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PROJECT ABSTRACT

The Texas State Advisory Council on Early Childhood Education and Care (hereafter referred to as State Advisory Council or Council) is requesting $11,274,391 to help lead the development of a parent and child focused, high quality, integrated system of early childhood education and care providers, with a focus on collaboration and school readiness. The State Advisory Council is designed to bring together top decision makers in Texas for collective action on how to better coordinate services and collaborative efforts across a diverse array of early childhood programs so that young children arrive at kindergarten ready to succeed.

The Council has identified the following four priority “need” areas, based on which its overarching goals, priority objectives, and activities have been developed in order to ensure school readiness for all children, especially the most at-risk, and to meet federal and state goals:

1. **Parental Outreach and Communication**
   a) Conduct an initial, rigorous needs assessment, with a focus on parents and providers, to ascertain information on the quality and availability of early childhood education and care. Additionally, develop and plan strategies to update the needs assessment on a periodic basis.
   b) Develop and implement strategies for outreach to underrepresented and special populations.

2. **Early Childhood Workforce and Professional Development**
   a) Develop recommendations regarding statewide professional development and career advancement plans for early childhood education and care professionals in Texas.
   b) Assess the capacity of 2- and 4-year public/private institutions.
c) Support the professional development, recruitment and retention of the early childhood workforce.

3. **Collaborations and Standards**
   
a) Develop integrated early learning cross sector guidelines to improve collaboration and coordination across early childhood education and care programs.

b) Enhance existing high-quality initiatives.

4. **Data Systems**
   
a) Develop an integrated data collection system for diverse, mixed sector early childhood related institutions, organizations and programs.
GOALS AND OBJECTIVES

While the Council will continue to advance the development of more systematic, integrated networks of childhood education and care both now and into the future, it has designated eight overarching goals (1-8) based on the identified priority need categories, each with their priority objectives, to address the identified critical need areas. These include:

Parental Outreach and Communication

1. Conduct an initial, rigorous needs assessment, with a focus on parents and providers, to ascertain information on the quality and availability of early childhood education and care. Additionally, develop and plan strategies to update the needs assessment on a periodic basis.
2. Develop and implement strategies for outreach to underrepresented and special populations.

Early Childhood Workforce and Professional Development

3. Develop recommendations regarding statewide professional development and career advancement plans for early childhood education and care professionals.
   a. To develop and implement a Career Development System for early childhood professionals.
4. Support the professional development, recruitment and retention of early childhood professionals.
   a. Develop a career lattice.
   b. Explore compensation parity and funding opportunities for early childhood professionals to attain advanced credentials.
5. Assess the capacity and effectiveness of 2- and 4-year public/private institutions.
a. Successfully identify models of articulation agreements between community-based training to community colleges to 4-year institutions of higher education.

b. Develop and disseminate model articulation agreements that span from community based trainings to community colleges to 4-year institutions of higher education.

**Collaborations and Standards**


   a. Gather, review and compile all federal, state, local and association standards/guidelines and develop a linked mechanism to disseminate how these integrate together in order to inform local practice.

   b. Study and make recommendations on how to improve existing standards with a special focus on linking infant and toddler guidelines to existing 4 year-old public school prekindergarten guidelines as well as how to improve existing standards and guidelines across all institutions in order to support the needs of children who are learning English as a second language as well as children with special needs.

7. Enhance existing high quality initiatives through the development of a school readiness home-based early childhood provider project that builds on existing school readiness initiatives that have proven success records in preparing Texas children for school.
Data Systems

8. Develop an integrated data system for diverse, mixed sector early childhood related institutions, organizations and programs.
NEED FOR ASSISTANCE

Texas’ “Mixed” Early Childhood Education and Care Delivery Systems

Texas offers a variety of opportunities for quality early childhood education and development programs and services for its youngest citizens (i.e., infants & toddlers and preschool age children). Examples of such programs are Head Start/Early Head Start, public school pre-k, private, non-profit and faith-based child care homes and centers, and Early Childhood Intervention. Table 1 shows the “estimated” amount of children being served by each of the foregoing programs/services. In addition, Texas has rich mixture of private child care programs available to parents throughout the state.

Table 1. Number of children being served by different early childhood education and development programs and services in Texas1,2

<table>
<thead>
<tr>
<th>Program Name</th>
<th>Number of Programs</th>
<th># of Children Served</th>
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<tbody>
<tr>
<td>Early Head Start</td>
<td>38</td>
<td>5,857</td>
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<tr>
<td>Head Start</td>
<td>81</td>
<td>72,278</td>
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<tr>
<td>Public Pre-K</td>
<td>3,082 - campuses</td>
<td>200,529</td>
</tr>
<tr>
<td>Child Care</td>
<td>16,698 - providers</td>
<td>237,087 (118,448 in subsidy program)</td>
</tr>
<tr>
<td>Early Childhood Intervention</td>
<td>58</td>
<td>57,110</td>
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Head Start/Early Head Start is a national program that promotes school readiness by enhancing the social and cognitive development of children through the provision of educational, health, nutritional, social and other services to enrolled children and families. This program is administered by the U.S. Department of Health and Human Services, Administration for Children and Families. The Head Start program provides grants to local public and private non-profit and for-profit agencies to provide comprehensive child development services to economically disadvantaged children and families, with a special focus on helping preschoolers

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develop the early reading and math skills they need to be successful in school. In FY 1995, the Early Head Start program was established to serve children from birth to three years of age in recognition of the mounting evidence that the earliest years matter a great deal to children's growth and development. The Head Start Child Outcomes Framework is intended to guide Head Start programs in their ongoing assessment of the progress and accomplishments of children in their efforts to analyze and use data on child outcomes in program self-assessment and continuous improvement. The purpose of the Head Start Child Outcomes Framework is to guide agencies in selecting, developing, or adapting an instrument or set of tools for ongoing assessment of children’s progress.

The sixty-eighth Texas Legislature (1984), established the Texas pre-kindergarten program. The purpose of this program is to develop the skills necessary for success in the regular curriculum, including language, mathematics, and social skills by offering a half-day entitlement program to eligible children. This program currently serves 3- and 4-year-olds who are considered at-risk (e.g., low income, homeless, limited English proficiency, child of a parent in the military, or in a conservatorship associated with the foster care system) and boosts the highest enrollment rate in the nation. This program is administered by the Texas Education Agency. In May, 2008, the Texas Education Agency released the Texas Prekindergarten Guidelines, which are voluntary and offer detailed descriptions of expected behaviors across multiple skill domains that should be observed in 4- to 5-year-old children by the end of their prekindergarten experience. The purpose of the Texas Prekindergarten Guidelines is to help educators make informed decisions about curriculum content for prekindergarten children.

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Child care operations are regulated by the Texas Department of Family and Protective Services (DFPS). DFPS is responsible for regulating all child-care operations and child-placing agencies to protect the health, safety, and well-being of children in care, largely by reducing the risk of injury, abuse, and communicable disease. The Texas Workforce Commission offers child care support services for parents who work, attend school, or participate in job training. Local Workforce Development Boards administer child care services through the Texas Workforce Centers.

Early Childhood Intervention (ECI), Part C, is a statewide program for families with children, birth to three, with disabilities and developmental delays. ECI supports families to help their children reach their potential through developmental services. Their services are provided by a variety of local agencies and organizations across Texas. ECI is state and federally funded through the Individuals with Disabilities Education Act (IDEA, P.L. 108-446) and is administered by the Texas Department of Assistive and Rehabilitative Services.

**Texas’ Current and Projected Demographic Profile**

Texas is the state with the largest numeric population increase since the year 2000 and has the largest and fastest growing early childhood population in the nation. In addition, this rising population is associated with conditions of poverty. Consequently, the number of children needing quality early childhood education and care is rising. Consequently, it is of vital importance for all service providers to establish strong collaboration and coordination efforts in order to best assist in meeting the needs of this population.

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7 Texas Workforce Commission. Child Care Services. Program Overview. [www.twc.state.tx.us/svcs/childcare/ccinfo.html](http://www.twc.state.tx.us/svcs/childcare/ccinfo.html)


9 U.S. Census Bureau. [www.census.gov](http://www.census.gov)
According to the 2006 census, the total population of Texas is 23,507,783, of which 2,294,869 (9.4%) are children under five years of age (Texas State Data Center). Of these children, most of them are receiving care in out-of-home settings, such as child care, Head Start/Early Head Start or Public Pre-K. The cost of early education and care programs for children under five is a strong factor that can affect whether young Texans are being cared for in settings that do not promote their healthy development. Average fees paid for full-time care for an infant in a family child care home in Texas is approximately $5,824 a year. Only those families who are low income are eligible to receive child care assistance through the Texas Workforce Commission. Head Start and Early Head Start programs are federally funded, but the number of centers is small compared to the amount of demand for their services and they also have strict income eligibility guidelines. Public Pre-K programs are state funded for those who qualify, but are only offered in 980 out of the 1,289 school districts in Texas.

Ethnicity and primary language also play key roles in a child achieving success in school. Overall, Hispanic children are less likely to demonstrate cognitive/literacy readiness skills than white, black, or Asian/Pacific Islander children. In Texas, 1,139,854 children under the age of five are Hispanic (almost 50% of the total number of Texas children under the age of five) and this population has increased over 30% since 2000, this being the highest numeric population increase in Texas.

