 unduplicated clients. Reflective of the state problem, **alcohol is a huge issue with 74% of HS students reporting alcohol usage** (Health Dept 2012). The Rhineland program serves a large Native American population. The social problems facing this population are astronomical, with high incidences of alcohol and drug abuse, poverty, and high school dropouts. In April of last year the tribe declared a State of Emergency due to violence and drug use. (NNCNOW.com)

Eau Claire: McKinney Vento data shows 655 youth as homeless in the program service areas in 2013/14 school year. Alcohol is also a huge problem with the rate of alcohol usage among HS students at 51%. (Health Dept. 2013). The program serves a very large rural geographic area (four counties) with an alarming number of youth who are considered to live in poverty (14.4% -

Kids Count 2013). These are known factors that contribute to juvenile crime in addition to sex trafficking, which is reported as a pressing issue by many of this small community's youth. There were 1,521 juvenile arrests in 2012 in this rural service area (Wisconsin Council on Children and Families 2012).

Janesville/Beloit McKinney Vento data shows 1685 youth as homeless in the program service area in school year 2013/14. This program is located in the southeastern part of the state, directly north of Chicago, drug trafficking along the state line has raised dramatically increasing drug availability to teens. Both Beloit and Janesville report increased gang related violence and other activity in the last year. Other major problems facing Rock County youth include a steady rise of domestic violence, reported abuse and neglect, high teen pregnancy rate low access to health care, low educational levels, and high percentages of single parents (DHFS 2011). The area is the 4th largest provider of homeless services to children in WI (wiscap.org 2012). Alcohol usage is also an issue with 47% of HS students reporting drinking (WI Risk Survey, 2013).

SW LSS Dodgeville/Baraboo: McKinney Vento data shows 994 youth as homeless in the program service area in the 2013-14 school year. The service area is predominately rural covering a large portion of SW WI. One third of 7-12 grade students use alcohol, with alcohol use increasing consistently through middle and HS (WI Risk Survey, 2013). There is also a high level of truancy and dropout rates within the larger school districts for each county (WI Dept. of Instruction 2013).

Menomonie: McKinney Vento data shows 782 youth as homeless in the program service area in the 2013-14 school year. The program serves a large rural area (approx. 500 sq. miles) in the northwestern part of the state. Drug use is high, especially methamphetamine. In the isolated rural environment, the drug is easy to manufacture. In 2011, an average of 15.5% of births was to

teenage mothers in the program service area (WI Census). In 2013 there were 12,247 youth living in poverty within the service area. (US Census Small Area Income and Poverty Estimates. **Superior** McKinney Vento data shows 301 youth as homeless in the program service area in the 2013-14 school year. Superior (a new area served by this proposal) has a long history of acceptance of alcohol use and abuse in addition to emerging drug issues, mainly heroin and meth. Douglas county ranks 5th in the state for number of heroin cases processed by the state crime lab in 2014 (DOJ, Heroin cases by County). Poverty rates in Douglas and surrounding counties are higher than state and national averages with 15.7% of the population living in poverty (US Census Small Area Income and Poverty Estimates 2013). Sex trafficking involving youth is a major issue with the Lake Superior port being a hub for trafficking. A sting in Superior this past August resulted in the arrest of 6 men for trafficking. The highest rate of victims reported are Native American women and teens.

Stevens Point: McKinney Vento data shows 1187 youth as homeless in the program service area in the 2013-14 school year. In Stevens Point (a new program to this proposal), teen alcohol use, truancy, and suicide are very pressing issues with 60% of teens reported using alcohol in the last 12 months (Search Institute Study). The problem of teen truancy is so severe in this rural area that a state grant was awarded to implement an innovative and collaborative response. This program also serves a large geographic (five county) mostly rural service area and experiences all of the accompanying issues, including a high suicide rate. The community has rallied together to focus on how to prevent suicide and increase resources for youth in a rural and isolated community.

Characteristics of Street Youth (Social Needs and Health Problems): According to last year's WARS data report (2014) of the youth seen by these seven programs, 40% of the

runaways served were male and 60% were female. The ages range from 11 to less than 21 years of age (Basic Center-less than 18 years of age). The majority of the youth seen were Caucasian (83%) which is reflective of most of the rural service areas. The programs served the following: 7% African American, 1% Asian, 3% Native American, and 10% Hispanic/Latino. Programs reported a dramatic increase in homeless youth and in the severity of the issues facing youth seen. For example, 27% of the youth seen reported mental health issues. 22% experienced physical, sexual, and/or emotional abuse and neglect. Programs report that the majority of youth have experimented with alcohol and/or drugs. School and educational problems were reported by 40% of the youth.

Typically street youth have conflict or limited contact with their family of origin, are school dropouts, chronically truant, or seriously lack credits necessary to graduate from high school. Their behavior problems often include hostility, inability to develop relationships in positive peer groups, and repeated experiences with academic and social failures. As a result, runaway youth often turn to substance abuse and create strong alliances with other troubled youth. Feelings of low self-worth, distrust of adults, and severe abandonment and grief issues often cause youth to alienate themselves from potential sources of support. Street outreach offers support to youth that might not otherwise know about or access traditional helping resources. Life on the street for homeless youth is a struggle for survival, "aided" by strategies such as prostitution, panhandling, seeking shelter in abandoned buildings and securing substances to medicate feelings. In addition to traumatic past experiences, homeless youth are faced with the traumas experienced on the street; disease, exposure, poverty, trafficking, exploitation, and crime.

1.2: Target Areas and Accessibility: The main offices of the seven programs are in the largest cities and centrally located in their respective service areas. *a. Target areas:* Staff have been

providing community (25+ years) **and street outreach services (15 years)** within their service areas and are very familiar with the common places runaway and homeless youth can be found (see chart below). Much of the information re: places youth are congregating is gathered through connections that staff maintain with other youth service agencies, neighborhood centers, law enforcement, educational providers and the youth themselves. Staff also collaborate with businesses to receive input on where youth are congregating. Area schools provide staff with times of evening and night time activities such as dances and sports events. As WI is noted for extremely cold winters, the places that youth congregate vary throughout the year; experienced staff are familiar with these changes in venue such as increased house hopping and buildings that are accessible in cold winter months.

Program location	Eau Claire	Dodgeville/ Baraboo	Janesville	Stevens Point	Superior	Menomone	Rhinelande r
Location Hours of outreach	Local High School and Middle School, school hours, Owen Park, early afternoons, Transits, afternoons and evenings, Community table and local	County Fairs (summers) Middle school/high school lunch rooms, 11-3 MWF Kwik trip, after school TR	Middle/high school lunch rooms 11-3 MWF); Juvenile Justice Center, Summer afternoons; community events and fairs, periodic	Library Parks, and Madison St. Apartms, 4-7pm MWF; Skate Park, 4-7pm RT; Main Street, St. Brons, 2-4pm RF; Division St. Hotels Monday evenings	McDonald's, Walmart, Skate Park afterschool/evenings 34 th and Hammond before school/after school Lunchroom, school hours	Middle and High school lunch rooms, M-F school lunch hours, Skate Park, Kwik Trip, Library, 4-7 MWF	Ice Cream shop, McDonalds after school/evenings Hoddag Park, BMX park, Walmart, 3-7 T-F, summers Lunchroom, 11-3 MWF

	intersections, evenings						
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b. Previous/current attempts addressing the problem: The programs benefit from having experienced staff that are not only knowledgeable of the areas frequented by youth, but also have expertise in working with teens in need of alternative services. This is evidenced by the programs having had 17,870 contacts with youth on the street, with 718 of those being provide more intensive street services (WARS Qty Rep. 2014). AmeriCorps members provided through a WAHRS grant strengthens services through members providing community and street outreach and aiding staff in shelters. The success of the programs is demonstrated by having 98% of the youth served in the Basic Centers either returning home with ongoing services or to a healthy alternative. WAHRS is currently working on a state funded project that entails interviewing youth groups throughout the state to aid in assessing need, in addition to identifying places in the community that youth are congregating. Two youth groups have already given input with four more in the planning stages. These youth’s insights have been very useful in program planning and identifying additional areas in the community where staff can locate youth in need of services. Through remaining in touch with their community partners, local police and youth in the service area staff are able to be responsive to these changes and adjust their outreach locations, approach, and hours accordingly. Other strategies utilized to address the problem include: collaboration and consultation with other youth serving agencies, law enforcement and businesses; outreach through social media; surveying of youth through the Basic Center clientele, school outreach and social activities; peers/word of mouth, **past street outreach work**, and community scouting/mapping. Programs ensure the accessibility of street outreach services through the provision of services in areas that have been identified as frequented by youth

themselves. Outreach staff concentrate on these areas, with times designated to specific locales, so youth will know where staff can be found on certain days. These schedules are responsive to the needs and trends of youth and within the community, such as the provision of services during evening and weekend hours and seeking out sources of shelter, such as bridges/overpasses and indoor businesses such as libraries, during adverse weather. Programs also provide community presentations, school presentations, social media such as Face Book, public service announcements, and partner with other community organizations and services such as neighborhood centers, churches, other youth services etc. AmeriCorps members are available to aid in community outreach including presentations and regular visits to police stations and schools ensuring new staff are kept abreast with the services available. **Projected # of Youth to be Served:** Please reference the attached logic model and section 1.3/4 for a full description of the number of youth to be served under the proposed project. **Strategies:** **Hours:** Staff engage in street outreach in keeping with hours youth are most commonly congregating, mainly after school, evenings and weekends. Staff from programs have a schedule that includes being in certain areas at certain times/days of the week for consistency so youth know where to locate services. Each program gears their hours and location to best suit the needs in their community. **Locations:** These locations include parks, bus stops, coffee houses or specific street corners throughout the service area (see above). **Identity:** Staff identify themselves through their clothing and program identification. AmeriCorps members are provided shirts, pins, sweatshirts and hat with logos visible. As the programs are located in small, rural communities, staff are known to area youth and law enforcement. Staff also carry backpacks or similar bags containing necessities such as hygiene products, food vouchers, clothes, etc. Street outreach staff and AmeriCorps members are trained in their pre-service orientations on street safety and protocols

such as always working in teams, staying in well lit high traffic areas, being watchful of each other at all times, providing transportation in pairs, etc.

1.3: OUTCOMES:

ANNUAL OUTCOMES BASED ON SERVICE PROVISION OF WAHRS STREET OUTREACH PROGRAMS (7 PROGRAMS/41 COUNTIES)	
<i>1.3 Outcomes intended to reduce the problem of RHY/SY in the community through the services of the SOP</i>	<i>1.4 Response of outcome to meeting the needs of RHY/SY who have been subjected to or are at risk of being subjected to sexual abuse, commercial sexual exploitation, or sexual exploitation</i>
600 youth will experience improvements in safety, well-being, and self-sufficiency through accessing outreach and gateway services provided by Street Outreach Workers	Through provision of essential gateway services, youth are more likely to receive needed harm reduction services, including condoms and education on safer sex practices, reducing their risk on the street
50 youth will experience improvements in safety, well-being and self-sufficiency through utilization of Street Outreach workers to develop safety plans or access mental and behavioral health support that are directed at reducing the likelihood of sexual exploitation, assault, or substance abuse.	Youth who engage with SOP workers to develop safety plans and access continuum service linkages are better able to remain safe on the streets in response to threats of sexual exploitation, abuse, and commercial sexual exploitation.
25 youth will experience improvements in safety, well-being, and self-sufficiency through choosing to enter shelter or safe and stable housing within 72 hours of contact on the street.	Developing alternatives to the street will support youth in self-sufficient and healthy behaviors, reducing the likelihood of victimization, exploitation, and survival crimes that may lead to involvement in formal systems.
100 youth will experience improvements in safety, well-being, self-sufficiency, and permanent connections through engagement in assessment, intensive case management, and follow up services that address emotional and behavioral needs, while establishing a permanency plan.	Developing a plan for permanency and addressing youth's basic needs through case management will increase the resiliency of youth served, reducing their vulnerability to sexual abuse, exploitation, and commercial exploitation.
300 youth will experience improvements in safety, well-being, self-sufficiency, and permanent connections through development of resource plans that will facilitate connection with school, employment, transportation, and housing services.	The development of plans that increase youth's resources and self-sufficiency will decrease the likelihood of youth's involvement in survival crimes and situations based on desperation, increasing their resiliency to sexual abuse, exploitation, or commercial exploitation.

Additional service related outcomes and outputs, as well as activities, goals, and objectives supporting the achievement of these outcomes are provided in greater detail in the logic model

1.4 How Outcomes Meet the Needs of RHY (see also description in chart above). Youth are provided assistance and referrals through WARS Basic Center, Street Outreach and AmeriCorps programs in an effort to respond to youth's crisis in relation to **sexual abuse and exploitation**. According to WI Coalition on Sexual Assault, sex trafficking is the second largest and fastest growing criminal industry in the world. Victims are trafficked by force, fraud or coercion primarily for the purposes of labor or sexual exploitation. Human Trafficking is a significant problem in Wisconsin, where domestic and foreign victims have been identified in both urban and rural communities. Traffickers use sexual violence as a primary tool of power and control against women and children regardless of what type of trafficking they are in. Runaway program staff and street outreach workers are trained to identify and support trafficking victims as RHY are in one of the highest risk categories for sexual assault. Youth may be living with much older adults ("boyfriends/girlfriends") and may not understand the exploitation they are experiencing ie food, shelter, drugs, etc. in exchange for sex. Youth on the street often feel they have nothing to offer or trade for these necessities and that they are too young for employment. As many street youth are experiencing other mental health issues that are especially vulnerable to this type of exploitation. Street outreach workers and program basic center staff are often the first available resource for trafficking victims. They are mainly there to support the youth and aid them in finding long term resources that specialize in sexual exploitation issues.