**Uneven Levels of Quality and School Readiness**

The primary goal of this grant application is to enhance Texas’ ability to prepare more children for school. Texas is experiencing several warning signs that suggest a lack of statewide

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10 National Association of Child Care Resource and Referral Agencies. 2009
12 Texas State Data Center. [www.txscdc.utsa.edu](http://www.txscdc.utsa.edu)
13 U.S. Census Bureau. [www.census.gov](http://www.census.gov)
exposure to quality early childhood education and care opportunities. For example, during the last academic year, Texas public schools retained over 11,000 kindergarten students and over 21,000 first graders. In addition, disciplinary alternative education placements and expulsions at the pre-k level are increasing and student screening results in early literacy upon kindergarten entry indicate that about 50-60% of all students of all income levels are scoring developed or proficient.

At the present time, quality across Texas’ diverse networks of early learning programs, in terms of what we can measure at the program level is mixed and uneven. Attainment of national accreditation, especially accreditation from the National Association for the Education of Young Children (NAEYC) and the National Association of Child Care Professionals (NACCP) is limited and in most cases, participation is declining. Of the roughly 9,000 licensed child care and Head Start (including Early Head Start) facilities roughly 4% of them are accredited. Short of national accreditation, Texas has developed one of the few quality rating systems in the nation (for 3-5 year old children), the Texas School Ready! Certification System, that has the ability to monitor quality across mixed provider types (i.e., Head Start, child care and public school) in mixed settings (i.e., homes, schools and centers) and link teacher and facility information to student development outcomes in literacy and social emotional development at the start of the kindergarten year. Most recently, the system certified over 2,000 classrooms in 844 different facilities across the state. Short of national accreditation, the Texas School Ready! Certification System and a child care subsidy based quality improvement system called Texas Rising Star, measuring program quality with an emphasis on preparing children for school has been limited. Therefore, Texas needs to make more significant strides towards advancing efforts to ensure that children are being educated and cared for in environments that are demonstrating results so that
parents can have peace of mind and school districts will be alleviated with providing significant school readiness remediation efforts once the children arrive.

**Texas’ Need for Assistance**

In order to meet a rising demand for services in responsive, high-quality ways, the State Advisory Council has deliberated and engaged the public in order to work toward ensuring that more children in Texas arrive at school ready to succeed. In order to work towards this goal, Texas must identify existing levels of school readiness throughout the state and then build its capacity to support parents, teachers and providers towards leveraging better school readiness outcomes through high-quality supports and programs. As previously mentioned, the following need areas have been prioritized for funding consideration:

1. **Parental Outreach and Communication**

   While the Council recognizes the importance of building more coordinated networks of early learning across the state, we also want to ensure the needs of parents and guardians are first and foremost at the center of our efforts. Accordingly, all of our efforts will be premised on ensuring that our future plans revolve around meeting the needs of parents, especially working families, and our collaborative efforts will hinge on identifying parental needs, how they think about and identify quality in their communities, all in an effort to ensure that our efforts as a Council are providing them with choices.

   Historically, parental outreach has been a matter of local control in community-based programs. While we intend to honor the various philosophies and approaches being carried out in local communities we intend to assign a focus on a need that has been unaddressed for quite some time, namely a strong needs assessment that will provide a real opportunity to understand the dynamics of families as they grow in Texas and assist them in finding suitable early childhood education opportunities geared to their preferences. Texas has not conducted a state
needs assessment on early childhood in over 40 years and it is important to conduct one with the support of federal funds and develop strategies to update the assessment on an ongoing basis.

2. Early Childhood Workforce and Professional Development

As previously mentioned, Texas’ early childhood professionals work in a range of programs across the state including Early Head Start, Head Start, Child Care (home and center based, non-profit, for-profit and faith-based), Title I Pre-Kindergarten, Preschool Program for Children with Disabilities, and Early Childhood Intervention. The early childhood education preparation and professional development system in Texas, however, is fragmented. The challenge we are facing revolves around the fact that multiple state and federal funding streams and mandates exist that set different initial credentials and on-going professional development requirements for the early childhood professional, which often times make it hard to identify common opportunities and the development of an adequate career ladder. Accordingly, Texas needs a cross sector Early Childhood Professional Development System that is respectful of and integrates policies across the different types of early learning programs to support the early childhood workforce and their professional development needs, as well as builds on our existing assets and infrastructure.

With regards to the current status of professional development in Texas, the Texas Early Care and Education Career Development System (TECECDS) was developed to recognize and promote the skill advancement among early care and education practitioners. The purpose of the TECECDS is to ensure that high quality professional development opportunities are available statewide to individuals working in diverse early childhood environments. The TECECDS Council represents a diverse group of individuals in communities that include all types of early care and education programs and professional preparation programs which are present in the
community. This council is tasked with providing system level consultation to guide and inform the Texas Head Start State Collaboration Office to effectively develop, coordinate and implement the Texas Early Care and Education Career Development System.  

The TECECDS is a voluntary system that began in the early 1990s as the result of the Texas Head Start Collaboration Project Task Force. A national study on *Cost, Quality and Child Outcomes in Child Care Centers* was conducted by the University of Colorado at Denver, which revealed that only 14% of the centers provided good quality care, while 85% provided poor to mediocre care. Texas was not one of the states included in this study and as a result the task force created a Career Development System Sub-group with the purpose of assessing the needs of early care and education practitioners in Texas.

The group discovered several key findings:

- Information regarding early care and education is decentralized and difficult to access
- Training programs and resources are not coordinated among agencies
- Few bridges exist between informal training and formal education
- No link between non-traditional degree programs and traditional baccalaureate programs that achieve teacher certification
- There is no system to recognize varying degrees of skill level and experience among practitioners
- Early care and education practitioners are among the lowest paid in the Texas labor force

Through these findings it was evident that there was a need in Texas for a system that would recognize and promote the skill advancement among early childhood professionals. A proposal and framework for a Career Development System was developed in 1993, which

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14 Texas Early Care and Education Career Development System. [www.uth.tmc.edu/tececds](http://www.uth.tmc.edu/tececds)
included professional standards, a coordinated training system, and a personnel and credentialing system. The TECECDS was developed to recognize and promote the skill advancement among practitioners, administrators and trainers. The TECECDS is governed by a volunteer Council that represents a diverse group of individuals in communities that include all types of early care and education programs and professional preparation programs which are present in the community.

The core knowledge, skills, and practices of early childhood professionals are critical and they provide a framework to deliver high quality developmental and educational experiences for young children. Currently, child care centers and Head Start and Early Head Start professionals primarily use this system. As previously mentioned, there are plans to create a cross sector Early Childhood Professional Development System that is useful and beneficial to all sectors of early childhood programs including public preschool programs (Title 1 pre-k and the Preschool Program for Children with Disabilities).

The section below outlines the current initial credential and on-going professional development requirements for teachers of young children in licensed child care, Head Start/Early Head Start and Title I pre-K programs in Texas.

*Child Care Licensing Standards Teacher Initial Credentials, Preparation and Ongoing Professional Development*\(^{15}\)

Each child-care center employee who is regularly or frequently present while children are in care must:

1. Meet the requirements in Subchapter F of Chapter 745 of this title (relating to Background Checks);
2. Have a current record of a tuberculosis examination, showing they are free of contagious TB, if required by the regional Texas Department of Health or local health authority;

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\(^{15}\) Child Care Standards and Regulations, Texas Department of Family and Protective Services [www.dfps.state.tx.us](http://www.dfps.state.tx.us)
(3) Complete a notarized Licensing Affidavit for Applicants for Employment form as specified in Human Resources Code, §42.059; and

(4) Complete orientation to your child-care center as specified in Division 4 of this subchapter (relating to Professional Development).

Except as otherwise provided in this division, each employee counted in the child/caregiver ratio must comply with minimum standards for employees and must:

(1) Be at least 18 years of age;

(2) Have a:

   (A) High school diploma; or

   (B) High school equivalent; and

(3) Complete eight hours of pre-service training, as specified in Division 4 of this subchapter (relating to Professional Development) before being counted in the child/caregiver ratio.

Head Start/Early Head Start Teacher Requirements

Each Head Start/Early Head Start classroom in center-based programs must have a teacher who has at least one of the following qualifications:

1. A Child Development Associate (CDA) credential that is appropriate to the age of the children being served;

2. A State-awarded certificate for preschool teachers that meets or exceeds the requirements for a Child Development Associate (CDA) credential;

3. An associate, baccalaureate or advanced degree in early childhood education;

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16 Statutory Degree and Credentialing for Head Start Teaching Staff, http://eclkc.ohs.acf.hhs.gov/hslc/Professional%20Development/Staff%20Development/Teaching%20Teams/resour_ime_012_0081908.html
4. An associate degree in a field related to early childhood education and coursework equivalent to a major relating to early childhood education with experience teaching preschool-age children;

5. A baccalaureate or advanced degree in any field and coursework equivalent to a major relating to early childhood education with experience teaching preschool-age children or;

6. A baccalaureate degree in any field and has been admitted into the Teach For America program, passed a rigorous early childhood content exam, such as the Praxis II, participated in a Teach For America summer training institute that includes teaching preschool children, and is receiving ongoing professional development and support from Teach For America’s professional staff.

However, a 180-day waiver may be granted to the above requirement if a Head Start agency can demonstrate it has attempted unsuccessfully to recruit a qualified candidate and the individual for whom the waiver is being requested is enrolled in a program that will award that individual a qualifying credential, certificate or degree within 180 days of being hired as a teacher.

By October 1, 2011, each Head Start/Early Head Start classroom in center-based programs must have a teacher who has at least one of the following:

1. An associate, baccalaureate or advanced degree in early childhood education;

2. An associate degree in a field related to early childhood education and coursework equivalent to a major relating to early childhood education, with experience teaching preschool-age children;
3. A baccalaureate or advanced degree in any field and coursework equivalent to a major relating to early childhood education, with experience teaching preschool-age children or;

4. A baccalaureate degree in any field and has been admitted into the Teach For America program, passed a rigorous early childhood content exam, such as the Praxis II, participated in a Teach For America summer training institute that includes teaching preschool children and is receiving ongoing professional development and support from Teach For America’s professional staff.