Components of this proposal that are geared towards reducing the incidence of sexual abuse and exploitation of street youth (SY) include: **education** of SY regarding safety, potentially predatory situations, resources that can be accessed, and steps that youth can take themselves to

keep themselves safer (such as partnering up, limiting substance use at certain times, etc.); **prevention** services through casting a wide net educating youth about risks on the street, resources available, and assisting youth in accessing resources that may prevent them from encountering exploitive or violent situations; and **intervention** services, which are primarily provided through referral to collaborating agencies (see list of contributing organizations and discussion of services above). The programs all have very strong, established referral linkages with sexual abuse and domestic abuse programs in their service areas. Staff that have established relationships with the youth are available to accompany the youth to the first visit with the new provider and follow up with the youth to ensure he/she has accessed referral services. WARS sponsored trainings on Sexual Exploitation and Human Trafficking at the 2012, 2013 and 2014 conferences. All staff have available the StreetWorks manual to use as a training tool and guide in providing street outreach and services to trafficked youth.

Program goals and objectives are geared towards achieving the United States Interagency Council on Homelessness (USICH) core outcomes: Stable Housing, Positive Connections, Education and Employment, and Well Being. Service availability gives youth and parents quick and early access gateway services. When the youth is stabilized, staff are able to provide quality crisis counseling and family mediation. This counseling/mediation de-escalates and stabilizes the situation and allows the parent or youth to make rational and informed decisions for positive change. Initial crisis sessions are always followed up with short-term mediation services (USICH well being). This crisis intervention allows for positive service linkages to mental health, alcohol and drug abuse prevention/treatment, child welfare services, etc. depending on need (USICH Positive Connections). Staff focus on stabilizing youth and presenting information that enable the youth to make positive choices, including rejoining their family or being placed in a mutually

agreed upon alternative living arrangement (USICH stable housing). Once the youth is stabilized, staff work on ensuring they are connected to school through working with their McKinney Vento liaison. Transportation is provided when needed and youth are further supported with their education utilizing staff members, host home families, AmeriCorps members and/or mentors. In addition staff are available, including AmeriCorps members, to aid clients who are interested in obtaining employment through providing help with resumes, transportation and working on interviewing skills (USICH education/employment). Clients learn anger management skills and develop resilience and coping skills to better withstand times of stress.

1.5 Community-wide Outreach Street Outreach workers have been providing services in the seven communities for 15 years and thus are very well informed where youth are congregating in their service areas. They rely heavily on word of mouth from other youth and clients and past experience (**See 1.2 Coordinated community wide outreach strategies and approaches include participation in the local continuums of care by each individual program,** participation in community round tables and coalitions of youth serving organizations, including those directed at reducing domestic human trafficking. The agencies each maintain a list of information and referral resources and provide regular outreach visits to local partner agencies that provide services to youth in order to ensure that agency information and services are up to date, that staff are informed of and comfortable utilizing the services of the Basic Center, and to provide opportunities for shared collaboration and in-house training opportunities. In addition programs are increasing use of social media outlets such as Facebook to increase public awareness. **a. Law Enforcement** Runaway programs meet regularly with Juvenile Police Officers and Law Enforcement agencies in their service area and receive referrals on a regular basis from local police. As pursuant with Chapter 48 of the Wisconsin Children's Code, police

often utilize runaway programs when encountering runaway/homeless youth rather than returning them home. WAHRS sponsored trainings for law enforcement have led to improved relations with the local police and numerous formal agreements for referral between police and runaway programs. Many of the local police departments fax runaway reports to programs. Staff follow up with the families and youth in order to provide support services.

b. Mental Health and Health Care Professionals: Programs are in contact with local mental health and health care professionals in addition to Drug Treatment services. These services include linkages with specific psychological or psychiatric services in programs' immediate area. Programs also have linkages with local clinics and hospitals. Staff accompany youth to appointments and aid them in seeking mental and physical health treatment.

c. Social Service, housing, and Welfare Personnel Programs have worked closely with social services since 1981 and are all well known in their communities. Program staff meet regularly with local intake workers. Working relationships are maintained with Social Services staff, with reciprocal referrals being made. Programs were sub grantees of a WARS proposal for TANF (child welfare funds) and as such, have contact with their local welfare offices and personnel. In addition, as part of WARS statewide network, programs are linked with Transitional Living Programs, Independent Living Programs and Maternity Group Homes for youth who are in need of long term solutions.

d. Legal: The programs are occasionally in need of legal advice regarding, or on behalf of, their clients and have established a relationship with local legal services. In addition, WAHRS has access to the State DCFS attorney who has always been accessible for legal advice and opinions.

e. Alcohol and Drug Abuse-All program staff receive on going alcohol and drug abuse (AODA) training on site and through WARS. Staff work with youth individually and in groups to stress prevention. Every program has a linkage with a treatment center in the event a youth is in need

of intensive AODA intervention. **f. Sexual assault services (see 2.5);** as stated previously all of the programs have in place relationships with sexual assault and domestic violence services. The WARS E.D currently sits on the Youth Dating Violence sub-committee of the Governors Com. on Domestic Abuse which enables programs to keep abreast with trainings and other resources.

g. Educational Needs: WAHRS has an established relationship with the state McKinney Vento administrator to facilitate local relationships between programs and their McKinney Vento liaisons. State McKinney Vento staff attend WARS meetings periodically and updated information, including all local liaisons, is posted on the WAHRS web site. All programs have made contact with their local liaison and are aware of provisions detailing procedures to ensure all youth are informed of their rights and have access to education. Programs have established a strong presence with area schools and have reciprocal referral agreements. In accordance with McKinney Vento, programs have an arrangement with local schools where sheltered youth are able to continue class work, in their own school whenever possible, ensuring students are kept current with their curriculum. Staff or host home parents provide transportation to the school and assist the youth to stay current with their curriculum. Program staff meet with school guidance counselors and referrals are encouraged for at risk students. **h. Other:** All WARS members are presently connected with National Runaway Safeline (see letter of support). WARS Membership meetings are held four times per year, enabling members to address current concerns and problems with runaway and homeless youth. WARS provides training workshops for new program directors covering advocacy, counseling methods, shelter, policies and procedures, juvenile system relations, and other relevant topics. The WARS E.D also .represented RHY programs on the State Pregnancy Prevention Committee. WARS is a coalition member of the

National Network for Youth. The WARS E.D. is a current member of the NN4Y Advocacy Committee and the RHYTTAC Advisory Board (See 2.1 for additional community outreach).

1.6: Logic Model; See attached

1.7: a. Unduplicated Youth to be Contacted: The proposed project will provide contacts to 2500 unduplicated youth, annually (see also attached logic model and 1.3/4) (see sections: 1.2, 2.6 and 2.9)

APPROACH: OUTREACH PLAN

2.1 Public Awareness: The seven programs involved with this project work to increase community awareness of youth homelessness on local, state, and national levels. WARS programs are listed with the National Runaway Safeline and are members of the National Network for Youth. Efforts at the community level include, community and street outreach efforts to inform potential clients and key referral sources of the services offered; continued collaboration with and education of agencies and other youth serving organizations that come in contact with runaway and homeless youth, contacts with the county social services departments, youth serving agencies, alternative care providers for juveniles, school personnel and other service providers. Outreach efforts also include: talking to students in formal and informal sessions at schools and in places where youth gather, distributing posters and brochures in places youth frequent and at community events, working with media outlets, and word of mouth. **The following activities are an ongoing part of the seven programs' efforts.** **a.** Distribution of brochures and posters to schools, restaurants, malls, arcades, bus stations, and other areas frequented by youth **b.** Contact with local police stations **c.** Meeting with guidance counselors and social workers from schools in the counties served. **d.** Membership in local organizations pertaining to youth issues **e.** Presentations to community organizations on runaways and youth

issues **f.** Presentations to local schools on runaway program services. **g.** Interviews with local media **h.** Public service announcements **i.** Participation in Project Safe Place **j.** Registration with the National Runaway switchboard **k.** visits to community and neighborhood centers **l.** street outreach workers **j.** AmeriCorps members providing street outreach. **k.** Social media such as Facebook. (SEE 1.5)

2.2: Drop In Center: N/A While the programs have facilities that are accessible to youth via their Basic Centers which provide gateway services (food, clothing, shower facilities, etc.) they do not operate formal Drop In Centers/

2.3 Safety Engagement Protocol: The "Street Outreach Worker Guiding Principles" outlined below provide an overview of the safety engagement protocol followed by SOP workers under the proposed project. **Policies and safety guidelines utilized by programs include:** use of a team approach, SOP teams checking in with their programs before leaving for outreach work, and calling in regularly while on the street. On-street supervision includes initial pairing of workers with experienced program staff, and having supervisors "spot checking" locations to provide further support and ensuring safety. In addition, SO staff are provided information on safe places in the community where they can go in case of emergencies such as a restaurant, gas station etc. who know the SO team. WARS provides on street safety training every Fall as part of the AmeriCorps orientation. Experienced staff also provide initial on-street training on site. Workers are trained in identifying safety issues and de-escalation of conflict and are required to carry cell phones. When leaving the agency, SOP staff and volunteers advise Basic Center staff regarding what destinations will be visited and ensure staff have their cell phone numbers. Upon arrival at their destination, SOP workers find a safe parking place, preferably in a highly lit or active lot. Before leaving the vehicle, SOP staff call the program to check in, letting the staff

know where they are and who they are with. Immediate back-up is provided through Basic Center resources. This approach ensures the **safety of both staff and youth.**

Wisconsin Association for Runaway Services Outreach Worker Guiding Principles
<ol style="list-style-type: none">1. Always carry legal identification, Street Outreach Identification Badges and Project Resource and business cards.2. Whenever possible, carry less than \$10.00 in cash/coins. Do not wear visible jewelry, such as chains, rings, or watches. Do not carry any other personal valuables while conducting street outreach activities. Do not wear inappropriate clothing or use inappropriate mannerisms that could draw unwanted attention.3. Become familiar with each outreach area. Avoid entering places that do not have at least two possible exits. Avoid isolated areas and do not walk in areas that are poorly lighted or have not street traffic. Identify safe places that are readily accessible from each outreach location.4. Outreach efforts and activities are to be completed as a team and may include authorized and trained Volunteers. Do not work street locations alone. Any outreach activities involving only one team member must be approved in advance whenever possible by the worker's supervisor and these activities are only to occur in public locations (community center, coffee house, etc.) where other people are present. Each member of the team is to maintain a consistent awareness of the other outreach team members, remain in the line of sight of each partner, and develop and utilize nonverbal communication signals. Work together closely to prevent the team from becoming separated. If one partner is talking with a youth, the other should be alert and monitoring the surroundings.5. Avoid confrontations and establish distance if challenged. Do not insist that youth engage in conversation or accept resources or materials.6. Do not attempt to either interfere with street disputes or in any way act as an intermediary.7. Do not approach people from behind – allow youth to see the outreach team members approaching.8. Do not appear unaware or distracted. Workers are to walk with head held high and are to frequently scan their surroundings.9. Do not interfere with “business transactions” including potential drug deals or prostitution.10. Never carry weapons or hazardous materials while conducting outreach activities.11. Do not respond to hostile comments made by anyone on the streets. Such responses can readily be considered provocations to violence.12. Workers are to seek assistance and safety whenever feeling threatened. Workers are to carry their cellular phones with them at all times, and are encouraged to carry whistles and use them in emergency situations as necessary.13. Workers are to provide street youth with survival aid resources and are discouraged from handing out money. Survival aid resources can include, but are not necessarily limited to, bus tickets, food vouchers, risk reduction materials, personal hygiene items, clothing, and infant supplies.14. Outreach team members are to establish and maintain professional relationships with all youth encountered as part of outreach activities and are to refrain from either developing personal relationships or disclosing personal information (including home addresses, phone numbers, etc.) to youth clients.

2.4 Screening and Assessment Tools: Street Outreach staff utilize assessments that address the unique needs of subpopulations of youth such as youth who are pregnant or parenting, running from a foster care setting, sexually exploited, in need of substance abuse or mental health services, or lesbian, gay, bisexual, or transgendered. Staff utilize standardized methods to assess each youth's situation on contact and to determine appropriate service provision. Aspects of the SOP assessment include: immediate needs, physical, mental, and behavioral health, connection to family, safety, access to resources, issues of neglect or abuse, and other risk and protective factors impacting well-being and self-sufficiency. This assessment process allows outreach staff to **determine service prioritization based on each youth's situation**. Youth are provided the opportunity to meet privately with outreach workers on the street or in a private setting through the Basic Center program, where confidentiality is assured. If a youth decides to accept Basic Center program services, a primary staff person is assigned to oversee the individual client's unique needs. Youth receive an explanation of the policies and guidelines governing the program and assurances that he/she is a voluntary participant and will not be held against his/her will. Once a youth agrees to services, contacts are made with the parents/legal guardian of each youth provided shelter within the time frame established by WI state law (12 hours or notification of state intake worker). The youth and counselor decide together on a case plan, which may include emergency services, follow-up, counseling, aftercare, or referral. Outreach and Basic Center staff are encouraged to start with very brief trauma screening tools and/or relatively short, strengths-based assessment tools at or near intake while trust is still being established between the youth and youth worker. Examples of evidence based screening and assessment tools utilized include the *SPQ-R Suicide Prevention Questionnaire-Revised Assessment* and the *Comprehensive Human Trafficking Assessment* from Polaris Project, the *Global Assessment of Functioning (GAF) Scale* to measure a youths overall functioning, *Child and Adolescent Needs Survey (CANS)* (Validity

has been demonstrated through the relationship of the CANS to other measures of similar constructs such as the CAFAS and CBCL. In addition, validity has been demonstrated through the relationship of the CANS to service use and outcomes) and tools such as a Biopsychosocial Assessment that assesses: presenting problem, identifying information, suicide/homicide assessment, risk factors, alcohol and drug usage, social/family development, school issues, health history, thought process, previous treatment, support system, strengths/limitations, diagnosis, therapy recommended and anticipated duration of intervention.

2.5 Education , Engagement, Harm Reduction: Strategies developed by the programs utilize evidence informed practices directed at engaging the hard to reach runaway, homeless, and street youth populations as described in the Rural Youth Outreach Training Manual (Empire State Coalition) and Streetworks (Trudee Abel-Peterson and Richard Hooks Wyman). These strategies emphasize non-judgmental practices with staff meeting youth on the street utilizing Harm Reduction and Trauma Informed Approaches. The workers will be up front about who they are and what program they represent, but they will be unobtrusive and non-judgmental in terms of offering assistance or help. Only after having formed relationships, will the SOP workers attempt to offer assistance to youth, allowing youth to define their needs. Outreach worker responsibilities are further described in the job descriptions (3.5) and include street based outreach providing youth with immediate access to gateway services such as shelter, survival aid, and food in addition to prevention information, referral, and education. Electronic media, such as Facebook, to post special events and projected hours and locations of workers, has been very helpful in engaging youth and involving them with the programs, especially in largely rural areas. WAHRS has hosted multiple roundtables to assist programs in developing and maintaining protocol that will ensure safety and confidentiality when using this as an outreach

tool. Youth usually have some sort of tablet or phone and make frequent use of public wi-fi locations to stay up to date on social media.