However, a 3-year waiver can be granted to the above requirement if a Head Start agency can demonstrate it has attempted unsuccessfully to recruit a qualified candidate and the individual for whom the waiver is being requested is enrolled in a program that will grant that individual a qualifying degree in a reasonable time period. If such a waiver is granted, there must be, in that individual’s classroom, a teacher with a CDA credential appropriate to the age of the children being served or an individual with a State awarded certificate for preschool teachers that meets or exceeds the requirements of a CDA credential. By September 30, 2013 at least 50% of Head Start teachers nation-wide must have a baccalaureate or advanced degree in Early Childhood Education or a baccalaureate or advanced degree in any subject, and coursework equivalent to a major relating to early childhood education with experience teaching preschool-age children.

The Office of Head Start expects every grantee to make reasonable progress in increasing its numbers of teachers with qualifying baccalaureate degrees, but there is not a requirement for each grantee to assure that at least 50% of its teachers have such degrees. The requirements established in 2011 for every Head Start/Early Head Start teacher will continue to apply.
Public Prekindergarten Requirements\textsuperscript{17}

The statutes that describe the professional development of Public Pre-K teachers are the following:

**T.E.C. § 21.003(a):** A person may not be employed as a teacher, teacher intern or teacher trainee, librarian, educational aide, administrator, or counselor by a school district unless the person holds an appropriate certificate or permit issued as provided by Subchapter B.

**T.E.C. § 21.050(b):** The board may not require more than 18 semester credit hours of education courses at the baccalaureate level for the granting of a teaching certificate. The board shall provide for a minimum number of semester credit hours of internship to be included in the hours needed for certification. The board may propose rules requiring additional credit hours for certification in bilingual education, English as a second language, *early childhood education*, or special education.

**19 T.A.C. § 230.191(c)(2):** In accordance with the Texas Education Code (TEC) §21.050(b), additional semester hours in education are permissible for certification in bilingual education, English as a second language, early childhood education, and special education . . . .

Generalist: Early Childhood-Grade 6. The Generalist: Early Childhood-Grade 6 certificate may be issued no earlier than September 1, 2008. The holder of the Generalist: Early Childhood-Grade 6 certificate may teach the following content areas in a prekindergarten program, in kindergarten, and in Grades 1-6:

1. Art;
2. Health;
3. Music;
4. Physical Education;

\textsuperscript{17} Texas State Preschool Program, \url{http://www.startingat3.org/state_laws/StateLaw/TXdetail.htm}
(5) English Language Arts and Reading;
(6) Mathematics;
(7) Science; and
(8) Social Studies.

The foregoing fragmented system creates barriers for early childhood professionals to meet their respective requirements and hinders the state from developing a more systematic way of ensuring diverse, well-qualified early childhood workforce that can best address the needs of Texas’ children and families. Similarly, many early childhood professionals in Texas face articulation challenges. Many practitioners continue to spend personal time and resources pursuing coursework that could advance their careers, only to find that credits will not transfer from two-year colleges to four-year colleges and universities. There is more work needed within higher education to ensure the quality of the early childhood workforce, particularly around developing a workforce that can support linguistically and culturally diverse children and families.

3. **Collaborations and Standards**

Based on the information presented in the previous section, early childhood professionals in most sectors typically abide by one of three sets of standards and/or guidelines. Public school pre-k programs have the option to align their instruction to the newly developed Texas Prekindergarten Guidelines. Child care providers must abide by the child care minimum licensing standards and Head Start grantees are required to abide by both the federal Head Start Performance Standards as well as the state’s child care minimum licensing standards. Historically, while Texas has had a rich tradition of promoting collaborations and partnerships across diverse programs and providers (through such programs as the *Texas School Ready!*...
Project, which currently serves over 80,000 at-risk children), practitioners have struggled to synthesize these multiple standards and guidelines and make sense of them in the classroom.

Given Texas’ historical promotion of mixed-delivery early childhood services and how it has incentivized partnerships across diverse programs in local communities throughout the state, there is a need to further strengthen its inclusive, mixed-delivery approach by focusing on how to simultaneously improve our existing standards and guidelines and continue to incentivize ways for local communities to come together and develop shared approaches to school readiness. It is clear that the demographic complexion of Texas will require a broad array of service providers to adequately meet demand in high-quality ways. Accordingly, it is important that the state create cross sector, integrated early learning guidelines to make it easier for local programs and practitioners to effectively carry out their duties.

4. **Data Systems**

Currently, Texas does not have an integrated early childhood data system to help meet its school readiness goals. In Texas there are several agencies that collect early childhood related data. The Texas Education Agency collects child specific data across a continuum of Pre-K through 12th grade. The Texas Workforce Commission collects some demographic and attendance data on children served and environmental data on centers in the Texas Rising Star program, from infancy through age 13. The Texas Department of Family and Protective Services collects environmental data on facilities licensed or registered to serve children, and some data on families and/or children in instances of alleged misconduct or abuse. Head Start/Early Head Start collects demographic and environmental data on children and families served and facilities used for services. All the data collected by these systems is used independently by each agency with little or no sharing.
The *Texas School Ready!* Certification System collects data for over 6300 classrooms across multiple program types in the state. These data include facility attendance and demographic data, as well as information on classroom environment and teacher best practices and then links this information to student level outcomes as children enter kindergarten. This quality rating system for three to five year-old children was developed and implemented based on a law created by the Texas Legislature (Texas Senate Bill, SB 23) in 2005.

Given the fact this information typically remains housed in a variety of institutions with little to no sharing, it is difficult to ascertain comprehensive information about programs, numbers of children being served and extent to which quality is present, among other things. With the exception of the *Texas School Ready!* Certification System, leaders in Texas, at the state and local levels, lack essential information necessary to inform policy and enhance access for parents to high-quality programs.

There is a need, therefore, to build data collaborations and capacities to share information across these existing institutions and organizations and develop agreements regarding how to legally and effectively share information for a variety of purposes, especially to better prepare children for school. Additionally, data sharing and collaborations should be carried out in such a way as to minimize data entry redundancy and effort, streamline local procedures, ensure the highest levels of security and protection, and eliminate unnecessary costs. As Texas looks to further refine its approaches to measuring program quality, both now and into the future, it is essential that a more robust data system be in place that provides the necessary information needed to build a more inclusive quality rating system.
**APPROACH**

**Council Structure**

The Texas State Advisory Council on Early Childhood Education and Care is comprised of 19 council members who serve on a voluntary, unpaid basis and include executive appointees representing a broad range of constituencies, such as public schools, child care centers and homes, Head Start/Early Head Start, higher education, and state and local government agencies. The members of the State Advisory Council on Early Childhood Education and Care are:

**Michael Berry**, Office of the Governor (*a representative of Governor Rick Perry*)

**Denise Anne Brady**, Texas Health and Human Services Commission (*a representative of the Texas Early Childhood Comprehensive Systems Initiative*)

**LaShonda Y. Brown**, Texas Head Start State Collaboration Office (*the State Director of Head Start Collaboration*)

**Mary G. Capello**, TMC - Teaching and Mentoring Communities (*a representative from local migrant and seasonal Head Start programs*)

**Deborah H. Cody**, Mount Pleasant Independent School District (*a representative of a local education agency*)

**Gina S. Day**, Texas Education Agency (*a representative of the State educational agency*)

**Ana De Hoyos O’Connor**, San Antonio College (*a representative of an institution of higher education*)

**Blanca Estela Enriquez**, Education Service Center – Region 19 (*a representative from Head Start agencies located in the state*)

**John W. Gasko**, Children’s Learning Institute (*a representative of an institution of higher education*)
Dorothy Goodman, Texas Education Agency (a representative of the state agency responsible for programs under section 619 of the Individuals with Disabilities Act)

Angela Hobbs-Lopez, Texas Department of State Health Services (a representative of the State agency responsible for health or mental health care)

Elsa Cárdenas-Hagan, University of Houston (a representative of an institution of higher education)

Robert Ott, Killeen Independent School District (a representative of a local education agency)

Sasha Rasco, Texas Department of Family and Protective Services (a representative of a State agency responsible for child care)

Elaine Shiver, Mental Health America of Texas (a representative of a statewide program responsible for mental health and parenting services)

Nicole Verver, Texas Workforce Commission (a representative of a State agency responsible for child care)

Kim Wedel, Texas Department of Assistive and Rehabilitative Services (a representative of the State agency responsible for Part C of the Individuals with Disabilities Act)

Quincy White, City of Lubbock (a representative of local city government)

John Whitcamp, Child Care Associates (a representative from Head Start agencies located in the state)

Prior to the submission of this grant, the Children’s Learning Institute developed a website (http://www.childrenslearninginstitute.org/our-programs/program-overview/state-advisory-council/) dedicated to disseminating awareness about the Council and its activities and created and circulated a statewide newsletter. The Council held its first public hearing and then divided into four workgroups focusing on the aforementioned priority needs areas. Each
workgroup was charged with studying Texas’ needs as they related to the charges of the federal legislation and to compile strategic and tactical recommendations how best to build on the state’s strengths and make improvements in order to prepare children effectively for school. At its second public hearing, the Council presented these recommendations to the public for feedback and the current application represents Texas’ strategy moving forward with the support of the federal monies set aside for the purposes of this grant in addition to existing and ongoing state investments. The proposed final grant was then posted for public comment. Upon the successful receipt of this grant, the Council intends to integrate its requested staff into its governance structure and conduct quarterly meetings open to the public throughout each year of the grant.

The Children’s Learning Institute (CLI) at the University of Texas Health Science Center at Houston was named the agency responsible for the management of the State Advisory Council and carrying out the council’s activities by Governor Rick Perry as well as the grant’s fiscal agent. Dr. John Gasko was appointed chairman of the Council and is responsible for coordinating its grant submission and future leadership and activities as proposed herein. Dr. Gasko is the Director of Statewide Initiatives for the Children’s Learning Institute and the Texas State Center for Early Childhood Development at the University of Texas Health Science Center at Houston. These statewide initiatives include: Texas Early Education Model (TEEM), Texas School Ready! Certification System, Texas Head Start State Collaboration Office, Texas Higher Education and Early Care Development Partnerships, Texas Reading First, Texas Prekindergarten Limited English Proficiency Project, and all technical assistance operations. Dr. Gasko recently served as the Director of Research and Public Policy for the Texas Early Childhood Education Coalition (TECEC), a housed project of the Children’s Defense Fund (CDF), where he managed strategic early childhood education projects and research initiatives,
and helped to coordinate early childhood education legislative and policy efforts at the Texas Legislature and throughout the state.

**Public Process Framework**
Council Activities

Parental Outreach and Communication

In order to ensure the school readiness of Texas’ children, especially the most at-risk, the State Advisory Council is charged with helping the state understand the needs of Texas’ changing families and children as well as the availability of quality early childhood programs. Providing parents and children with quality early childhood experiences based on their unique, diverse needs is essential. Therefore, the Council requests funds to conduct an initial, rigorous needs assessment, which will focus on parents and providers, to ascertain information on the quality and availability of early childhood education and care. Additionally, the Council seeks funds to develop and plan strategies to update the needs assessment on a periodic basis and develop recommendations for outreach to parents, early childhood providers and underrepresented and special populations through a statewide public awareness campaign that focuses on school readiness.

The specific, three-year priority objectives are to: (1) Conduct periodic needs assessments on the quality and availability of early childhood education and care; and (2) develop recommendations and implement strategies for outreach to underrepresented and special populations. The Council has outlined specific objectives, activities, timelines and accomplishments as described in Tables 2 and 3.
### Table 2. Goal 1 – Conduct an Initial and Ongoing Needs Assessments on the Quality and Availability of Early Childhood Education and Care

<table>
<thead>
<tr>
<th>ACTIVITIES</th>
<th>DESCRIPTION</th>
<th>ACCOMPLISHMENTS</th>
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<tbody>
<tr>
<td><strong>Objective 1: Conduct comprehensive demographic analysis and needs assessment</strong></td>
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<td>Y1 Y2 Y3</td>
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<tr>
<td>Develop an RFP to identify contractors to conduct a statewide needs assessment to understand needs for access to early childhood education and availability of high-quality options, and assess the capacity of higher education institutions to support early childhood teachers.</td>
<td>• Identify existing sources of data (including 2010 census) to determine relevant demographic factors and distributions as well as pertinent early childhood data</td>
<td></td>
<td>Years 1, 2, 3: Issue and award RFP. The RFP will be based on a demographic analysis of Texas’ family and child dynamics and will be based on the most recent data available to the state and also be updated as the 2010 Census data is finalized. In addition, the RFP will seek to create a multi-step pathway to surveying the needs of families and early childhood education providers. Multiple stakeholders will be called upon to provide input into the development of survey questions. Progress milestones and performance metrics will be developed in collaboration with contractors to ensure communication of results and goals are met on an ongoing basis. Contractors will be required to present quarterly reports and specific deliverables to coincide with the Council's quarterly meetings. An online system will be created to provide various public constituencies with results and progress as they become available. Year 3: Final comprehensive needs assessment report due. Finalize online Texas Early Childhood Information Center for public stakeholders to disseminate information.</td>
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### Table 3. Goal 2 – Develop Recommendations and Engage in Outreach to Underrepresented and Special Populations

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<thead>
<tr>
<th>ACTIVITIES</th>
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<tr>
<td>Objective 1: Enhance awareness of early childhood education availability and quality with a focus on underrepresented and special populations</td>
<td>• In an effort to provide parents and early childhood education providers with an understanding of school readiness and quality early childhood education, the Council will partner with one or more contractors to engage in a multi-sector public awareness campaign that will be multimedia, multilingual-based, and will provide additional opportunities to reach out to underrepresented populations.</td>
<td>Year 1: Issue and award RFP. Develop an advisory panel of experts to help develop messaging in collaboration with the contractor(s) selected. Begin the development of messaging strategies and materials development, and begin campaign. Years 2 &amp; 3: Engage in ongoing public awareness campaign for identified populations.</td>
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### Early Childhood Workforce and Professional Development

The State Advisory Council is charged with helping to ensure that Texas’ early childhood professionals are prepared to provide high quality early childhood education and care in order to improve school readiness. The core knowledge, skills, and practices of early childhood professionals are critical and they provide a framework to deliver high quality development and educational experiences for young children.

To address these issues, the Council requests funds to develop recommendations and implement plans regarding statewide professional development and career advancement plans for early childhood educators; assess the capacity of 2- and 4-year public and private institutions of higher education toward supporting the development of early childhood practitioners; and
support professional development, recruitment and retention. By addressing these key barriers, the Council will further Texas’ professional development system to prepare a well-qualified workforce. The specific, three-year priority objectives are to: (1) Develop and implement a career development system for EC Professionals; (2) Develop articulation agreements that span from community based training to community colleges to universities; (3) Identify successful models of cross sector collaboration for professional development; (4) Develop a career ladder; (5) Explore compensation parity and explore support for professional development; and (7) Implement recruitment and retention strategies. The Committee has outlined specific objectives, activities, timelines and accomplishments as described in Tables 4, 5, and 6.

Table 4. Goal 1 - Develop Recommendations and Implement Strategies Regarding Statewide Professional Development and Career Advancement Plans for EC Professionals in Texas

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<th>ACTIVITIES</th>
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<tbody>
<tr>
<td><strong>Objective 1: To develop and Implement a Career Development System for EC Professionals</strong></td>
<td>A web-based database designed to collect information about those working in the field of early childhood education and care, in order to: • assign career lattice levels that outline credentials &amp; qualifications and identify gaps in professional development • bring recognition and professionalism to all those who work in the field • assist individuals and programs directors in professional development planning with a focus on what works. • inform policymakers and state planners about this workforce to track progress in meeting state</td>
<td>Year 1: Develop the Practitioner Registry Year 2 :Pilot the Practitioner Registry Year 3: Fully implement the Practitioner Registry</td>
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<tr>
<td>Workforce goals and assess effectiveness of professional development programs regarding school readiness outcomes.</td>
<td>Year 1: Develop outline &amp; RFP Process for Training Modules Year 2: Work with Contractor to develop content for ECE workforce Year 3: Distribute and make available training modules to entry level teachers</td>
<td>X X X</td>
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<tr>
<td>Develop Quality Training for Entry Level Teachers</td>
<td>• Develop quality training opportunities for the Early Care and Education Workforce that are aligned with Core Knowledge and Skills areas.</td>
<td>Year 1: TECECDS Council works on revisions of core knowledge and skills areas Year 2: Attend 3 statewide conferences to get feedback and develop marketing materials Year 3: Marketing materials developed and disseminated</td>
<td>X X X</td>
</tr>
<tr>
<td>Expand Core Knowledge and Skills Areas by Age Group and Experience of Learner</td>
<td>• Expand the core knowledge and skills areas specific to Early Care and Education practitioners, Administrators and mentor/coaches of specific age groups (Infant &amp; Toddler; Preschool) and a list of core knowledge and skills areas specific to the experience of the learner (Beginner, Intermediate, Advanced)</td>
<td>Year 1: Conduct statewide working group meetings to facilitate collaborations and understandings of the TECECDS Year 2: Develop marketing materials and literature for TECECDS and disseminate Year 3: Attend statewide conferences to present and distribute information on TECECDS</td>
<td>X X X</td>
</tr>
<tr>
<td>Solidify Support for the Texas Early Care and Education Career Development System (TECECDS) as the State Professional Development System</td>
<td>• Work with the various sectors of early childhood programs garner support to recognize and utilize the TECECDS as the State Professional System for all ECE professionals.</td>
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<tr>
<td>Raise awareness of successful models of coaching/mentoring teachers of young children to share with ECE programs</td>
<td>• Gather successful models of coaching and mentoring teachers of young children</td>
<td>Year 1: Solicit input from across the country and Texas regarding successful mentoring models Year 2: Analyze and compile models Year 3: Distribute and share successful models</td>
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Table 5. Goal 2 - Assess the Capacity of 2- and 4-year Public/Private Institutions

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<th>ACTIVITIES</th>
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<tbody>
<tr>
<td>Objective 1: Develop articulation agreements that span from community based training to community colleges to universities</td>
<td>Gather Examples of Articulation Agreements and provide outreach to ECE communities</td>
<td>Year 1: Develop questions and send to department chairs of ECE programs in colleges and universities &amp; present at focus group at statewide conference Year 2: Analyze and collect data from colleges and universities – 2 &amp; 4 year. Report Compiled.</td>
<td>X X</td>
</tr>
<tr>
<td>Objective 2: Successfully identify models of cross sector collaboration for professional development</td>
<td>Promote model sites that demonstrate effective education transitions</td>
<td>Years 2 &amp; 3: Share Toolkit for Promising Ideas to Texas communities</td>
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</table>