Harm reduction planning is a natural outcome of service provision and planning. Harm reduction plans take into consideration the unique needs of youth served, recognizing they are unlikely to seek services on their own nor will immediately conform to the expectations of traditional programming. These approaches meet the immediate needs of youth related to food, survival, drug use, and sexual practices, provided in a non-judgmental manner, building the youths trust. Tools include providing education regarding safer sex practices and referral to free health care services, food, health/hygiene products, and serving as a consultant to youth in helping them to determine the best options for their situation. As discussed in 1.4, programs also aid youth who have experience issues involving domestic violence and sexual exploitation and assault. Training on initial contacts with youth facing these crises also involves information on accessing local resources and developing a safety plan. Programs have in place a strong referral network to aid in providing the special services required.

Domestic Violence and Sexual Assault Program Linkages: The programs have already established strong linkages with Domestic Violence Shelters and Sexual Assault services. The runaway program coordinator has contacted the directors of each county agency to coordinate referrals and to facilitate staff receiving ongoing information, training, and presentations. LSS SW(**Dodgeville**), has a referral agreement with Family Advocates, the domestic violence program. Family Advocates provide RAYS with training, presentations, and ongoing information regarding domestic violence and sexual assault and trafficking issues. The **Menomonie** program has linkages with Bridge to Hope (Dunn & Pepin Counties), Turning Point (Pierce and St. Croix County), Community Referral Agency (Polk County) and Barron

Domestic Violence Project (Barron County). The **RAYS program of Janesville** has linkages with the two primary providers of domestic violence services in Rock County; the YWCA alternatives to violence program and the Beloit Domestic Violence Shelter. In addition, RAYS provides training and receives referrals from the Sexual Assault Recovery program of Family Services in Beloit. The **Rhineland** program utilizes the Domestic Violence program located in the city of Rhineland. In addition, two thirds of the staff of the parent agency has expertise in working in a Domestic Violence shelter. The **Eau Claire** program has an ongoing relationship with Bolton Refuge House. In addition, the program works with the AIDS Resource Center which works with domestic violence in the LGBTQ community. The **Stevens Point** runaway program is based in the CAP service agency which also houses the community Domestic Violence program. The **Superior** program works closely with the Superior Center Against Sexual Assault and Domestic Abuse.

2.6: Gateway Services The following Services are designed to meet the basic needs of RHY. **a. Food/Drink/Clothing/hygiene products.** Upon a youth entering the BC program staff immediately tends to basic needs such as food, clothing, hygiene-related items, and medical care if needed. Outreach staff are also able link street youth with food and drink through food vouchers and food pantries. These services are key in preventing malnutrition and ill health, especially to youth on the street, and aid in establishing a trusting relationship between youth and staff. Hygiene products and clothing are also distributed by SO staff. **b. Emergency Shelter:** Voluntary shelter is made available, with parental permission, on a 24 hour basis through Basic Center (youth under 18 years of age) and shelter linkages (youth under 21 years of age). If parental consent cannot be obtained, the Juvenile Court Intake Unit is notified and a hearing is scheduled. The programs are in compliance with local and state laws (WI Children's Code

Chapter 48.227). Shelters are licensed (or subcontract with) child placing agencies. **No more than 20 youth are housed in any single facility. Staff: youth ratio in group home/shelter facilities is at least 4:1.** An adult is always present when youth are utilizing a host home. Youth are able to stay in the shelter or host home up to 21 days per federal guidelines. **The programs are part of a statewide network of runaway programs, which ensures linkages with other shelters when programs are full.** The programs have established relationships with adult shelters in their community or service area that can accommodate youth ages **18-less than 21 years of age.** *Transportation:* In the largely rural areas covered by the program, staff travel to outlying communities to offer support such as street outreach, family mediation, counseling, and local referrals. If necessary, staff or AmeriCorps members will transport youth to the Basic Center. Staff will also transport youth to school, referral appointments, mental/physical health appointments etc. Programs utilize the National Runaway Safeline's bus service program also.

2.7 Case management and Plan for Permanency: The SOP creates educational, supportive relationships between street youth and outreach staff in an effort to move RHY less than 21 years of age from the streets into safe, permanent housing and reduce their risk for future victimization. Youth are offered a wide array of support services. Youth are encouraged to seek alternatives to the street either through the programs' Basic Center shelters, host homes or other safe locations (area shelters, friends, relatives, etc. For long-term placements staff also work with their own Transitional Living Programs, neighboring TLPs, or low income and supportive housing options for youth older than 17. These youth are also aided in support for income security such as links and referrals to job services and aid with resumes and interviewing techniques. As many of these youth are in need of identity papers, staff are trained to aid youth in obtaining necessary documents such as birth certificates, immigration papers, and social security

numbers. While basic gateway assistance and follow up can be provided on the streets by Street Outreach Workers, the overarching goal of the program is to assist youth in leaving the streets and obtaining a permanent, safe housing arrangement. Case management includes the coordination of services with collaborating organizations (see Contributing Organizations, attached) and includes the provision of health and mental health services, alcohol and drug treatment, educational services and other services (1.5). Case management also includes counseling services provided through the Basic Center program or referral to community partners. Case management includes: crisis stabilization, focusing on assistance with mental and behavioral health challenges, developing a plan for permanency, referral services to the youth and their families, potential permanent connections, resolving intra-family problems, reunification of youth with their families (when appropriate) and helping youth decide on a future course of action. All youth (residential and non-residential) who seek case management services will be afforded an opportunity to meet with a counselor at the earliest possible time and develop an individualized plan geared towards their specific needs (see Assessment). Staff are trained to provide case management that addresses past and present trauma. The counselor and youth determine appropriateness for shelter placement, ascertain presenting problems, and evaluate relationships with family, trauma experienced, peer acceptance, post runaway behavior, school attendance and other issues relevant to the present crisis. Although individual plans may differ, each client is expected to make an effort to confront his/her problems with the assistance of a lead staff person. Individual and group counseling are also utilized as a means of aftercare provided either directly by project staff or through a referral to an appropriate agency. In some cases, staff will also work on providing a mentor to the youth, either through their own program services or through a referral agency. Individual and group counseling are all provided by

trained, qualified staff. Each program is required to have at an MSW available to oversee cases. Permanency planning also includes developing a safe and stable exit plan (within 1-3 days of BC services) from the shelter and identification of appropriate living arrangements. The primary goal of the WAHRS Basic Center programs is to reunite youth with their families when appropriate. Decisions regarding youths' living arrangements are made jointly with staff, the youth, and the youth's family. The best interest of the youth is the primary deciding factor in case disposition though. Before a youth exits the program family mediation is provided to aid in ensuring the youth and parents are ready to have the youth return home safely.

When a youth exits the program, arrangements for safe arrival are made with the youth. Information and referral sources are provided through cards carried by outreach workers and information available at Basic Centers. Staff and volunteers are available to provide rides and support when youth are referred to another service, ensuring youth will access the services and follow up on appointments. Programs have been in existence for 25- 30 years and have developed an extensive referral system with mental health and health clinics, hospitals, schools, long term counseling agencies, other youth and family oriented agencies, shelter resources, food pantries, etc. (See service linkages) **Follow up support and aftercare** are provided by both SOP and by BC staff with input from street outreach worker. Follow up support includes phone calls to youth who returned home or to another placement or subsequent contacts on the street in order to ensure youth were able to access services offered and followed through on referrals. Emphasis is on securing a permanent, safe living environment, either at home or an agreed upon alternative. Youth that utilize the basic center services and exit to a safe alternative will be followed up with 14, 30, 60, 90 and 180 day follow up calls when possible to assess the youth's situation, access to referrals, and determine what additional services may be necessary.

Protection of Youth Confidentiality and Personal Information: Youth will be documented utilizing a code, not the youth's name. Confidentiality regarding the youth's utilization of other services is assured by providing a file number for each youth. All forms filled out carry the representative number, not the client's name. The youth's name and corresponding number is recorded in a ledger, which, along with the individual case file, is kept locked (in separate areas). A written authorization form, signed by the client and, when appropriate, parent, or legal guardian, is required before the program can release any information about the youth to other parties. Disclosures without consent can be made to another agency compiling statistical records if individual identities are not provided or, under subpoena, to a government agency involved in the disposition of criminal charges against an individual runaway, homeless or street youth. Logs utilized by the street outreach workers will not indicate names of clients. Electronic files are password protected with limited access. Individual sites' confidentiality policies allow only staff members that are pertinent to client cases access. Files are kept for seven years per audit requirements, at which time they are shredded. The program standards of confidentiality are according to the State of WI licensing rules and Section 384 of RHY Act. Staff pre-service training includes the importance of confidentiality. WARS sponsors a yearly training on confidentiality (this training will be repeated for new outreach workers).

2.8 Follow Up/After Care: Through coordination of services with their affiliated Basic Center program (for youth under 18 years of age) and agency TLPs/local homeless shelters (for youth over the age of 18), these programs are able to provide youth with their primary link to needed services allowing a safe exit from the street into a stable living arrangement. When youth have chosen to utilize shelter options, outreach workers will continue to follow up with youth and provide them with ongoing support and linkages with needed services in order to ensure their

success in moving towards stable living and self-sufficiency. As the programs all serve large geographic, mostly rural, areas every attempt is made to place youth with family, friends, or relatives before utilizing the shelter option. This ensures the youth remain in their community with access to their school and other support systems. Workers continue to maintain contact with youth after a safe living arrangement is secured. Each program is mandated to provide 24-hour phone availability, emergency shelter, short term counseling, and aftercare (all free of charge), and coordinate with other services in the community. **All services are voluntary, free, and confidential. Procedures** Aftercare is provided for as long as necessary, but especially in the first day upon the youth exiting the program or emergency shelter. Whenever possible, aftercare, or follow up will be provided to youth who receive up to 21 days of services. A strong aftercare component is key to obtaining the goal of having youth remain safe and stable after exiting the shelter. Staff utilize this time to ensure exit plans are being utilized effectively and referrals are being followed up on. Once the immediate crisis has been resolved, staff work with the family on other issues that may have precipitated the youth's running. In order to support permanent connections with youth's families of origin and identified families, programs offer individual, family and group counseling, focusing most often on communication, coping skills, anger management, and family relationships. When youth exit the program **staff and youth** develop a written after care plan which identifies goals and support services needed to reach goals and obtain permanency. Exit counseling includes discussions of options and resources available. The program often works with families whose needs indicate that ongoing counseling would be appropriate. Staff provide the youth and/or family with information, referrals, and assistance in arranging ongoing support through local resources such as alcohol and drug abuse treatment, health services, educational, job opportunities, mental health services, and other resources. Staff

encourage mentoring programs, either through their agency or through referrals. Follow up contacts are made when appropriate with youth who are provided service. With prior consent of the youth, at least 30, 60, 90 and 180 day follow up contacts are made to assure the continuity of the service plan and assess the effectiveness of the runaway program. Staff will make a concentrated effort to follow up on the youth sheltered for up to 6 months as these are extremely vulnerable youth with high needs which require intensive aftercare services including referrals to agencies providing long term solutions. These communications allow the youth the opportunity to discuss their home situation and problems or achievements occurring at home. Staff work to ensure youth exiting the program have a safe long term housing option. In addition to securing a long term secure living arrangement, staff work with the youth to identify an adult in their lives who will support, mentor and aid the youth on a long term basis. Staff follow up on youth who return to other states to ensure they have returned safely and are accessing local services.

2.9: Plan for 24 hour access to emergency shelter

The programs included in this proposal will provide shelter through a combination of their Basic Center programs and collaboration with local homeless shelters, ensuring age appropriate arrangements for shelter of the youth served. Services are provided on a 24 hour basis, ensuring services are available to youth when they are in need of them. Transportation to the shelter is provided by program staff as needed (see above-Transportation)

Immediate Access to Shelter		
Program	RHY/SY up to age 18	RHY/SY ages 18- less than 21years of age
Dodgeville	<i>Affiliated BCP Host Homes*</i>	SW CAP
Eau Claire	<i>Affiliated BCP Host Homes*</i>	Sojourner House
Janesville	<i>Affiliated BCP Host Homes*</i>	House of Mercy
Rhineland	<i>Affiliated BCP Host Homes*</i>	Northwoods Alliance for Temporary Housing
Menomonie	<i>Affiliated BCP Group Shelter*</i>	Stepping Stones
Stevens Point	<i>Affiliated BCP Group Shelter*</i>	Salvation Army

Superior	<i>Affiliated BCP Group Shelter*</i>	Harbor House
*documentation for under 18 shelter arrangements is available upon request. As part of the Basic Center Program of the participating agency, documentation is not a requirement of the FOA.		

Third Party Shelter Agreements: Signed agreements granting outreach staff permission to enter shelters with collaborating agencies are included with this proposal (see attachments **As required shelter services associated with this project are provided by the basic center programs (under 18) and collaborating shelter resources for youth over age 18 (see MOU's)**). Staff will have guaranteed access to youth served in order to ensure appropriate service provision. Copies of the seven programs' host home and shelter licenses are available upon request. Please see above for a description of the specific shelter services that will be provided through each agency and the attachments for related MOU's.