- **ACTIVITIES**: The activities listed are designed to assess the capacity of 2- and 4-year Public/Private Institutions in educational transitions and cross-sector collaboration.
- **DESCRIPTION**: The descriptions detail the specific actions and goals aimed at developing and identifying effective models.
- **ACCOMPLISHMENTS**: The accomplishments outline the expected outcomes and progress tracking.
- **TIMELINE**: The timeline is structured into three years (Y1, Y2, Y3) with specific milestones and activities planned for each year.
### Table 6. Goal 3 - Support Professional Development, Recruitment and Retention

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<th>ACTIVITIES</th>
<th>DESCRIPTION</th>
<th>ACCOMPLISHMENTS</th>
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<tbody>
<tr>
<td><strong>Objective 1: Develop a Career Lattice</strong></td>
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<tr>
<td>Develop and adapt career lattice that supports all ECE professionals</td>
<td>• Career lattice developed for early childhood professional to enable them to move in several directions within the field and give them a chance to explore new areas. • Investigate, collect, and review information regarding career lattice that will support the early childhood practitioner in the development of their own career path.</td>
<td>Year 1: Draft of career ladder Years 2 &amp; 3: Presentation draft of career lattice to statewide stakeholders. Promote voluntary use of Career Lattice by partnering agencies</td>
<td>X X X</td>
</tr>
<tr>
<td>Create professional development self-assessment tool</td>
<td>Self-assessment tool to help early childhood practitioners develop their own professional development plan</td>
<td>Year 2: Draft of self assessment tool Year 3: Pilot self assessment tool</td>
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<td>ACTIVITIES</td>
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<td>i.e. access to on-line professional development and links to colleges and community-based professional development modules.</td>
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<td>Y1 Y2 Y3</td>
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<tr>
<td>• Promote the self-assessment tool and professional development opportunities</td>
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<td>• Develop and implement a voluntary satisfaction survey by Year 3 to analyze the effectiveness and usability of the on-line professional development system.</td>
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<td>Objective 2: Explore compensation parity</td>
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<tr>
<td>Conduct a compensation study</td>
<td>Wage comparability study for cross-sector early childhood professionals and administrators</td>
<td>Year 1: Survey developed Year 2: Survey deployed and analyzed Year 3: Recommendations made</td>
<td>X X X</td>
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<tr>
<td></td>
<td>• Complete a wage comparability study for early childhood professionals and administrators including a variety of community sectors (i.e. child care, family care homes, Head Start, and Prekindergarten).</td>
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<td>• Utilize the Texas Workforce Commission, Texas Education Agency, ACF Region VI Office, and the Head Start State Collaboration Office as</td>
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<tr>
<td>Explore scholarships/financial aid opportunities for ECE professionals</td>
<td>Listing of opportunities for funding to help early childhood practitioners attend college, training, or return to school.</td>
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<tr>
<td></td>
<td>• Identify various funding sources and access to funding to assist early childhood practitioners and professionals attend</td>
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**Objective 3: Explore support for professional development opportunities for EC practitioners**

- Develop a baseline state compensation plan for early childhood professionals to be utilized as an agency guideline throughout the state.
- Provide a link on the Council and Trainer Registry websites to the baseline state compensation plan.
- The baseline state compensation plan for early childhood professionals will be implemented by exemplary programs and required by discretionary state-granted programs (i.e. PKES, TSR!)
<table>
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<td>college or professional development.</td>
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<td>• Identify best practices or successful models implemented by agencies that offer resources and funding to early childhood practitioners and professionals for continuing education.</td>
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<td>• Identify agencies that offer exceptional compensation packages and salaries to early childhood practitioners and professionals and indicate how these practices have been accomplished.</td>
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<td></td>
<td>• Provide information to the early childhood community regarding funding opportunities for continuing education and compensation packages/wages.</td>
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**Objective 4: Implement Recruitment and Retention Strategies**

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<tr>
<td>Develop recruitment and retention materials for ECE professionals</td>
<td>Print and electronic materials designed to recruit early childhood professionals to the field and inform the public of the opportunities available in the early childhood profession</td>
<td>Year 1: Data will be documented and analyzed to reveal statewide practices and successful models for the recruitment and retention of early childhood practitioners, professionals and administrators. Year 2: Results and best practices/models from the recruitment and retention of early childhood</td>
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<tr>
<td><strong>ACTIVITIES</strong></td>
<td><strong>DESCRIPTION</strong></td>
<td><strong>ACCOMPLISHMENTS</strong></td>
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|                | available to early childhood professionals as they leave college and enter the job market?  
* What are the most effective practices to recruit and retain high quality early childhood employees in the workplace?  
* Which agencies are experiencing the highest rate of success in recruitment and retention and how is this accomplished?  
* What type of in public service announcements / advertising for early childhood professionals are present in the state? | practitioners, professionals and administrators will be made public on the State Advisory Council and Trainer Registry websites. An early childhood statewide repository system will be developed in the Trainer’s Registry whereas candidates for early childhood employment and employers can register. | **Y1** | **Y2** | **Y3** |
|                | • Develop a statewide repository system in the Trainer’s Registry where candidates for early childhood employment and employers can register. | **Year 3:** Information regarding the utilization and success of the job repository will be analyzed and documented. College graduates in the field of early childhood education will respond to the early childhood job repository. | | | |
Collaborations and Standards

In order to ensure the school readiness of Texas’ children, especially the most at-risk, the State Advisory Council is charged with helping the state build and sustain community-based and cross agency collaborations as well as improve its early learning guidelines and standards. Currently, the statewide early childhood programs that are center or school-based follow one of three sets of standards or guidelines: child care minimum licensing standards, Head Start Performance Standards, and the Texas Prekindergarten Guidelines. Therefore, the Council requests funds to study and compile existing state standard and guidelines, as well as national association guidelines, in order to create a tool that will allow early childhood stakeholders to understand how these standards and guidelines are related to each other as well as enhance the ability to promote collaborations where one or more sets of standards and guidelines must be adhered to. Additionally, the Council seeks funds to develop cross sector, comprehensive early learning guidelines for infants and toddlers that are linked to the state’s Prekindergarten Guidelines for public schools. Finally, given that almost 50% of children in the state of Texas are in home-based early childhood settings, with a mixed level of regulation with regards to standards and guidelines, the Council would like to conduct a pilot home-based school readiness project that is modeled on successful Texas center and school-based initiatives like the Texas School Ready! Project. This pilot project would allow for trainings to be developed and evidence-based approaches delivered to providers of home-based care that support their school readiness needs and that promote successful integration into the public school system that the providers feed into. The specific, three-year priority objectives are to: (1) gather, review and compile all relevant state and federal guidelines; (2) develop a web-based early learning crosswalk tool that allows for multiple comparisons between programs; (3) develop
recommendations to improve Texas’ existing early learning guidelines by linking infant and
toddler guidelines to existing state prekindergarten guidelines; and (4) develop and pilot a non-
center based school readiness project. The Council has outlined specific objectives, activities,
timelines and accomplishments as described in Table 7.

Table 7. Goal 1 - Develop Comprehensive Early Learning Cross Sector Guidelines to
Improve Collaboration and Coordination across Early Childhood Education and Care
Programs

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<tbody>
<tr>
<td><strong>Objective 1: Gather, review and compile all Federal, State, Local and Association Standards/Guidelines</strong></td>
<td>Staff person to gather, review and compile all Federal, State, Local and Association Guidelines</td>
<td>• compile all relevant state and federal guidelines and align across age population; include, where applicable, guidelines specific to children with developmental delays</td>
<td>Year 1: Document will be organized in order to support data entry into a web-based crosswalk tool</td>
</tr>
<tr>
<td><strong>Objective 2: Develop Early Childhood “Crosswalk” Web-Based Tool</strong></td>
<td>Develop an RFP to develop web-based tool</td>
<td>• contractor will develop a tool with user-friendly query options that allow for comparisons across multiple programs</td>
<td>Year 1: Build web-based architecture of tool Year 2: Finalize web development, test statewide, and house tool on TECECDS website</td>
</tr>
<tr>
<td><strong>Objective 3: Make recommendations for improvements to Texas’ Early Learning Guidelines</strong></td>
<td>Develop early learning guidelines for infants and toddlers that can be linked to the Texas Prekindergarten Guidelines</td>
<td>• gather and compile age appropriate guidelines for infants and toddlers that are linked to the Texas Prekindergarten Guidelines.</td>
<td>Year 1: Create a matrix that establishes early learning guidelines Year 2: Develop comprehensive, voluntary early learning guidelines that are supportive of the needs of local programs</td>
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<tr>
<td><strong>Objective 4: Enhance existing high-quality early childhood education and care programs</strong></td>
<td>Develop and pilot a school readiness model for non-center based providers based on evidence-based approaches specific to Texas</td>
<td>• establish 2-3 community-based pilots that promote the development of a training and mentoring model with non-center based providers using evidence-based approaches that have worked in Texas.</td>
<td>Year 1: Develop approach and issue and award RFP Years 2 &amp; 3: Implement model in diverse communities and evaluate effectiveness.</td>
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**Data Systems**

In order to ensure the school readiness of Texas’ children, especially the most at-risk, the State Advisory Council is charged with helping the state build an integrated data system that allows for the use of multiple sources of data necessary to understand the needs of children as they move throughout systems and enter school. The State Advisory Council will ensure that the system will provide enhanced information for parents and providers of early childhood education, will assist in better assessing levels of program quality and provide the foundation for a future Texas QRIS. Currently, the state collects a variety of data regarding children; however, much of the data is contained in separate agency silos and not shared. Therefore, the Council requests funds to build an early childhood information exchange data system that ensures federal and state privacy laws are adhered to, which promotes cost savings across agencies and programs and which ensure data security and protection. Additionally, the Council requests funds to work towards the development of a Texas Quality Rating and Improvement System (TQRIS) that builds on its existing strengths and statewide initiatives (e.g., Texas School Ready! Certification System and Texas Rising Star) by studying how to create linkages across these existing initiatives so that as the data system is developed, the state will be in a position to build and pilot one of the nation’s most high-quality, parent and provider focused, next generation quality rating systems to promote the school readiness of all children and allow for all sectors to participate. The specific, three-year priority objectives are to: (1) Conduct research on the Texas School Ready! Certification System, the Texas Rising Star Program, Head Start Performance Outcome Reporting System as well as existing quality rating and improvement systems nationwide and make technical recommendations on how best to align these Texas systems to create an integrated Texas QRIS that is linked to child outcomes in kindergarten, and is inclusive of
infants and toddlers; and (2) develop an integrated data collection system. The Council has outlined specific objectives, activities, timelines and accomplishments as described in Table 8.

Table 8. Goal 1 - Development of an integrated data collection system for early childhood programs and services and a strategy to integrate Texas’ diverse quality rating initiatives into one system

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<tr>
<td><strong>Objective 1: Conduct research on the Texas School Ready! Certification System, the Texas Rising Star Program, and the Head Start Performance Outcome Reporting System, as well as existing quality rating and improvement systems nationwide and make technical recommendations on how best to align these Texas systems to create an integrated Texas QRIS that is linked to child outcomes in kindergarten, and is inclusive of infants and toddlers</strong></td>
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<tr>
<td>Develop an RFP to conduct research based on Texas and national QRIS initiatives</td>
<td>• Work with a contractor to partner with Texas researchers and professionals associated with each of the Texas systems to develop strategies for linking both systems into an integrated, cost effective, web-based Texas QRIS.</td>
<td>Year 1: Issue and award RFP and begin work. Year 2: Finalize and generate technical report that includes recommendations for an integrated linkage of the Texas systems</td>
<td>X X</td>
</tr>
<tr>
<td>Solicit stakeholder input statewide, including parents, in order to develop strategies for meeting the needs of various stakeholders served by a potential Texas QRIS.</td>
<td>• Work with stakeholders throughout the state to develop strategies to ensure the needs of all who would participate in an integrated Texas QRIS are satisfied, including how to brand the initiative for providers and parents.</td>
<td>Years 2 &amp; 3: Council staff will deploy surveys statewide and conduct focus groups to generate recommendations on the branding of an integrated Texas QRIS in order to enhance appeal to parents and various early childhood stakeholders, including public and private providers</td>
<td>X X</td>
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<tr>
<td><strong>Objective 2. Develop an integrated data collection system</strong></td>
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<tr>
<td>Develop an RFP for a high-level design to build an integrated data collection system that includes a web-based interface for public stakeholders, and that is modeled on existing data</td>
<td>• Determine what system will do through a comprehensive high-level design. Design shall focus on usage and include proposed data and operational requirements • Develop, review and approve distinct phases</td>
<td>Year 1: Issue and award RFP; develop a project charter and high-level design based on broad input from multiple sectors. Develop system deliverables and milestones for test and review purposes. Ensure</td>
<td>X X X</td>
</tr>
<tr>
<td>ACTIVITIES</td>
<td>DESCRIPTION</td>
<td>ACCOMPLISHMENTS</td>
<td>TIMELINE</td>
</tr>
<tr>
<td>------------------------</td>
<td>-----------------------------------------------------------------------------</td>
<td>---------------------------------------------------------------------------------</td>
<td>----------</td>
</tr>
<tr>
<td>information exchange</td>
<td>of system development with appropriate progress milestones</td>
<td>FERPA and HIPAA requirements are satisfied. Execute MOUs between agencies and</td>
<td>Y1</td>
</tr>
<tr>
<td>systems</td>
<td>• Develop system architecture</td>
<td>programs with early childhood data.</td>
<td>Y2</td>
</tr>
<tr>
<td></td>
<td>• Build and test system</td>
<td>Year 2: Build and test early childhood information exchange system and web-based</td>
<td>Y3</td>
</tr>
<tr>
<td></td>
<td>• Deploy system</td>
<td>query tool.</td>
<td></td>
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<tr>
<td></td>
<td></td>
<td>Year 3: Finalize system and deploy. Develop strategies to allow system to</td>
<td></td>
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<tr>
<td></td>
<td></td>
<td>serve as the data collection component for a future Texas QRIS.</td>
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</tbody>
</table>
STAFF AND POSITION DATA

The following are job descriptions for the four staff members to be hired to oversee and facilitate the grant activities. Other than the Administrative Assistant (see Budget Justification section), these individuals have not yet been identified.

1. State Advisory Council Manager

QUALIFICATIONS:
A. Master’s Degree in Early Childhood Education or Child Development or related field preferred; Bachelor’s Degree with five years of experience in the early childhood education field or related field required
B. Experience in the delivery of early childhood education and/or care and knowledge of current Texas professional development and quality assistance initiatives as well as knowledge of the continuum of early learning services
C. Knowledge of child development and developmentally appropriate practice from infancy through school-age
D. Experience in program planning, development, accountability standards, and data analysis
E. Demonstration of ability to work collaboratively and in community
F. Possession of leadership qualities including good listening and communication skills
G. Ability to work out of Houston office and travel across the state as needed

REPORTS TO:
Director, State Initiatives – Children’s Learning Institute at The University of Texas Health Science Center at Houston

POSITION GOAL:
To provide leadership and coordination in the creation of statewide systems, materials, modules, and credentials that support implementation of the comprehensive State Advisory Council strategic plan.

PERFORMANCE RESPONSIBILITIES:
The essential functions of this position include, but are not limited to the following fundamental duties:
A. Coordinates project activities as designated by the State Advisory Council Members and the goals and objectives established by them
B. Oversees the work of the State Advisory Council workgroups and provides support to them as needed
C. Represents the Texas State Advisory Council in work with state agencies and early childhood education and care programs and service providers
D. Develops additional initiatives as needed to support the early childhood education and care field
E. Assists in the coordination of a rigorous needs assessment to ascertain information on the quality and availability of early childhood education and care in Texas
F. Assists in coordinating the development of recommendations regarding statewide professional development and career advancement plans for early childhood education and care professionals in Texas
G. Assists in coordinating the development and management of the statewide data collection system
H. Assists in coordinating the development of integrated early learning cross sector guidelines to improve collaboration and coordination across early childhood education and care programs
I. Completes other job-related duties as assigned

TERM OF EMPLOYMENT:
Thirty-six months.

EVALUATION:
Performance in this position will be evaluated in accordance with provisions of The University of Texas Health Science Center at Houston’s policy on evaluation of personnel.

2. State Advisory Council Communications Specialist

QUALIFICATIONS:
A. Bachelor’s Degree required with five years of experience in communications
B. Exceptional writing and organizational skills
C. Proven track record in raising visibility and profile of an issue and ability to identify and effectively influence target audience
D. Knowledge and experience in media and community outreach
E. Experience in preparing op-eds, press releases, media tool kits, brochures, reports, and newsletters
F. Knowledge of legislative process and experience in legislative outreach
G. Knowledge and experience in using web-based strategies for both internal and external communications
H. Knowledge of Texas early learning system preferred
I. Experience in presenting workshops and presentations
J. Demonstration of ability to work collaboratively and in community
K. Ability to work out of Houston office and travel across the state as needed

REPORTS TO:
Director, State Initiatives – Children’s Learning Institute at The University of Texas Health Science Center at Houston

POSITION GOALS:
To provide a broad range of communications support to the State Advisory Council, including writing and editing, project planning, and outreach and promotion activities. To mobilize early care and education professionals across sectors to become advocates themselves for public investment in high quality early childhood education and care and to motivate the parents of the children being served to also become advocates.

**PERFORMANCE RESPONSIBILITIES:**
The essential functions of this position include, but are not limited to the following fundamental duties:

A. Gathers information, generates ideas, and develops and influences the development of high quality, creative materials and programs.
B. Generates ideas for communication strategies and develops related promotional plans, tactics and materials.
C. Engages early childhood education and care professionals in developing a shared vision and creating strategies to achieve this vision.
D. Creates template materials and talking points to assist early care and education professionals in communicating with families, parents, communities and public officials.
E. Develops and distributes the State Advisory Council newsletter and writes news/feature articles for publication, when needed.
F. Manages the State Advisory Council email distribution list.
G. Collaborates with State Advisory Council members and/or other staff or early care and education professionals.
H. Works with stakeholders to develop workshops and materials for parental outreach.
I. Completes other job-related duties as assigned.

**TERM OF EMPLOYMENT:**
Thirty-six months.

**EVALUATION:**
Performance in this position will be evaluated in accordance with provisions of The University of Texas Health Science Center at Houston’s policy on evaluation of personnel.

3. **State Advisory Council Web Developer**

**QUALIFICATIONS:**

A. Bachelor’s Degree in computer science or relevant work experience in lieu of education.
B. Skilled in HTML, Graphic creation, Graphic software, Digital Equipment/Scanners, Cascading Style Sheet (CSS), META data, Web editing software and audio/visual software.
C. Advanced understanding of accessibility and usability concepts, information architecture, Web page design, database concepts, browser/platform-specific functionality, security issues and a basic understanding of Web standards.
D. Knowledgeable in coding dynamic Web pages: Active Server Pages (ASP) or Java Server Pages (JSP) or Coldfusion (CFM).
E. Skilled in Search Engine Optimazation (SEO) and Content Management System (CMS).
F. Knowledge of scripting languages: jscript or vbscript or perl, etc.
G. A+ Certification preferred and/or Certified Internet Webmaster (CIW) certification
H. Understanding of project management skills, budgeting concepts, performance management and strategic planning abilities

REPORTS TO:
Director, State Initiatives – Children’s Learning Institute at The University of Texas Health Science Center at Houston

POSITION GOALS:
To assist in the development and online distribution of Web materials by creating, designing and producing Web content for the State Advisory Council.