2.10 Coordination/Service Linkages (See 1.5 and 2.5) SEE ATTACHED CONTRIBUTING ORGANIZATIONS CHART AND UMBRELLA AGENCY CHART

The contributions of partner organizations are described in the attached charts and include gateway services, shelter, and ongoing support. Services provided through community partners are coordinated through follow up by assigned street outreach staff or Basic Center case management. Ongoing outreach to community partners includes distribution of agency literature, education of staff, and participation in local Continuums of Care and community consortiums. Working relationships are established with Social Services, Juvenile Probation, local District Attorneys, and Sheriffs' Departments. All of the programs have linkages with local health care providers and free clinics. Linkages have also been established with area schools, treatment facilities (including alcohol and drug treatment, counseling agencies, legal services, and hospitals) in order to provide referrals for services not available directly from the project. **ALL of the programs have already joined their local Continuum of Care.** These working relationships enhance the services that will be received by the homeless youth population served in order to ensure the access of youth to

services that are not provided by Basic Center programs, including long term mental health services, health care, alcohol and drug abuse treatment, and shelter services for youth over the age of 18.

2.11: PYD, Trauma Informed Intervention, and Evidence-Informed 1. Positive Youth Development philosophy is interwoven with the overall approach of each of the programs included in this proposal. Strategies include: peer mentoring, youth leadership and decision making, volunteerism and job preparation. The mission of the programs is to strengthen families, prevent family dissolution, promote self-sufficiency, and assure permanent stable homes for youth, *thereby building protective factors for the young people served through the programs.* Goals of the programs are designed to increase the well-being, self sufficiency, safety and connection of youth through activities directed at improving youth assets and to deter youth from running away. The PYD approach used utilizes youth direction to focus on the youth's strengths, rather than a problem focused approach. Youth are viewed as resources that enhance the quality of service development and implementation. The **Youth Development Approach** promotes the following four key principles; *1. A sense of industry and competence 2. A feeling of connectedness to others and to society 3. A belief in youths' control over their fate in life; and 4. A stable identity.*

The **Strategies** used by the seven programs and the protective factors they support are described more fully in the chart below.

Protective Factors	Activities and Strategies of SOP Programs
Physical and Psychological Safety and Security	<ul style="list-style-type: none"> • Outreach workers meet with youth where they congregate, providing immediate access to resources, shelter, and referral in a culturally sensitive, respectful manner • Meeting immediate physical needs of youth through resources and referral, including food, clothing, shelter
Clear Expectations for Behavior as well as	<ul style="list-style-type: none"> • Paid youth positions include AmeriCorps and Street Outreach positions

increasing opportunities to make decisions, to participate in governance and rule-making, and to take on leadership roles as one matures and gains more expertise	<ul style="list-style-type: none"> • Youth Representation on WAHRS Board of Directors and Agency advisory boards • Youth input solicited to direct outreach activities, approaches, and schedules
Emotional and moral support from adult relationships	<ul style="list-style-type: none"> • Outreach workers emphasize respect and development of trusting relationships with youth • Referral services include BCP and counseling that support family involvement and access to mentoring activities
Opportunities to form connections with peers that support and reinforce healthy behaviors	<ul style="list-style-type: none"> • Youth assist in drives for collection of essential items (hygiene products, clothes, etc.) • Youth provide assistance in volunteer trainings, family counseling, and serving as SOP volunteers (following training and completion of background checks) • Referral services include peer groups and life skills training
A sense of belonging and personal value	<ul style="list-style-type: none"> • Services are provided in a respectful, culturally competent, individualized manner • Youth strengths are emphasized when working with youth to develop a plan of action • Youth input directs Street Outreach activities, schedules, and locations • Youth participate in advocacy and input through board involvement and evaluation activities
Opportunities to develop positive social values and norms	<ul style="list-style-type: none"> • SOP workers reinforce the positive aspects of youth's behaviors, including survival, resourcefulness, intelligence, and connection to others, working with youth to build on those strengths as they develop a plan to meet their immediate and future needs
Opportunities for skill building and mastery	<ul style="list-style-type: none"> • Street Youth are assisted in identifying options and resources and accessing them independently • Referral services for educational and vocational support through SOP activities
Opportunities to make a contribution to their community and to develop a sense of mattering	<ul style="list-style-type: none"> • Youth are provided with opportunities for service and involvement, including hotline volunteers, transitioning to paid agency positions, providing input on community trends and the effectiveness of outreach strategies and program evaluation • Youth are included on the Board of Directors for WAHRS and agency advisory boards
Strong links between families, schools, and broader community resources	<ul style="list-style-type: none"> • Youth provide services as work-study students, interns, and AmeriCorps members • Youth on the streets are connected with BCP resources to provide access to family counseling, educational services, more extensive referral and service provision and mentoring programs

Trauma Informed Approaches: Street Outreach services incorporate approaches of **Harm Reduction** as a means of establishing rapport and demonstrating trustworthiness to youth served. The harm reduction approaches utilized recognize that the youth served are unlikely to seek services on their own or to immediately conform to the expectations of traditional programming. These approaches meet the immediate needs of youth related to food, survival, drug use, and sexual practices. Tools might include providing education regarding safer sex practices and referral to free health care services, food, health/hygiene products, and serving as a consultant to youth in helping them to determine the best options for their situation. The use of **Trauma Informed Approaches** is a natural link with such practices. Through RHYTTAC webinars and a RHYTTAC presentation at the WAHRS 2010, 2013 and 2014 training conference, all workers have received training in the practices of trauma informed care. These approaches will continue to be utilized in training new workers in the coming year. These practices recognize the pervasiveness of traumatic experiences among Street Youth and the importance of recognizing the potential for triggering events, the effects of trauma on the mental status and functioning of youth (such as an extreme focus on immediate rather than long-range needs), and the potential for personality "disorders" as a result of such trauma. Although youth may be labeled with mental health or personality disorders as a result of their traumatic past, SOP staff recognize and work with youth to identify such patterns of reaction as healthy means of coping with unhealthy and traumatic life situations that occurred through no fault of their own. Additionally, SOP staff, in recognizing the potential for "trigger" situations, work to monitor their own reactions in order to avoid being triggered themselves and responding on an inappropriate or personal level to a situation that is likely to be about another person or time. The SAMSHA promoted document, *A Long Journey Home, A Guide for Creating Trauma Informed Services for Mothers and Children*

Experiencing Homelessness, describes the importance of many approaches to service utilized by these Street Outreach Programs, including *an emphasis on the development of authentic relationships and the provision of voluntary services; the involvement of youth in developing their own care plans; making the assumption of trauma when developing policies and procedures related to service access (including juggling the balance between not being overly restrictive in service provision while also recognizing the need for previously traumatized youth to not be retraumatized by their fellow service recipients); and providing ongoing education of staff related to violence and trauma.* These practices have been specifically incorporated into the street outreach program

Evidence Informed approach: Over the past 30 years the design of the Basic Center and Street Outreach approach of this project has been developed utilizing evidence *based* approaches and evidence *informed* practices to increase the ability of runaway, homeless, and street youth to build relationships and capacities and to move into stable housing. The agencies have collaborated extensively with other basic center and street outreach programs throughout the nation in developing their approach and continue to shape activities in response to current evidence based practices and trends. In an effort to increase effectiveness of the provision of street outreach to the predominantly rural areas served by the programs, WARS secured a training grant from the Dept. of Juvenile Justice to conduct Rural Street Outreach training in 2012. Trainers from the Empire State Coalition (James Bolas and Margo Hirsch) conducted a two day training focusing on rural street outreach, which included the distribution of the Rural Street Outreach Project/Manual (utilized as a national model). The manual was distributed to each program and is utilized for ongoing training purposes and program development in addition to the StreetWorks manual (Richard Hooks-Wyman/Trudee Able-Peterson). WARS sites

incorporate Evidence Informed practice recommendations for their street outreach component from the Rural Youth Outreach Training Manual and Street Works. These approaches to service provision emphasize the building of **relationships and service capacities** through a non-judgmental approach, which takes into account how the youth frame their past experiences. Harm Reduction and Trauma Informed Approaches are utilized by outreach workers who are trained on these evidence based approaches to service provision using WARS and RHYTTAC resources, including both web-based and on-site training. Utilizing these practices in the delivery of services emphasizes a youth directed street service plan with intervention strategies that are attuned to the developmental impact of negative experiences and address related strengths and deficits to ensure youth develop along a healthy trajectory. The trained SOP teams help youth to make informed, educated decisions regarding their lives and the consequences of their actions (or inactions). Teams focus on assisting youth in taking the right steps to utilize more productive coping strategies, as they move towards a healthy life style, including stable housing and a safer life. These practices emphasize building trusting relationships between SOP workers and youth and increasing the capacities of youth to make informed decisions on the street. Additionally, the Positive Youth Development approach of the SOP's of these agencies emphasizes the increase of protective factors and capacities (**evidence based**) as highlighted by the *National Research Council: Preventing Mental, Emotional, and Behavioral Disorders in Young People, 2009*. These identified **protective factors** include: physical and psychological safety and security, clear expectations for behavior and opportunities to make decisions, emotional and moral support from adult relationships, opportunities to form connections with peers that support and reinforce healthy behaviors, sense of belonging and personal value, opportunities to develop positive social values and norms, opportunities for skill building and mastery, opportunities to make a

contribution to their community and to develop a sense of mattering and strong links between families, schools, and broader community resources. Additionally, all agencies, including the Street Outreach Workers of these programs, recently (2012) received a multi-day training in *Motivational Interviewing* techniques as developed by *Miller and Rollnick*. This **evidence based** approach to service provision has been demonstrated to bring about rapid changes in a short period of time related to drug and alcohol use and motivation for change (including related to safer sex, or accessing shelter and other resources), and is well suited for the brief interactions of youth and workers on the street. An array of evidence based practices are utilized by staff who see youth referred to the Basic Center programs. Examples include: Cognitive Behavioral Therapy for Adolescent Depression; Motivational Interviewing; Seven Challenges Substance Abuse Intervention and Trauma Focused Cognitive Behavioral Therapy (SAMSHA), Developmental Assets Profile (Search Institute), the STRIVE model, and Strengthening Families (Dr. Karol Kumpfer, 2011). The Street Outreach Programs also provide services in keeping with evidence surrounding effective HIV and STD prevention programming as identified by the CDC and as described by Kirby, et. al (2006), *Sex and HIV Education Programs*. In addition, WARS utilized the expertise of RHYTTAC to provide training on evidence based trauma informed care through the webinar events and a 2 day training at the 2013 WAHRS conference.

2.12 Cultural Competency and Inclusion Strategies: The Street Outreach Programs and staff included in this proposal have developed specific strategies and activities in order to ensure that services are responsive to the complex needs of diverse youth served. Programs make every effort to make contact with youth who are from diverse backgrounds. In some areas of WI there has been a tremendous increase of Asian (Hmong) refugees. Staff have familiarized themselves with the dynamic family patterns that are unique to Hmong culture. Translators are available

when there is a language barrier with the family members and strong relationships have been built with the Hmong community centers and counselors. The programs serving these areas (Stevens Point and Eau Claire) have a history of serving Hmong clients with very successful outcomes. Other ethnically diverse populations in program service areas include Native American and Hispanic/Latino families. Programs have available interpreters, bi-lingual staff and have received training on cultural differences. In areas serving Spanish speaking clientele, brochures and literature have been translated in Spanish. Staff also have access to Language Line Services, available 24 hours a day and provides interpretation for over 140 languages. WARS partnered with the State DCFS in the development of a statewide program for Native American youth. The program is housed on the Menomonie Reservation. Native American staff are available 24 hours for referral, including provision of shelter. Programs distribute posters and brochures regarding runaway services to locations throughout the community, targeting diverse populations. Programs provide presentations to school, youth and civic groups, including ethnic diversity sensitivity issues. Staff regularly visits neighborhood centers that serve African American, Hispanic/Latino, and Asian populations. The Stevens Point program works closely with the parent agencies Refugee Project. This project includes a KEYS program, which is targeted towards gang prevention (especially among refugee youth). Street Outreach workers have proved to be invaluable in increasing diverse clientele in the programs. The Janesville program, which serves an area with a significant African American population, has Street Outreach workers who regularly visit diverse neighborhood and distribute information on the runaway program and services available. The Street Outreach workers also have weekly contact with neighborhood centers serving the African American youth in the area. Programs have hired ethnic and racial minority street outreach workers and youth volunteers in order to reach more

diverse populations in their communities. In response to programs needs regarding staff training in cultural diversity, WARS sponsored statewide diversity training. WAHRS Basic Center and Street Outreach programs also recognize the disproportionate representation of youth who are LGBTQ and seek to provide services that are inclusive, relevant, respectful, safe, and non-traumatizing. The use of trauma-informed and harm-reduction services by SOP workers as described above fit naturally with recognizing the higher likelihood of traumatic past events among LGBTQ youth. Staff participate in annual cultural sensitivity training, including working with LGBTQ youth every Fall. Additionally, a WARS statewide project directed at assessing and improving agency approaches to services for LGBTQ youth (including SOP) provided staff sensitivity training and assessment of safe/non-discrimination agency policies for LGBTQ youth. WARS staff worked with programs, reviewing and updating current policies or developing and implementing new policies. These policies also include the prevention of harassment of any kind, as described below. Additional practices within the Street Outreach programs include the provision of referrals to providers that are culturally competent and welcoming to diverse populations, the inclusion of LGBTQ service referrals, and non-judgmental, non-assuming practices when engaging with youth on the street (such as avoiding the use of pronouns and assumptions regarding youth's gender identity and practices).

Description of Policies Prohibiting Harassment: Employment Policies states “It is the policy of WARS to provide, at all times, an environment free of harassing conduct, better enabling us to focus on and fulfill the mission of WARS. WARS will not tolerate any form of harassing conduct that is based upon an individual's race, color, religion, gender, age, national origin, disability, marital status, veteran’s status, sexual orientation/expression or other protected status.” This includes harassment of employees/volunteers & service recipients, including that

which is based on gender identity or gender expression. Harassment includes, but is not limited to, slurs related to protected status, offensive humor, jokes related to sexual orientation, race, or ethnicity; derogatory comments; and posting or distribution of derogatory bulletins, pictures, or cartoons. Sexual harassment, including "kidding/teasing", inappropriate physical contact, and jokes or gender based comments are also included in unacceptable activities". **Procedures related to harassment claims:** Reports of suspected violations of law or policies (harassment/discrimination, see above), and reports of retaliation, will be **investigated** promptly and in a manner intended to protect confidentiality, consistent with a full and fair investigation. As a part of this investigation, the Assistant Director or Executive Director will conduct or designate other internal or external parties to conduct the investigations, **monitor such claims and address emergent concerns.** The investigating parties will notify the concerned individuals (clients, employees, or others) of their findings directly and through **documentation and preparation** of other reports as indicated by the circumstances. A summary of all such reports will be presented to the President of the Board of Directors. In order to **ensure that all participants are assured that programs are safe, inclusive, and non-stigmatizing by design and operation,** individualized responses will be provided that may include corrective actions (up to and including dismissal of individuals involved) and **documentation of actions** will occur in meeting minutes and, if warranted by the situation, by statements of the Board or Executive Director or alterations in operational protocol. Employees, volunteers, or those served by agencies can provide notice of harassment to the Executive Director of the Agency or the Executive Director of WAHRS, or, in the case of individual clients, to the worker with whom the youth is most comfortable, involving further agency staff and the Executive Director as needed. Prompt investigation will be conducted of all

complaints and appropriate action will be taken. Complaints will be handled confidentially, to the extent possible. The Executive Director has the responsibility for investigating and resolving complaints of harassment by employees. If the complaint is against the Executive Director, however, complaints will be handled by the Board President. ***Consequences of Engaging in Harassing Conduct:*** This policy applies to all employees of WAHRS. Any employee, including any supervisor or agent, who is found to have engaged in harassing conduct will be subject to appropriate discipline, up to and including discharge. Full procedures include the interviewing of the complainant and accused offender, collecting evidence, interviewing witnesses, reviewing personnel files for previous complaints, and reporting and reviewing the incident at an Executive Officer's meeting within 30 days. The harasser will be informed that harassing actions must stop immediately and further disciplinary action is possible based on the severity of the event and previous employment history. ***All project partners adhere to these standards of harassment protection and monitoring. Training in these procedures and expectations are provided as a part of agency orientation and training for new hires at all partner agencies.***

2.13: Continuous Quality Improvement: The outcomes described in the logic model and section 1.3-4 **directly reflect the requirements of the performance evaluation plan.** These outcomes will be assessed through semi-annual evaluation of progress towards the performance indicators (also included in the logic model and directly reflecting program requirements). These performance indicators will be assessed by the WAHRS Assistant Director and Executive Director as reported by individual project staff and will be reported to FYSB in keeping with semi-annual, annual, and three year project reporting requirements. Further review will be provided through site-visits and technical assistance when areas of concern are noted. In addition to the performance indicator data provided in the logic model, data collected will include number

of youth initially contacted, services provided, demographic information including age, gender, ethnicity, total number of contacts with youth, school district, homelessness (and related information), and the time and location contacts were made (SOP workers). The number of referrals to the Basic Center program will also be recorded (BC staff). For youth that have additional contact with street outreach workers, a file will be maintained that documents intervention strategies, completed release of information forms, outcome of staff, supervisory meetings related to the development of these strategies, and other relevant information and material (SOP workers). Data collected will also include family and youth reports regarding the effectiveness of programming, verification of service provision and access (for those referred) and reports of repeated runs collected in follow up contacts (BC Staff). All programs utilize intake forms, which gather demographic and problem specific information for youth who are referred to the Basic Center counseling and/or shelter program. **Each program is currently participating in the newly merged HMIS and has in place the necessary equipment and trained staff.** Programs submit quarterly data reports to WARS which tracks the number of street outreach contacts, the number of youth served face to face and other demographics (BC/SOP/WARS staff). Semi annual reports and data reports will be monitored by both the Assistant Director and the Executive Director of WARS with follow up assistance, phone consultation and site visits scheduled in response to program performance as indicated by program performance on a quarterly basis. Additional assistance and opportunities for the adjustment of programming will occur through a peer review/evaluation process sponsored by WARS bi-annually (scheduled for 2016). Each program receives an on-site evaluation by two of its peers and a WARS staff member. In turn, every program evaluates two projects. An evaluation instrument has been developed and tested in the initial peer review project and is

revised bi-annually to reflect changing programming and trends. Written summaries outlining strengths and weaknesses and recommendations are submitted to each program. If a program has weaknesses, or is out of contract compliance, WARS works with the agency on developing a plan of action to rectify the problem, including time lines and date for completion. A critical component of evaluation is youth input and client feedback. After their initial first day exit call, clients that are referred to the Basic Center programs will receive follow up calls when possible to ensure they are still in a safe environment and are following through with their individual case plan, including referrals. During these contacts, input will be gathered on program effectiveness. Clients are also asked to evaluate the program services. Client feedback forms are utilized in program review, planning, and revising at least semi-annually. Youth are given the opportunity to add input into the program design and evaluation by sitting on the program Board of Directors and/or Advisory Boards. The main goal of the SOP is to provide youth with education on healthy alternatives to the street. The goal is measured by the number of youth contacted through street outreach, the number of youth provided more extensive services, the number of youth entering shelter, positive exits and recidivism rate. The programs received evaluation/outcome training from the Renselaar Training Institute (a nationally recognized consultant) at a WARS workshop. WARS staff have also received outcome/evaluation training from Project Star, a national consulting project, which works extensively, one on one with programs, to ensure that a comprehensive, outcome based, evaluation component is in place. **WARS has received six Federal Peer Reviews. The reviews were positive, with no major areas of concern cited.** There are no anticipated potential obstacles for implementing the program performance evaluation as the evaluation plan has been in place for 15 years and updated yearly.

Criteria used to evaluate the results/success of the programs
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Statistics on # of youth served (Quarterly reports to WARS and RHYMIS). **2.** # of youth receiving counseling services (WARS Quarterly Reports, semi annual reports) **3.** Outreach/PR work (Semi-Annual Narrative Reports and RHYMIS) **4.** Quality of services provided (evaluated through peer review, client/community evaluations, and safe exit/recidivism rate) **5.** Federal Peer Review. **6.** # of youth referred for additional services/followed through (client files/WARS Qty. Reports)

Criteria Used to Gauge Success of SOP specifically

- Youth call and request specific outreach staff by name
- Supervisors can view relationships that SO workers have developed, and youth recognize and interest with staff members in the outreach setting
- Youth appear at a program and request to speak with specific staff they have met during outreach or report that they learned about the program from an SO worker
- Paperwork from SO staff is consistent and matches what the supervisor has observed while on the street, such as number of contacts or the relationship of trust that exists between OR workers and youth
- Comfort level of SO staff in street space, knowledge of neighborhood, relationship to community, etc.

(Excerpts from Streetworks manual)

Confidentiality-Refer to 2.7

ORGANIZATIONAL PROFILE

3.1 Organizational Experience and Success Serving RHY/SY: WARS will be providing administration, general coordination, training, and reporting for the proposed project. WARS has provided services to runaway programs in the State since its inception in 1979 (federal Basic Center program since 1981). It was directly involved in the development and implementation of nineteen of the State's 21 runaway programs, including the 7 in this proposal. The Association has administered multiple coordinated direct service grants and has been the recipient of Federal Basic Center funding (on behalf of seven WI programs-current-\$134,443), Drug and Alcohol Prevention funding (DAPP) (on behalf of eleven programs de-funded on a national level), VISTA funding (on behalf of eighteen programs), AmeriCorps funding (11 -\$345,000), Juvenile Justice funding for Police Training/Collaboration (statewide-\$50,000), Juvenile Justice Host Home (statewide \$50,000) and TANF (State welfare funding-23 programs\$262,000). The Association contracted with the WI Department of Juvenile Justice to provide statewide training

of police officers and to develop formal referral agreements between runaway programs and local police departments. The JJ host home funding enabled WARS to provide technical assistance to programs to aid in the recruitment, training, and implementation of host homes. WARS was also a recipient of State TANF funding which strengthened the individual program's abilities to work with low income youth and enhanced the relationship of programs with their local welfare agencies. The Association was also the recipient of Federal Training and Technical Assistance funding, through a subcontract with YNC, Chicago (\$36,000) and currently receives WI Dept. of Children and Families technical assistance funding (\$68,889).

The seven programs included in this proposal have been providing Basic Center services for runaway and homeless youth for over 25 years. Five of the programs have been providing street outreach for 15 years through this federal SOP. Stevens Point is new to this grant and the provision of SO but has been working with RHY through their RHY Basic Center since 1981. Superior, also new to this grant, has been providing SO through the WARS AmeriCorps program for the past 15 years and has been a state BCP for over 30 years. As Basic Centers, all programs have emergency shelter and support services. (See chart for specific services offered by umbrella agencies) All seven programs are members of WARS and are part of the statewide plan for runaway services. The SOP's seven programs all have contracts with the state Department of Children and Families (25+ years) to provide services to runaways and youth in crisis. **Previous accomplishments of WAHRS and these seven programs** include the provision of face to face services to 418 runaway, homeless and street youth in FY 2014 with the return home or to an agreed upon safe alternative of 415 youth (over 98%!). In the same year, these programs provided over 17,000 street outreach contacts to youth with Intensive Street based services being provided to 718 youth. Services provided to youth included gateway,

shelter, assessment, crisis stabilization, and continuum services linkages (see above). WARS has received recognitions of excellence by both Senator Tammy Baldwin and Senator Russell Feingold as well as a Governors' award of excellence. In addition, WARS AmeriCorps program was named the most effective in the state, along with receiving two Governors awards for excellence for street outreach programming.

3.2: INNOVATION AND ENDING YOUTH HOMELESSNESS: Due to the requirements of providing services to this unique population with limited funding, WARS and its member agencies have employed many innovative approaches to services. WI is unique in its statewide approach to ending homelessness. The twenty three runaway programs collaborate extensively and work together to ensure statewide coverage, ensuring youth in every county has access to services. WARS recently worked with all of the programs in the state, along with the Division of Children and Families, to develop a HUB system in which all youth in the state will have access to services within a 50 mile radius. In addition to this collaborative Street Outreach grant, WARS writes and administers another collaborative street outreach grants that brings street outreach services to an additional five smaller rural and mid-sized communities throughout WI, furthering the programs ability to work towards ending youth homelessness. WARS currently administers a 31 member AmeriCorps program, which supplements the limited staff resources of these programs by providing them with AmeriCorps members who provide street outreach, community outreach and aid staff in shelters. The use of host homes is another strategy that allows these agencies to provide shelter when a standalone shelter is not an option. Extensive collaboration on a statewide level through WARS provides all member agencies with opportunities to compare practices, share resources, and develop shared approaches and strategies to services, **such as the recent development of common outcomes among all**

Wisconsin programs. Additionally, each of these programs addresses the need to end youth homelessness through prevention services and participation in local collaborations and coalitions, **including the local continuums of care.** WARS has additionally served on the statewide council to develop a plan to end youth homelessness and provides ongoing collaboration and input to the state Division of Children and Families in their development of service approaches for RHY, youth who are aging out of foster care, and related populations. In addition, WARS recently received a contract from the Division to: host peer focus groups to aid in identifying unmet needs, develop a model for a state Runaway Homeless Youth Act to be presented to the state legislature for authorization, and develop training curriculum for RHY host homes.

The WI Children's Code provides little court jurisdiction over runaway situations and no mandated services for runaways. Responsibility for relieving the non-delinquent crisis of adolescents and their families rests with the individual, the family, and voluntary agencies. High demand for other services has required many county departments of social services to discontinue non-mandated services, including prevention and early intervention services for non-petitioned youth. The programs included with this proposal are located in 7 smaller cities, serving large geographic areas. **The programs are the ONLY provider in their service area for runaway and homeless youth (including the only shelters for RHY).** All of the programs are easily accessible to youth, located in downtown areas of the largest cities in the service area, with satellite offices or host homes in multi-county programs (see map). As most of the programs serve large rural geographic areas with little public transportation, programs provide transportation when necessary to youth in outlying areas. AmeriCorps members and program staff are available to meet with youth at police stations and schools. Social service agencies,

whose financial and personnel resources are limited, find themselves having to address problems based on priorities, therefore runaway youth only receive services if other extenuating circumstances exist, i.e., victim of sexual or physical abuse. Runaways are typically out of school, and therefore, outside the services available through that system. In the few urban centers of the seven programs' service areas, there are several counseling agencies, hospitals, and clinics, however most runaways and their families cannot afford adequate mental and physical health care. Specific areas of immediate needs of youth seen are food, shelter, and clothing. Other areas of need include health, transportation, counseling, education, and referral. The programs included with this proposal meet these needs without law enforcement or juvenile justice involvement. Youth make their own decisions in a supportive environment, with appropriate advice as to their alternatives. Programs ability to effectively work toward ending or prevention youth homelessness is demonstrated by the above data presented and the fact that over 90% of youth seen return home or to a safe alternative.

As programs have a lengthy history of providing services to street youth they are particularly adept at identifying locations where youth are congregating, which is evidenced by the large number of contacts staff have had with youth on the street in addition to the number of street youth provided more intensive street services. Well trained staff are experienced in approaching street youth in a non-judgmental, non-confrontational manner, utilizing harm reduction and trauma based care techniques to build trusting relationships. All of the above techniques have ensured an ongoing successful street outreach program.