PERFORMANCE RESPONSIBILITIES:
The essential functions of this position include, but are not limited to the following fundamental duties:
A. Provides management of the State Advisory Council Web site content to include creation, addition, and removal of information from the Web site
B. Plans site design with an emphasis on Web usability
C. Develops and maintains Web application interfaces or programs in at least one object oriented programming language
D. Creates dynamic Web pages
E. Develops Web sites(s) information architecture
F. Uses advanced photo editing skills for the creation of graphics, animated graphics and retouching images
G. Creates and captions audio or video files for distribution on Web sites
H. Creates and maintains databases. Adding, deleting, and changing database records as required
I. Keeps current on overall Web publishing technologies available for the creation and distribution of Web-based materials
J. Completes other job-related duties as assigned

TERM OF EMPLOYMENT:
Thirty-six months.

EVALUATION:
Performance in this position will be evaluated in accordance with provisions of The University of Texas Health Science Center at Houston’s policy on evaluation of personnel.

4. Administrative Assistant

QUALIFICATIONS:
A. Bachelor’s degree in Business Administration, related field, or relevant experience in lieu of education
B. One year of progressive professional administrative experience
C. Excellent communication skills, both written and verbal
D. Knowledge of Microsoft Office and telephone protocol.
E. Ability to type 50 wpm.
F. Basic understanding of project management skills, budgeting concepts, performance management and strategic planning abilities

REPORTS TO:
Director, State Initiatives – Children’s Learning Institute at The University of Texas Health Science Center at Houston

POSITION GOALS:
To provide professional level fiscal and administrative support services for the State Advisory Council.

PERFORMANCE RESPONSIBILITIES:
The essential functions of this position include, but are not limited to the following fundamental duties:

A. Makes basic to moderately complex administrative decisions requiring a comprehensive knowledge of a wide range of regulations, policies, and procedures.
B. Prepares monthly reports on expenditures and budget comparisons.
C. Handles employee timesheets, mileage forms, and time off requests.
D. Answer telephones and transfers to appropriate staff member.
E. Meets and greets visitors.
F. Creates and modify documents using Microsoft Office.
G. Performs general clerical duties to include but not limited to: photocopying, faxing, mailing, and filing.
H. Maintains hard copy and electronic filing system.
I. Sign for and distributes UPS/Fed Ex/Airborne packages.
J. Researches, price, and purchases office furniture and supplies.
K. Coordinates and maintain records for staff office space, phones, parking, company credit cards and office keys.
L. Sets up and coordinates meetings and conferences.
M. Other duties as assigned.

TERM OF EMPLOYMENT:
Thirty-six months.

EVALUATION:
Performance in this position will be evaluated in accordance with provisions of The University of Texas Health Science Center at Houston’s policy on evaluation of personnel.
ORGANIZATIONAL PROFILE

The University of Texas Health Science Center at Houston (UTHealth) was founded by the Texas Legislature in 1972. Today, UTHealth has achieved enviable growth, with 1,322 faculty, 3,115 staff, and about 4,000 students, residents, and fellows, and an operating budget of about $725 million. Located in the world renowned Texas Medical Center, it brings together the Dental Branch, the Graduate School of Biomedical Sciences, the Medical School, the School of Public Health, the School of Nursing, the School of Health Information Sciences, the UT Harris County Psychiatric Center, and the Brown Foundation Institute of Molecular Medicine for the Prevention of Human Diseases. UTHealth consists of 45 buildings with a total of 3.7 million square feet.

Department of Pediatrics: The Department of Pediatrics at the UT-H Medical School has over 120 faculty members. Its departmental research programs, supported by over $39 million in extramural funding, include projects from developmental biology to behavioral research to epidemiology. The Department houses the Division of Developmental Pediatrics (Susan Landry, Ph.D., Division Head), which is responsible for training, service, and research in the area of child development.

Developmental Pediatrics and the Children’s Learning Institute: The Division of Developmental Pediatrics includes 17 faculty members and is heavily committed to research, with projects currently funded by federal (e.g., NIH, the US Department of Education) and state (Texas Education Agency) agencies, as well as private foundations. The Children’s Learning Institute (CLI), created within the Division under the direction of Dr. Susan H. Landry, includes researchers from the fields of psychology, neuro-development, education, genetics, and child development. The goal of the CLI is to be the pre-eminent source for research and dissemination
of proven clinical and educational programs covering early childhood through late teens. Most recently, due to the generosity of the Dan L. Duncan Family, CLI expanded its treatment of developmental learning differences through the 2008 opening of the Dan L. Duncan Neurodevelopmental Clinic. The clinic provides comprehensive evaluation of children’s development, including language, cognitive, social and emotional skills, and diagnosis and treatment of developmental and learning disabilities. In addition, it offers outreach services through area school districts; currently, CLI faculty and staff provide reading intervention to children in two Houston ISD elementary schools. The CLI also includes the Center for Cognitive Neuroscience, where we have conducted several neuroimaging studies.

The CLI is located in the University Center Tower on the 19th, 23rd, and 24th floors, with approximately 26,000 sq. ft. of laboratory, office and conference/meeting space. There are 6 laboratory testing rooms with camcorders for videotaping observational data and 7 coding stations with TV/VCR/DVD for viewing videotaped data. Computer equipment is available to research staff and includes multiple computers with a wide of variety of programs for maintaining logs, drafting communications & coding forms, and other research needs. All research staff have designated office space with telephone and computer/internet access. The office space is adjacent to lab and coding space as well as conference space for project meetings. The University system has an Office of Academic Computing that sustains an environment within the university in which integrated, computational solutions are developed to meet educational, clinical and research requirements.

The Data Analysis Work Group (DAWG), led by Dr. Swank, is a component of CLI and includes staff for form development and data processing, and five master’s degreed statisticians. The DAWG holds nine Pentium 4 machines at 1.3 to 3.79 GHz, four data entry workstations
running Windows XP Professional SP2 with 1GB RAM and 40 Gb hard drives, and four data analysis computers with between 1GB and 3.0 GB of RAM and 60 GB hard drives. The lab also maintains two HP Laserjet 4100TN, a Lexmark T620 laser printer, and a brand new high speed HP 4345mfp laser printer/fax machine/scanner used for mass printing of TELEFORM forms. All offices and printers in the lab are fully networked. The DAWGs have considerable expertise in the use of TELEFORM software for electronic data capture. TELEFORM forms allow for hand printed as well as a variety of limited entry and bubbled data fields that greatly reduce or even eliminate the need for manual entry of data. Through careful forms design, we have been able to keep error rates for data entry very low (0.1%) without compromising turnaround time.
June 30, 2010

Dr. John Gasko  
Chair, Texas State Advisory Council on Early Childhood Education and Care  
Children's Learning Institute  
7000 Fannin St., Suite 1920C  
Houston, Texas 77030  

Dear Dr. Gasko,

This letter serves as notification that the Texas Education Agency approves that $37,581,580 in state general revenue, which is invested to promote quality school readiness activities through the Prekindergarten Early Start Grant, may be used to meet the non-Federal share requirements associated with Texas' application for a State Advisory Council Grant.

Sincerely,

Shirley Beaufléu  
Chief Financial Officer
The rate approved in this agreement are for use on grants, contracts and other agreements with the Federal Government, subject to the conditions in Section III.

**SECTION I: FACILITIES AND ADMINISTRATIVE COST RATES**

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<th>EFFECTIVE PERIOD</th>
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<th>RATE (%)</th>
<th>LOCATIONS</th>
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<td>Use same rates and conditions as those cited for fiscal year ending August 31, 2011.</td>
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</table>

**BASE:**
Modified total direct costs, consisting of all salaries and wages, fringe benefits, materials, supplies, services, travel and subgrants and subcontracts up to the first $25,000 of each subgrant or subcontract (regardless of the period covered by the subgrant or subcontract).

Modified total direct costs shall exclude equipment, capital expenditures, charges for patient care, tuition remission, rental costs of off-site facilities, scholarships, and fellowships as well as the portion of each subgrant and subcontract in excess of $25,000.
INSTITUTION:
University of Texas M.S.C. at Houston
The University of Texas System

AGREEMENT DATE: June 11, 2009

SECTION I: FRINGE BENEFITS RATES**
RATE TYPES: FIXED FINAL PROV. (PROVISIONAL) PRED. (PREDETERMINED)

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<td>All</td>
<td>All Employees</td>
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Effective 09/01/2009 this organization fringe benefits are specifically identified to each employee and are charged individually as direct costs. The directly claimed fringe benefits are listed in the Special Remarks Section of the Agreement.
SECTION II: SPECIAL REMARKS

DEPARTMENT OF FRINGE BENEFITS:
Fringe benefits are specifically identified to each employee and are charged individually as direct costs. The directly claimed fringe benefits are listed below.

DEPARTMENT OF PAID ABSENCE:
Vacation, holiday, sick leave pay and other paid absences are included in salaries and wages and are claimed on grants, contracts and other agreements as part of the normal cost for salaries and wages. Separate claims for the costs of these paid absences are not made.

OFF-CAMPUS DEFINITION: For all activities performed in facilities not owned by the institution and to which rent is directly allocated to the project(s), the off-campus rate will apply. Actual costs will be apportioned between on-campus and off-campus components. Each position will bear the appropriate rate.

Equipment Definition - Equipment means an article of nonexpendable, tangible personal property having a useful life of more than one year and an acquisition cost of $5,000 or more per unit.