3.3: Capacity to Manage Program: Governance Structure, Fiscal control, and

Accountability Procedures Fiscal Control : WARS and individual programs are maintained in accordance with the generally recognized principles of fund accounting; resources for various

purposes are classified for accounting and reporting purposes into funds established according to their nature and purpose. The accrual basis of accounting is utilized in measuring financial position and operating results. Revenues are recognized in the accounting period during which they become available and measurable. Expenditures are recognized in the accounting period during which the liability is incurred. Accounting records are kept up to date and balanced monthly. Financial statements are reviewed by the Executive Director, Bookkeeper, Directors and Board Treasurers (quarterly) and measured against the budget projections. Separation of duties is clear with the Exec. Director receiving checks, the Assistant Director depositing checks, and the Executive Director and Assistant Director both recording income. All expense checks require two signatures and are recorded by the ED and checked by the accountant. WARS financial policies, including fiscal controls, were revised and reviewed by an independent auditing firm to ensure compliance with state and federal fiscal control requirements in 2013. Programs have annual OMB circular A-133 audits conducted by an independent, accredited auditing firm (Wipfli-WARS). All of the programs and WARS audits have shown to be in fiscal compliance with no negative findings. The **annual budget of WAHRS is \$979,474. Funding sources that will support the project** include: Basic Center grant (7 programs \$134,443), Member Dues (\$16,431), State Technical Assistance funding (\$68,889) and AmeriCorps (\$345,000). The seven individual sites all have Basic Center Grants (state and/or federal) in addition to utilizing AmeriCorps members provided through the WAHRS grant. **Each of the programs are housed in large not for profit umbrella agencies which support the individual program's SOP support staff and operating expenses utilizing income from a wide array of funding sources including Federal grants, United Way, foundation funding, State grants, donations, etc. (see umbrella chart attachment for individual sites' agency budgets).** Non-

federal grant match contributions by sites are outlined in the chart provided in the Budget section. **Governance Structure:** The agencies included in this proposal operate in accordance with Wisconsin program standards, including oversight by an elected board of directors. The Executive Director of each agency reports to the board of directors regarding program activities, administration, and finance. Budgets are reviewed quarterly by program ED's, Treasurers, and individual boards. Boards are comprised of representatives of the community including other organizations, businesses, the schools, youth, parents, law enforcement, the media, and the general public. The boards meet on a regular basis, usually quarterly. Board members are provided with initial and ongoing training through individual program staff or the Association. In addition, some of the programs have advisory boards. The Board of Directors or Advisory Body board reviews and approves the overall program goals, objectives, and activities of the project. The Association has a 21 member board comprised of elected directors from runaway programs and Second Chance Homes (see appendix). Two of the seats are designated ethnic minority representatives. In addition, the WARS board has a designated seat for LGBTQ representation, a youth representative, and a Second Chance Home Representative. Board members serve a two-year term, with officers elected annually. The WARS Executive committee and full board review the Association's short and long range goals and objectives, and progress towards meeting goals/objectives on a yearly basis. **The Association has developed statewide standards for runaway programs and statewide standards for Second Chance Homes.**

The procedures for accountability include the oversight of the day to day operations of the WARS program by the Executive Director. The Executive Director directly oversees WARS program staff and administers the Basic Center Grant and Street Outreach grants. The Assistant Director monitors program provision and progress towards anticipated program outcomes, as

well as provides on site or virtual support and assistance as needed. The Assistant Director is held accountable by the Executive Director, who is overseen directly by the Board of Directors. Accountability procedures include quarterly meetings of the Board of Directors, which include a review of progress on WAHRS activities, and annual reviews of program staff (by the Executive Director) and the Executive Director (by the Board of Directors) Each of the seven programs included in this proposal will be monitored by WARS for program compliance and performance. The system of oversight will include site visits and training that will be provided to new program staff, training opportunities, gathering of data related to program performance, and monitoring of program activities and performance. **See additional description of accountability procedures below under 3.4, Third Party Agreements.**

3.4: Partners and Third-Party Agreements: Subcontracts: The role of the sub-contractor agencies included in this proposal will be to provide the street outreach services, staff, and activities as described in the program Approach and Objectives. The system of oversight will include site visits and training that will be provided to new program staff, training opportunities, gathering of data related to program performance, and monitoring of program activities and performance. **In order to ensure progress towards goals and objectives, monitoring and evaluation of subcontract activities will occur through:** Data collected on a quarterly basis (as described 2.13) in order to ensure opportunity for program adjustments to any noted areas of concern; participation in WARS quarterly meetings and frequent training events (which provide extensive opportunities for informal program support, monitoring and assistance by WARS staff.); state program peer reviews (bi-yearly); regular site visits to ensure programs are meeting their projected goals and objectives; semi-annual narratives (which are reviewed by WARS staff to ensure programs are on task with meeting goals and objectives); and review of program audits

as part of WARS financial audit (independent audit firm-Wipfli). If programs are experiencing difficulty, WARS staff is available to provide consultation to aid programs in assuring success through on site, phone and email support..

Subcontract: Each of the agencies included in the proposed project **will provide the delivery of all direct SOP services as described in this proposal.** Sub-grantees will provide one paid Street Outreach worker, volunteers, and on-site supervision meeting the requirements of the proposal to provide street outreach services to **youth under 21 years of age** in seven Wisconsin communities. **Contracting methods that will ensure** delivery of services include the provision of administration, training, and oversight provided by WARS as described in staffing and organizational profile (see attached sample site contract and program letter of commitment).

<p><i>Description of Precise Geographic Location of Services:</i></p> <p>While programming will be based in the cities of Janesville, Dodgeville/Baraboo, Stevens Point, Rhinelander, Superior, Eau Claire, and Menomonie as mentioned throughout this proposal, the precise geographic boundaries will include the 41 counties of the combined service area of these programs. These counties are: Adams, Barron, Bayfield, Buffalo, Barron, Bayfield, Burnette, Chippewa, Clark, Columbia, Dodge, Douglas, Dunn, Eau Claire, Forest, Green, Green Lake, Jackson, Jefferson, Juneau, Langlade, Lincoln, Marathon, Marquette, Oneida, Pepin, Pierce, Polk, Portage, Richland, Rock, Rusk, Sauk, Shawano, St. Croix, Taylor, Trempealeau, Vilas, Walworth, Washburn, Waupaca, Waushara, and Wood.</p>

3.5 Staffing Plan

Staff and Position Data: : Each of the programs included with this proposal is housed in a larger umbrella agency: Janesville, Eau Claire and Dodgeville (Lutheran Social Services), Stevens Point (CAP Family Services), Superior-HRC, Rhinelander-Kids in Need, and Menomonie (Positive Alternatives)-See umbrella agency chart. **All of the agencies have been providing a wide array of services in their respective communities for over 25 years** and have demonstrated long term commitment to the Basic Center runaway programs for as long. The agencies provide support services including shelter, gateway supplies (food, clothing, etc.), 24 hour hotline services, and additional staff time needed to support the Street Outreach and

Basic Center programs (not charged to this proposal). Funding is provided through United Way, state of WI, local foundations, other grants etc. Each program has in place an experienced Executive Director (FT) and Program Coordinator (see job descriptions) in addition to **trained** direct service staff including Street Outreach Workers, counselors, AmeriCorps members, interns, and volunteers (see training). These staff provide additional support to the Basic Center and Street Outreach programs enabling RHY to have access to a 24 hour hotline in addition to face to face services on a 24 hour basis. All programs have an MSW on staff for additional support and consultation. The RHYA federal and state and AmeriCorps grant adds program support by providing Basic Center staff who also support the Street Outreach program. In addition, the umbrella agencies offer a wide array of support services that are available to clients.

See attached organizational chart, including relationship between all positions to be funded through this grant. The organizational chart includes the name of the individuals currently employed or notes vacancies where applicable. The Point of Contact for this project is **Joli Guenther Phone 608-241-2649 e-mail pbalke@sbcglobal.net**

The four positions to be funded through this grant are: 1 Executive Director (WAHRS), 1 WAHRS Assistant Director, on-site supervisor/program directors (7), and on-site Street Outreach Workers (7).

Detailed Position Descriptions and Resumes for all key staff
<p>Position Description WAHRS Executive Director: <i>Staff Supervision:</i> General Supervision and Evaluation of WAHRS Employees <i>Program Development:</i> Develop and implement programming to address member agency needs; Ensure Association is functioning responsibly and meeting established standards for programs; provide on-site consultation to new members program staff/program directors; Provide Consultation, Training, and Technical Assistance to existing programs as needed <i>Fiscal Responsibilities:</i> Develop, monitor, and evaluate annual agency budget on an ongoing basis; serve as the official representative of WARS with Board Approval when needed, in negotiating contracts and agreements; develop and write proposals and grants to secure additional/supporting funds for WARS programs and operations; ensure</p>

timely and accurate completion of annual independent audit according to guidelines established by the WARS Board and Executive Committee **Street Outreach Program Responsibilities:** Oversight and Administration of SOP funding; Ultimate Programmatic Oversight; Supervision of Assistant Director; With Assistant Director, provide on-site assistance and coordinate training as needed **Board Relations:** Advise the Board of Directors in planning, providing, and funding appropriate services based on membership needs; cooperate with the Board in conducting annual review of performance of the Executive Director Position **Educational and Professional Experience Requirements:** Masters in Human Services, Business Administration or other relevant field plus demonstrated experience overseeing Federal funding, supervising staff, and delivery of non-profit services to youth and families in crisis; or Bachelors in related field plus 10 years of experience in RHY Services and demonstrated experience in fiscal and programmatic management **Reports To:** Board of Directors of WARS

Resume: WAHRS Executive Director: Patricia Balke

Professional experience: Executive Director of WARS since 1981, worked on the development of 19 state Basic Center runaway programs. Patricia has been responsible for coordinating and administering the federal basic center grant (7 programs), two federal runaway drug and alcohol prevention grants (DAPP-11 programs), two federally funded Street Outreach Programs (10 programs), the Juvenile Justice Police Project, the statewide TANF grant, the statewide Second Chance Home Assoc. development project, and the statewide Native American program. Ms. Balke worked with runaway and homeless youth program providers on the development of statewide standards for Basic Center programs and Second Chance Homes for Homeless pregnant and parenting teens. **Education:** Ms. Balke holds a Bachelor's Degree in Sociology from the University of Wisconsin, Madison, as well as over thirty years in continuing education related to RHY and fiscal management issues.

Position Description Assistant Director: Responsibilities: represent WARS at meetings, coalition meetings, conferences, etc. at the direction of the Executive Director; Provide training to new program managers, staff, and volunteers as required; Complete State and Federal Reporting Requirements with Executive Director; Assist in preparation of written communication and reports; oversee special projects, including Police Training, Suicide Prevention, HIV education, etc. **Street Outreach Program Responsibilities** completion of reporting and administrative duties related to SOP funding; monitoring of contract compliance and performance with individual sites; provision and coordination of training and technical assistance; provision of mediation and supervisory assistance as required; monitor completion of background checks as required **Educational and Professional Experience Requirements:** Masters in Human Services, Social Work other relevant field plus demonstrated experience overseeing Federal grant requirements, supervising staff, and delivery of non-profit services to youth and families in crisis; or Bachelors in related field plus 10 years of experience in RHY Services and demonstrated experience in programmatic management; **Reports to:** Executive Director of WARS

Resume: WAHRS Assistant Director, (b)(6)

Professional Experience: has worked with the proposed street outreach programs since their development in 1999 providing staff development, training and oversight of direct service and street outreach. (b)(6) also develops and facilitates conferences and training events and assists in the development and improvement of programming in street outreach, basic center, and TLP programs. Previous experience includes the provision of outpatient mental health services to

individuals, youth, and families; facilitation of training and teaching group fitness, yoga and personal training; and Administrative Assistance in a Commercial Property Management Agency, including Section 8 **Education:** (b)(6) holds an MSW from UW Madison, emphasis mental health, and has completed continuing education in areas relevant to RHY/SY for 15 years

Position Description On-site Supervisor/Program Director: *Responsibilities:* Community Outreach and Education; Develop, maintain, and adhere to program standards; develop annual program budgets, recruit, screen and train staff and volunteers; participate in on call duties as assigned, regularly attend required agency and program meetings; duties delegated by Executive Director; monitor or conduct client intakes, track progress, maintain client files, ensure documentation and data entry is completed, participate in on call duties as assigned *Street Outreach Responsibilities:* provision of on-site supervision to SOP Worker; Coordination of completion of training requirements with assistance of WAHRS Assistant Director; Oversight of Contractual Compliance of Third Party Agencies and SOP workers related to Background Checks; Completion and Updating of SOP Procedures and Operations including Emergency Management Planning *Educational and Professional Experience Requirements:* Masters in Human Services, Social Work or other relevant field plus demonstrated experience in delivery of non-profit services to youth and families in crisis; or Bachelors in related field plus 5 years of experience in RHY Services or Associates in field, plus 7 years of RHY service and demonstrated experience in programmatic management; **Reports to:** Executive Director of WARS (for SOP) and agency Executive Director for other duties not funded by SOP

Resume: (b)(6) **SO Supervisor: Professional Experience** (b)(6) has been working within the organization of Kids In Need for just under 10 years. She began her career as an AmeriCorps Member and continued with the organization. **Educational Experience:** Associates of Arts Degree in 2009 from Nicolet College in Rhinelander WI. (b)(6) is currently enrolled at the University of Wisconsin Green Bay earning her Applied Bachelor's Degree with a Minor in Human Development and an emphasis in Non-Profit Management. Anticipated graduation in December, 2015.

Resume: Superior SO Supervisor: Professional Experience: (b)(6) has eighteen years experience working with runaway, homeless, and youth in crisis including street outreach in a rural setting, training, alcohol and drug abuse prevention and early intervention services for adolescent youth. **Educational Experience** (b)(6) has a BA in Psychology from UW Superior, is a Certified Prevention Specialist, and is near completion of her Masters in Social Work.

Resume: Stevens Point SO Supervisor: Professional Experience (b)(6) has been working with youth in crisis since 2002, previously as a youth care counselor in residential and group home settings. He was hired by the Stevens Point program this year and is currently working with runaway youth and youth who have experienced domestic violence. The street outreach work will be a new program component. **Education:** (b)(6) has a degree in Sociology and Public Relations from the University of Eau Claire. (b)(6)

Resume: Eau Claire SO Supervisor: Professional Experience (b)(6) has extensive experience working with runaway and homeless youth as well as youth and families involved with the child welfare system and has been with LSS for over 14 years. She has been formally trained in Child Development, Attachment Therapy, Trauma Informed Care, Play therapy and Crisis Management. **Educational Experience:** (b)(6) has a MS in community counseling and is a Licensed Professional Counselor.

Resume: LSS SW SO Supervisor: Professional Experience: (b)(6) began his

employment with LSS in 2008, providing oversight of family preservation, mental health day treatment, runaway and youth services, independent living skills, mental health counseling, and group therapy. **Educational Experience** (b)(6) earned his Masters in Guidance and Counseling in 1992. He is licensed as a Professional Counselor and Clinical Social Worker.

Resume: Janesville SO Supervisor: Professional Experience: (b)(6) is a licensed marriage and family therapist and has been working with the RAYS program for two years. She has previous experience working with children and families, crisis work, and mental health counseling. Before coming to LSS (b)(6) worked with youth in crisis in the SASS program providing assessment and counseling sessions. **Educational Experience** (b)(6) has a Master's degree in Marriage and Family Therapy from Adler School of Professional Psychology.

Resume: Menomonie SO Supervisor: Professional Experience: (b)(6) has been working with the runaway and homeless youth program for the past three years developing treatment and prevention efforts for at risk youth. He was hired in his current position last year. **Educational Experience** (b)(6) has a Master's of Science in Family Therapy and a BA in Psychology.

Position Description Street Outreach Worker: Responsibilities: Completion of SOP Training requirements and provision of culturally competent services to RHY/SY through street based direct contact and service delivery; serve on a team assisting in prevention of sexual abuse and exploitation and access to shelter for Street Youth; initiate street based contacts with youth, provide consistent caring, and supportive outreach for youth; facilitate access of youth and families to services and shelter; provision of services from a PYD, Harm Reduction, and Trauma Informed perspective; establish a predictable street outreach pattern and positive working relationship with community centers; network with local organizations, take guidance from Youth Advisory Board; complete necessary client contact files, program service activities, reports and other records as necessary, work with Program Director on program development and evaluation *Educational and Professional Experience Requirements:* High School or Equivalent; demonstrated motivation and passion in empowering RHY/SY and their families; Current Volunteers and Previous Service Recipients strongly encouraged to apply **Reports to:** SOP Supervisor/Program Director (on-site)

Resume: Rhinelander Street Outreach Worker: Professional Experience (b)(6) has been working with youth in crisis for KIN the past eight years. She also started her career as an AmeriCorps member, providing street outreach. In addition to her street outreach work, Sharon brings with her experience as a case worker with early intervention of juvenile offenders, Independent Living, and working with youth aging out of foster care. **Educational Experience:** High School Diploma and relevant RHY and SOP training for the past eight years

Resume: Superior Street Outreach Worker: Professional Experience (b)(6) has served as an AmeriCorps member for Project Reachout for the past four years focusing mainly on providing street outreach in a rural setting. **Educational Experience:** Current pursuit of a degree in Human Services, High School Diploma

Resume: Stevens Point: To be hired

Resume SO Worker Eau Claire: Professional Experience: (b)(6) has been working with youth in crisis for the past seven years. She was first hired as an AmeriCorps member focusing on community and street outreach in a rural setting. She has since been hired by LSS and continues her street outreach role in addition to providing supervision to AC SOP workers, crisis mediation, community outreach, and crisis intervention to runaway, homeless, and youth in

crisis. Educational Experience (b)(6) has a Masters in Social Work and a BA in Criminal Justice. She also has her WI Social work certification.
Resume SO Worker LSS SW: Professional Experience: (b)(6) was hired by LSS in 2014 as Program Coordinator and lead street outreach worker. (b)(6) is also working towards licensure as a Professional Counselor. Educational Experience: (b)(6) holds a MS in Counselor Education.
Resume SO Worker LSS Janesville: Professional Experience: (b)(6) has experience in facilitating dual diagnosis groups and providing mental health counseling. (b)(6) has been working in his present position as street outreach worker/coord. since 2013. Education: Coursework towards MSW in clinical social work from George Williams University. Anticipated graduation date, May 2014.
Resume SO Worker, Menomonie: Professional Experience (b)(6) was hired by the Menomonie program as SO Worker in January 2014. (b)(6) brings with her experience with mentoring youth in a school setting, tutoring minority high school students and working as a crisis advocate in a youth shelter. Education: (b)(6) will graduate in May from UW Stout with a BS in Psychology and a BS in Human Development and Family Studies.

3.5c Staff Supervision and Evaluation Plan: The agency executive director or board supervises program directors. Direct service staff and volunteers are supervised by program directors. Staff receive yearly evaluations by their supervisors (semiannual for AmeriCorps; yearly for program staff). Supervision sessions are conducted on a weekly basis in order to review cases and types of counseling and other services being provided. Supervision of program personnel also includes discussion of pertinent issues, including working with depressed youth, use and effects of drugs and alcohol, etc. WARS staff is available upon request to mediate staff related crises. A primary duty of the WARS AmeriCorps Program Director is to provide technical assistance to AmeriCorps members and their supervisors, including staff related problem solving. **% of FTEs** All program Executive Directors and site supervisors are FT positions; they are funded in small part through this grant with the remainder of their time funded through the Basic Center grant and other program sources. SO workers are PT (mostly 50%). They also are funded through the SOP and other program sources. AmeriCorps members are FT (32 hours per week) and are funded through a WARS AmeriCorps grant. Interns and volunteers are used to aid in providing street outreach activities in order to assure each program has a team of SO workers.

Supervision of SOP Staff: As the majority of the SO workers time is spent on the street in teams SO staff are trained extensively on safety issues, even though there are no guarantees of what type of emergency may occur on the street. Supervisors are always aware of the SO staff hours and where they will be going each day. Spot checks aid in assuring safety and providing on the street supervision. SO supervision is scheduled weekly and on an “as needed” basis to cover crisis work. If a supervisor is on vacation a back up supervisor is made available. Supervisors and back up phone numbers are always available for SO staff in case of emergency. Before a SO worker is able to partake in SO duties supervisors ensure they have been familiarized with the community, areas that youth congregate, local law enforcement, neighborhood centers, adult homeless shelters etc. In addition, SO staff are made aware of sites in neighborhoods where they can go in a case of emergency such as a restaurant, gas station or community center. Supervisors also aid SOP staff in initial paperwork requirements.

3.6 Completion of Criminal History and Child Abuse Registry checks: All programs have policies in place to conduct **criminal history and child abuse** registry background checks on all staff, AmeriCorps members, interns, host home families and other volunteers that come into contact with youth served by or proposed to be served by the agency. Offers for employment are contingent upon the satisfactory completion of such checks and staff do not have contact with youth prior to their completion. The programs follow Chapter 12 of the WI HFS administrative code titled “Caregiver Background Checks”. Chapter 12 sets standards for determining whether an offense is substantially related to client care, programs use these standards internally as their safety policy. In addition to a county and state level check, programs conduct a national criminal data file search. A social security number validation and address verification is also utilized. Programs utilize searches of state and national registered sex offender databases and child abuse

registries. AmeriCorps members adhere to federal guidelines for AC members which include: a disclosure form (BID, state dept. of justice (CIB check), National Sex Offender Public Registry (NSOPR), and a WI Circuit Court Access (WCCA). A state criminal history registry check must also be completed for the state the member was residing in at the time of application. Finger print checks are also mandatory for AC members per federal regulations. A code of ethics for all employees is in place with all employees and volunteers receiving training on appropriate boundaries.

Third party policy for conducting criminal history and child abuse registry checks:

Required outside services will be coordinated by the programs to provide shelter to homeless "adult" street youth (ages 18-less than 21 years of age). The completion of criminal history and child abuse registry checks for all staff and volunteers who come into contact with children and youth served or proposed to be served will be required and is in compliance with state, local and applicable laws. It will be revisited in development of the memorandum of understanding completed by these agencies on an annual basis, as well as any other shelters utilized by other programs. Assuring the completion of these checks will occur through oversight by on-site Street Outreach Supervisors and site Executive Directors.

3.7 Staff Training: All program staff are required to go through the individual program's pre-service training (typically 40 hours), which includes Harassment Policies and Procedures, Trauma Informed Care, Assessment and Case Management, Positive Youth Development, other Evidence Informed Practices, Street Outreach, Harm Reduction, and Worker Safety. Staff continue to receive in-service training on issues related to working with runaway and street youth throughout the period of employment, with boundary issues, cultural sensitivity, ethics, and street safety specifically addressed with outreach workers. Additionally, WARS provides a two

day street outreach workers training every September which allows programs to utilize each other's expertise and share strategies. The 2 day training is interactive and utilizes role-plays to assist staff in clarifying their responsibilities, abiding by policies, and maintaining appropriate boundaries. Specific required topics include: Positive Youth Development, Evidence Informed Street Outreach Intervention (see discussion under Approach), Understanding the Diversity and Culture of Life on the Streets, Safe and Ethical Practices, Harm Reduction, Assessment and Case Management, Worker Safety, Community Resources for Well-being and self-sufficiency, and Trauma Informed Care. Staff from the Madison and rural Street Outreach programs are committed as trainers. Information from the Rural Youth Outreach Training Manual and the Streetworks Manual is incorporated into trainings. Pre Service training is provided to the new outreach staff by the Association. Through Association conferences and training events, individual program pre-service training, and Association provided pre-service training, all workers will be trained in the core competencies necessary to the objectives of the project. WARS provides state wide training every Fall at a 2-3 day event. Topics presented are chosen based on a training needs assessment conducted earlier in the year, Intensive training will occur in evidence informed practices and worker safety. In 2014, the Fall Conference included a Training of Trainers in Trauma Informed Care provided by RHYTTAC. The cadre of trainers developed during that conference will be utilized to respond to the needs of training new Street Outreach staff in those areas as needed. The fall conference training also included sessions on gay, lesbian, bisexual, and transgender issues and cultural awareness and sensitivity. The Association and the agencies included in this proposal also access these training topics through RHYTTAC(on site and webinars) and in-house resources, such as the Streetworks and the experiences and expertise of other member agencies. In addition, new staff are given the

opportunity to visit an established street outreach program or partner with experienced street outreach staff for onsite training. Staff receive ongoing training in the form of quarterly meetings, trainings, and workshops, which provides an opportunity for staff development and in-depth review of areas that are not included in the annual conference. Runaway program staff also participate in 5 yearly statewide staff trainings through WARS. The WARS Executive Director provides onsite training whenever there is a change in agency Executive Director or Program Director. This training includes an overview of the services of runaway programs, assistance in assessing the needs of their program and responding to community needs, and assessment of staff needs in areas of direct service, outreach, and supervision. In addition, WARS programs are offered on-site training for staff and volunteers, free of charge, by the WARS Assistant Director. WARS also sponsored a conference utilizing the Department of Health and Human Services (ACF) guides "Understanding Youth Development: Promoting Positive Pathways of Growth" and "Reconnecting Youth & Community: A Youth Development Approach" as resources. Supervisors train outreach program staff on agency procedures, community resources, and specific policies and procedures for the program. The Superior Executive Director, Jane Larson, is committed to providing training on boundaries and confidentiality issues, including state statutes at a September, 2015 training. Other areas of training that will be addressed through workshops and training events held throughout the year, include: working with depressed and suicidal youth (a very pressing problem in the state), diversity, use and effects of drugs and alcohol (particularly methamphetamine), self-esteem, issues concerning children of alcoholic families, cutting and self harm (also a very predominant problem in WI), sexual exploitation, pregnancy, STDs, and HIV/AIDS prevention Outreach workers do not work on the street until they have met minimum training requirements, including:

1) CPR/First Aid, 2) Orientation to Community Services, 3) Safety on the Streets (utilizing aid from law personnel and/or existing street outreach staff), 4) Crisis intervention training, 5) Conflict mediation training, 6) Confidentiality and Boundaries, 7) Program values, principles, and accepted practices. and 8) policies and procedures prohibiting harassment based on race, sexual orientation, gender, gender identity (or expression), religion, disability, and national origin.

The Outreach Worker is required to meet with the staff of the following organizations: 1) AIDS Resource Center, 2) Sexual Assault Center 3) Sexual Abuse Center, 4) Law enforcement departments 5) Park and recreation Departments, 6) Schools, 7) County juvenile intake departments, 8) County child protective services departments and, 9) Local Businesses (gas stations, shopping mall management, etc.). The SO Coordinators are integrated with the staff of the runaway program and participate in all planning meetings and staff meetings.

3.8 Plan for Sustainability: Strong community support will enable programs to obtain local funding to continue the program. All of the programs are funded according to the statewide plan described earlier. If federal funding were discontinued and local support limited, all the programs could continue at a reduced level using state funds until local support was assured. ***In one year that federal funding was not available, the programs received a one time grant from the state, coordinated by WARS, to ensure street outreach services were continued, demonstrating strong state commitment to the street outreach effort.*** At the end of the project period, street outreach services will continue on a more limited basis if federal support is not available. Specific services will include outreach to the community and community presentations, drop-in services for immediate needs of street youth, and street outreach conducted by volunteers, interns, peers, and AmeriCorps members. Programs will already be utilizing trained volunteer staff and interns as part of the outreach team, in addition to

AmeriCorps members funded through a WARS grant. These volunteers can continue street outreach efforts, while more volunteers are being trained.

- Timeline for sustainability activities**
1. Basic Center funding obtained (state/federal)-October, 2014-completed
 2. Volunteers Recruited/ Trained-October, 2014-completed
 3. AmeriCorps grant funded/AC members recruited-October, 2014-completed
 4. Solicitation of Local Donations of Supplies (i.e. food, clothing, hygiene products, etc.-October, 2014-ongoing
 5. Increased community visibility, funding requests-December, 2014-ongoing

Phase out or transition plan if the organization is unable to secure ongoing funding In the event the Federal funding should discontinue, a reduced level of services would be transferred to the programs' umbrella agencies with provisions for local funding. The umbrella agencies were identified through a planning process that involved a community board. The board consisted of local representatives from social service agencies, schools, sheriff departments, private agencies, and any other interested parties. Because of the local effort in developing and establishing the runaway programs, the projects have exceptional support both from their umbrella agencies and the community at large. A two-month phase out period would only be necessary in the event NO local or state funding or support was made available. This phase out would include **1.** shifting of staff assignments (October) **2.** notification to funding referral sources (October) **3.** notification of local child welfare authority (October) **4.** Staff layoffs (when absolutely necessary) and **5.** scaling back of all but "core services" (Basic Center Services along with limited SO provided solely by trained volunteers and AC members) (October-ongoing).

Budget and Budget Justification

4.1 Line Item Budget

Expense	Federal	Match	Total
PERSONNEL			
WARS Executive Director Patricia Balke (b)(4)			
(b)(4)	4978	0	4978

WARS Program Director (b)(6) \$43,834 * 30%=\$13,150)	13150	0	13150
Eau Claire Program Supervisor (b)(6) (\$22.28 ph x 4 hpw x 52 wks = \$4,634)		4634	4634
Eau Claire SO Wkr/ Coord. (b)(6) \$14.94 ph x 21 hpw x 52 = \$16,314)	16314		16314
Menomonie SOP (b)(6) (Supervisor 15% * \$33,000)	3200	1750	4950
Menomonie SOP worker/coord. (b)(6) (\$12 ph x 18 hpw x 52 wks = \$11,232)	9360	1872	11232
LSS/SW Supervisor (b)(6) \$22.28 x 3 hpw x 52 = \$3476)	3476		3476
LSS SW SO worker/Coord (b)(6) \$13.39 pr x 26.5 hpw x 52 wks = \$18,451)	15320	3131	18451
Janesville Prog. Supervisor (b)(6) \$22.97 ph x 5 hpw x52 wks= \$5,973)	4634	1339	5973
Janesville SOP worker/Cord (b)(6) \$17 ph x 18 hpw x 52 wks=\$15,912)	13785	2127	15912
Stevens Point SOP Supervisor (b)(6) \$16.24 ph x 3 hpw x 52 wks = \$2533)	2533		2533
Stevens Point SOP Worker/Cord to be Hired.(\$16 ph x 18 hpw x 52 weeks = \$14,976)	12480	2496	14976
Rhinelanders SOP Supervisor (b)(6) (2.25 hpw x \$21 x 52 = \$2,457)		2457	2457
Rhinelanders SOP worker/Coord. (b)(6) (100% FT=\$25,350)	11407	13943	25350
Superior SOP Supervisor (b)(6) \$53,224 x 25% FT=\$13,306)	13306		13306
Superior SOP Worker/Coord. (b)(6) AmeriCorps member not charged to grant)			0
			0
Total Personnel	123943	33749	157692
Fringe Benefits			
WARS FICA (7.65% X \$18,128 = \$1,387)	1387		1387
WARS WKR Comp (20% * \$4150=\$830)	247	583	830
WARS Health (20% * 23592=\$4718)	2238	2480	4718
Eau Claire FICA(7.65% x \$20,948)	1248	355	1603
Eau Claire Other Benefits (ie UC, health , retirement based on % = \$950)	939	11	950
Menomonie FICA (7.65% x \$16,182 = (\$1,238)	961	277	1238
Dodgeville FICA (7.65% \$21,927= \$1,677)	1438	239	1677
Dodgeville Benefits (retirement, UC, WC, health/dental % of positions= \$1,235)	984	251	1235
Janesville FICA (7.65% x \$21,885 = \$1,674)	1409	265	1674
Janesville Benefits Dental, health, UC etc. based on % of budget=\$1,507	1234	273	1507
Stevens Point FICA (7.65% X \$17,509=\$1339)	1149	190	1339

Stevens Point UC (based on % of program=\$42)	36	6	42
Stevens Point workers comp. (based on % of program=\$1,208))	1036	172	1208
Stevens Point health Ins. (based on % of program=\$1,131)	1131		1131
Rhineland FICA (7.65% X \$27,807 = \$2,127)	776	1351	2127
Rhineland health (\$500 per month x 12 = \$6000)	4800	1200	6000
Superior FICA 7.65% (\$13,306 x 7.65%=\$1,018)	1018		1018
Superior health, UC, Dental, etc.9 based on % of program=\$1,908	1908		1908
Total Fringes	23939	7653	31592

TOTAL EQUIPMENT 0 0 0
(all equipment needed has been purchased and is donated to the program)

Supplies

General Office Supplies, hygiene packets, clothing, prevention packets, etc.

Menomonie (bracelets, pencils , hygiene products, etc. based on prev. yr.=\$1,920)	1600	320	1920
Rhineland SO supplies (hygiene prod., food, cards, etc. based on prev. yrs.=\$1,400)	1400		1400
Stevens Point SOP Supplies (hygiene prod., food, cards, etc. Based on prog. Est=\$700)		700	700
Superior Supplies (hygiene prod., food, cards, etc. based on prev. year= \$2,400)	1000	1400	2400
Eau Claire Supplies (based on prev. years= \$1,125)	1125		1125
Total Supplies	5125	2420	7545

TOTAL CONTRACTUAL

Other

WARS Audit (\$7050 *20%=\$1410-based on SOP=20% of total budget)		1410	1410
Eau Claire rent (\$133.33 per month x 12 = \$1600 -based on % of shared occupancy)	1600		1600
Eau Claire SOP Cell Phone (\$116.66/month x 12 months=\$1400)	1400		1400
Dodgeville Publicity (based on last year) = \$900	750	150	900
Janesville Publicity (based on previous yrs. Expenses = \$1,087)	906	181	1087
Menomonie Rent (\$120 per month x 12 months-based on % of SOP)	1200	240	1440
Menomonie Telephone (\$127.17/mo x 12 mo=\$1,526-cell phone actual)	1272	254	1526
Menomonie Office Support (ie postage, copying, etc. -based	1257	251	1508

on prev. yr=\$1,508)			
Stevens Point Phone (cell phone \$80 per month x 12 = \$960)	960		960
Stevens Point Office Support (printing, postage, copying, etc. based on %=3487)	2587	900	3487
Rhinelanders Rent based on occupancy-(\$550 per month x 12 = \$6,600)	2640	3960	6600
Rhinelanders Phone (\$195.08 per month x 12 = \$2,341 -cell phone-actual)	996	1345	2341
Rhinelanders Office Support (Publicity, copying, postage, printing etc.-% of program=\$2,381)	2381		2381
Superior Rent (\$174 per month x 12 = \$2,088)	2088		2088
Superior Cell Phone (\$160 per month x 12 = \$1,920 -actual cost)	1320	600	1920
Superior Office Support (copying, printing, publicity, etc. = \$6,658 based on prev. yr.)	2535	4123	6658

Local Travel

Travel is based on previous year and varies depending on geographic service area

WARS Local Travel , mtgs., etc. (13,096 miles x .40=\$3000 - based on previous years)	3000	2238	5238
Eau Claire SO worker (83 mpw x .55 pm x 52 wks. = \$2374 - est. based on last year)	2374		2374
Menomonie Travel (14,760 miles per year @ .50 pm=\$7,380- based on previous year)	6150	1230	7380
Dodgeville (7747 miles x .55/mile -based on SO travel prev. yr = \$4261)	3032	1229	4261
Janesville (135 miles per week x .55 pm x 52 wks=\$3,861)	3032	829	3861
Stevens Point (136 mpw x .52 per mile x 52 wks=\$3,677)	3088	589	3677
Rhinelanders Travel (50 miles per wk x .50 x 52 = \$1,300)	600	700	1300
Superior Travel (6505 per year x .465 per mile = \$3,025)	1825	1200	3025

TOTAL Other **46993** **21429** **68422**

TOTAL **200000** **65251** **265251**

All programs are supported by larger umbrella agencies that contribute all other costs to the individual Basic Center and Street Outreach projects.

4.2: Budget justification The total request for federal funding for the seven program (41 county) Street Outreach Program and the Association is \$200,000. Non-federal match \$65,251, greatly exceeding the required 10%, demonstrating the programs' umbrella agencies' commitment. With

this funding the seven programs expect to have 13,000 contacts with youth face to face through street outreach work, with 185 of these youth being referred to the Basic Center Program. **This averages to \$15.38 per youth contact (federal funds) through street outreach.** This figure does not take into account other services provided by the programs such as outreach, education, and prevention. The fact that runaway services are not routed through the bureaucracy of various departments of social services is a significant cost saver. If the preventive measures do succeed, the projected savings could be an even more significant factor in weighing out the cost/benefit ratio of runaway programs. All of the programs included with this proposal intend on utilizing volunteers to work with the paid street outreach staff including 7 AmeriCorps members. The majority of the requested funding is allocated to staff time for a paid lead SO worker. This worker is necessary to ensure continuity and consistence in the SO program. The seven programs included with this proposal are small, rural programs with limited staff ability. Basic Center staff are already stretched thin and are unable to perform street outreach services. This proposal will ensure street outreach staff (including AmeriCorps members and volunteers) are available to access youth on the street and in difficult to locate rural settings. It is especially important in rural areas to have this ability as youth have extremely limited resources. This funding is necessary to strengthen existing, small-medium sized Basic Center programs, enabling them to provide critical street outreach services to hard to reach street teens.

Allocation of Grant Resources to Partners, justification of categorical costs, necessity, reasonableness, and allocation of costs

PERSONNEL=\$123,943 fed. \$33,749 Match-See Line Item Budget for individual positions detail

Personnel costs contribute to the cost for one street outreach worker and a small portion of the

program supervisor for each of the seven sites. In addition sites utilize AmeriCorps members, interns and volunteers for street outreach. The supervisor oversees the full team effort. Personnel also includes 8% of the WAHRS E.D time and 30% of the WAHRS Assistant Director's time (based on previous time allocated to the Street Outreach Project).

FRINGES=\$23,939 fed. \$7,653 Match- See Line Item Budget for Individual Program

Breakdown

Fringe benefits mainly cover the cost for FICA (7.65%) of personnel. Programs also included a % of insurances (health, dental, etc.) with the remainder being paid for by the sites.

TRAVEL: All out of state conferences and trainings attended by WARS and program staff will be provided by WARS and the individual sites at no cost to the grant.

EQUIPMENT=\$0 All equipment such as computers, copiers, etc. that are utilized by the street outreach team (including HMIS capability) are donated by the seven sites and WAHRS.

SUPPLIES=\$5,125 fed \$2,420 match The seven sites calculated supplies based on previous years experience. Supplies include standard items such as paper, pens, stationary, printer ink, notebooks, client folder supplies etc. Many of the supplies are donated to the program keeping costs minimal. Contractual=not applicable

Construction=not applicable

OTHER=\$46,993 fed. \$65,251 match (See individual site breakdown in line item budget)

Each site and WAHRS applied a portion of the grant towards other expenses such as Rent, Phone, printing, and the WAHRS conference fee. These costs were based on previous year's expenses, with the majority of program costs being donated by the sites. Rent was based on the portion of the program allocated to street outreach. Travel costs for mileage paid to street outreach workers who travel extensively throughout the program area in order to provide SO in

rural communities in addition to traveling to meet with clients in outlying areas. WAHRS travel (\$3,000) pays for the E.D. and Assis. Director's site visits to the seven programs in order to provide technical assistance, on site trainings, and on site visits to assure program goals are met. Many of the supplies such as clothing, food vouchers, hygiene products, etc. are donated to the programs locally. Other additional costs to the programs, mainly supplies and office costs, which are not included in the budgets, are donated by the umbrella agencies' housing the Basic Center and SO program.

NON-FEDERAL RESOURCE COMMITMENT: Each of the sites listed below have committed to the match documented by signing the attached letter of commitment

Program	Source	Amount
WAHRS	WI Assoc. for Runaway Svcs	\$6,7009
Janesville	LSS	\$5014
Dodgeville/Baraboo	LSS	\$5000
Rhinelanders	KIN	\$24,956
Menomonie	Positive Alternatives	\$6,195
Eau Claire	LSS	\$5000
Superior	HRC	\$7,323
Stevens Point	CAP Svcs	\$5054
Total Non-Federal Match		\$65,251

All match funds are contributed by umbrella agencies general revenue (see letter documenting match signed by umbrella agency EDs).

Upload #4

Applicant: WI Association for Runaway Services
Application Number: YO15001263
Project Title: Street Outreach Program Services to seven WI cities
Status: Awarded
Document Title: Form GG_LobbyingForm-V1.1.pdf

CERTIFICATION REGARDING LOBBYING

Certification for Contracts, Grants, Loans, and Cooperative Agreements

The undersigned certifies, to the best of his or her knowledge and belief, that:

(1) No Federal appropriated funds have been paid or will be paid, by or on behalf of the undersigned, to any person for influencing or attempting to influence an officer or employee of an agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal contract, the making of any Federal grant, the making of any Federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement.

(2) If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement, the undersigned shall complete and submit Standard Form-LLL, "Disclosure of Lobbying Activities," in accordance with its instructions.

(3) The undersigned shall require that the language of this certification be included in the award documents for all subawards at all tiers (including subcontracts, subgrants, and contracts under grants, loans, and cooperative agreements) and that all subrecipients shall certify and disclose accordingly. This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by section 1352, title 31, U.S. Code. Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

Statement for Loan Guarantees and Loan Insurance

The undersigned states, to the best of his or her knowledge and belief, that:

If any funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this commitment providing for the United States to insure or guarantee a loan, the undersigned shall complete and submit Standard Form-LLL, "Disclosure of Lobbying Activities," in accordance with its instructions. Submission of this statement is a prerequisite for making or entering into this transaction imposed by section 1352, title 31, U.S. Code. Any person who fails to file the required statement shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

* APPLICANT'S ORGANIZATION <input style="width: 90%;" type="text" value="WI Association for Runaway Services"/>	
* PRINTED NAME AND TITLE OF AUTHORIZED REPRESENTATIVE	
Prefix: <input style="width: 100px;" type="text"/>	* First Name: <input style="width: 200px;" type="text" value="Patricia"/> Middle Name: <input style="width: 150px;" type="text"/>
* Last Name: <input style="width: 250px;" type="text" value="Balke"/> Suffix: <input style="width: 80px;" type="text"/>	
* Title: <input style="width: 250px;" type="text" value="Executive Director"/>	
* SIGNATURE: <input style="width: 300px;" type="text" value="Patricia Balke"/>	* DATE: <input style="width: 150px;" type="text" value="04/08/2015"/>

Upload #5

Applicant: WI Association for Runaway Services
Application Number: YO15001263
Project Title: Street Outreach Program Services to seven WI cities
Status: Awarded
Document Title: Form PerformanceSite_2_0-V2.0.pdf

Project/Performance Site Location(s)

Project/Performance Site Primary Location I am submitting an application as an individual, and not on behalf of a company, state, local or tribal government, academia, or other type of organization.

Organization Name:

DUNS Number:

* Street1:

Street2:

* City: County:

* State:

Province:

* Country:

* ZIP / Postal Code: * Project/ Performance Site Congressional District:

Project/Performance Site Location 1 I am submitting an application as an individual, and not on behalf of a company, state, local or tribal government, academia, or other type of organization.

Organization Name:

DUNS Number:

* Street1:

Street2:

* City: County:

* State:

Province:

* Country:

* ZIP / Postal Code: * Project/ Performance Site Congressional District:

Additional Location(s)