FRINGE BENEFITS:

FICA
Retirement
Worker's Compensation
Life Insurance
Unemployment Insurance
Health Insurance
Dental Insurance
Termination Pay
INSTITUTION:
University of Texas H.S.C. at Houston
The University of Texas System

AGREEMENT DATE: June 11, 2009

PARTIES:

A. UNIVERSITY:

The terms in this Agreement are subject to any statutory or administrative limitations and apply as a general grant, a number of other agreements only to the extent that funds are available. Acceptance of the funds is subject to the following conditions:

[Additional conditions listed here]

B. AGREEMENT CHANGES:

This Agreement is based on the accounting system purported by the organization to be in effect during the Agreement period. Changes in the system of accounting for costs which affect the amount of reimbursement remaining from the use of this Agreement require prior agreement of the authorized representative of the cognizant agency. Such changes include, but are not limited to, changes in the charging of a particular type of cost from facilities and administrative direct. Changes in system approved may result in cost disallowance.

C. FIXED RATE:

If a fixed rate is in this Agreement, it is based on an estimate of the costs for the period covered by the rate. Upon the actual costs for this period are determined, an adjustment will be made to a rate of a future year(s) to compensate for the difference between the rate used to establish the fixed rate and actual costs.

D. USE OF OTHER FEDERAL FUNDS:

The rates in this Agreement were approved in accordance with the authority in Office of Management and Budget Circular A-11 Circular, and should be applied to grants, contracts and other agreements covered by this Circular, subject to any limitations in A above. The organization may provide copies of the Agreement to other Federal Agencies to give them early notification of the Agreement.

E. OTHER:

If any Federal, contract, grant or other agreement reimbursing facilities and administrative costs by a means other than the approved rate(s) in this Agreement, the organization should (a) credit such cost to the affected programs, and (b) apply the approved rate(s) to the appropriate basis to identify the proper amount of facilities and administrative costs allocable to those programs.

By the Institution:

[Signature]

[Name]

[Title]

[Date]

By Order of the Federal Government:

[Signature]

[Name]

[Title]

[Date]
CONCLUSION: A FOCUS ON SUSTAINABILITY

Texas’ mixed delivery approach to early childhood education, where all sectors are valued for their significant contributions to child development, is poised to continue to be a national leader in early childhood education. Texas now boasts the fastest growing population in the nation and the largest population of young children, from infants to school age. In order for Texas to be able to meet a growing demand on behalf of parents for high-quality, school readiness focused early childhood education, the state has identified areas of need and improvement in order to meet this demand and build its capacity. These needs have been identified based on previously conducted, but limited assessments that have occurred at various points in time, ranging from 40 years to the present, as well as through an inclusive and broad process for public participation in the development of this application, which will continue upon the funding of this application. At the first public hearing conducted for the purposes of this important opportunity, not only were all council members present, but over 50 members of the public came to express their support and to provide ideas and suggestions. At the second public hearing, all council members were present and over 70 members of the public gathered to provide suggestions and support. This demonstrates not only how important early childhood education is to the state of Texas, but how willing its citizens are to engage in the process and help promote high quality initiatives that will promote the school readiness of families and children. Upon receiving funding, Texas plans to continue to partner with the public in order to ensure its initiatives are serving their intended purpose, and parents and children are realizing their benefits.

The Texas State Advisory Council on Early Childhood Education and Care, appointed by Governor Rick Perry, has established its priority needs and objectives in the context of this
application with the purpose of preparing its youngest citizens, especially the most at-risk, for
school and for life. Through an initial, rigorous needs assessment that will build on previous
efforts and be periodically updated, coupled with a public awareness campaign centered on being
responsive to the needs of parents and children, an aligned and effective statewide professional
development system, improved collaborations and standards, and an integrated early childhood
education data collection system, the Council believes it will promote and incentivize learning
and innovation throughout the state that will afford parents the satisfaction of knowing that their
children are equipped with what they need to succeed and will build capacity towards being able
to meet demand for access to high quality early childhood education based on proven school
readiness solutions.

Upon receipt of funding, the State Advisory Council will engage in quarterly public
meetings that will be facilitated by experts with a focus on monitoring the progress of its
initiatives. These public deliberations will allow the Council to ensure that funds are being
leveraged according to the grants priority goals and objectives with a focus on results.
Throughout the three year grant process, the broad agencies and programs represented on the
Council will work with the elected leadership of the state to ensure the sustainability of its work
is ensured. While the initiatives contained in this grant application were designed to be
sustainable and build on existing infrastructure, the extent to which Texas continues to provide
support for high quality, school readiness focused early childhood education, based on broad
public support, especially from parents, local communities and elected officials will ensure a
legacy of unprecedented success. One example of sustainability that is built in to this proposal’s
approach is in regard to the development of a practitioner registry for statewide professional
development. Currently, Texas has developed and adopted a Trainer Registry that allows trainers
to submit their courses and content information for review and approval for quality purposes. Local programs throughout the state are then able to examine the registry and look for qualified trainers that meet their local professional development needs. This effort is sustained by application fees associated with the submittals by trainers. This Council envisions the practitioner registry, which will also be voluntary, to operate accordingly once the grant period expires. An additional example of sustainability revolves around the development of the integrated early childhood data system. Currently, the Texas Education Agency is building a statewide, longitudinal P-16 data system through public and private support totaling more than $40 million dollars. Members of the Texas State Advisory Council are currently in negotiations with the agency to develop a strategy where the early childhood data system developed through the support of this grant would be used to define the “P” component of the larger data system efforts of the state. This would allow funding streams to work together to build a robust and well defined, integrated longitudinal system that includes infants and toddlers through college and workforce populations. Additionally, the Council will investigate local strategies to allow programs to voluntarily participate in the data system through a fee-based system.
APPENDICES

1. Fiscal Agent Appointment Letter
2. State Advisory Council Members Appointment Letter
3. Organizational Profile of the Children’s Learning Institute
December 4, 2009

John Gasko, Ph.D.
Director of Statewide Initiatives
Children's Learning Institute
7000 Fannin UCT 1920C
Houston, TX 77030

Dear Dr. Gasko:

Congratulations on your recent appointment as chairman to the State Advisory Council on Early Childhood Education and Care. In accordance with the Head Start Reauthorization Act I am required to identify the agency responsible with carrying out the activities of the Council. Due to the previous success of the Children's Learning Institute in implementing several early childhood education initiatives like the Texas Early Education Model and the Texas School Ready! Certificate, I would like to name the Children's Learning Institute as the agency responsible for the management of the State Advisory Council.

As chairman of the Council, you will coordinate all Council activities and grant applications submitted by the Council. The Children's Learning Institute shall also serve as the fiscal agent for the State Advisory Council on Early Childhood Education and Care Grant.

Thank you for all you do for the children of Texas.

Sincerely,

Rick Perry
Governor

RP/TS/gf

Enclosure: Appointment Letter

cc: Robert Scott, Commissioner of Education
Susan Landry, PhD, Director of the Children's Learning Institute
October 16, 2009

The Honorable Hope Andrade
Secretary of State
Capitol Station
Austin, Texas 78711

Dear Madam Secretary:

Please be advised that I am making the following appointments to the State Advisory Council on Early Childhood Education and Care, pursuant to U.S. Code Title 42, Section 9873b(b)(1)(A), for terms at the pleasure of the Governor:

   Michael Berry
   Austin, Texas

   Denise Anne Brady
   Austin, Texas

   LaShonda Y. Brown
   Missouri City, Texas

   Mary G. Capello
   Laredo, Texas

   Deborah H. Cody
   Mount Pleasant, Texas

   Gina S. Day
   Kyle, Texas

   Ana De Hoyos O'Connor
   San Antonio, Texas

   Blanca Estela Enriquez
   El Paso, Texas
State Advisory Council on Early Childhood Education and Care continued:

John W. Gasko  
Houston, Texas

Dorothy "Dottie" Goodman  
Austin, Texas

Elsa Cardenas-Hagan  
Olmito, Texas

Angela M. Hobbs-Lopez  
Round Rock, Texas

Robert C. Ott, Jr.  
Killeen, Texas

Sasha Rasco  
Austin, Texas

Elaine F. Shiver  
Dallas, Texas

Kimberly A. Wedel  
Austin, Texas

John A. Whitcamp  
Fort Worth, Texas

Quincy E. White  
Lubbock, Texas

Dr. Gasko will serve as presiding officer of the council.

Please issue a commission to these appointees as soon as they qualify.

Sincerely,

[Redacted]
Governor

RP: tjs
The University of Texas Medical School at Houston
Children’s Learning Institute

BACKGROUND & PROGRAMMATIC PRIORITIES

The University of Texas Medical School at Houston’s Children’s Learning Institute (CLI), under the direction of Developmental Psychologist, Albert and Margaret Alkek Chair in Early Childhood Development and Michael Matthew Knight Professor of Pediatrics Susan H. Landry, Ph.D., combines data and studies from the fields of psychology, neurodevelopment, education, medicine and child development to provide proven learning solutions derived from, and supported by, documented research. The mission of CLI is to create a quality learning environment for all children through classroom curriculum, teacher mentoring, clinical programs, and applied research. CLI’s goal is to make sure every child is equipped to learn and able to excel.

CHILDREN’S LEARNING INSTITUTE DISTINCTIONS

* In 2003, CLI was named by the governor of Texas as the Texas State Center for Early Childhood Development
* CLI’s pre-kindergarten initiative, known as the Texas School Ready Project (formerly known as TEEM), served more than 61,000 children across 38 Texas communities in the 2008-2009 school year
* Through the Texas Reading First Initiative, CLI has trained thousands of Texas teachers in effective reading practices
* CLI provided continuing care for more than 1,700 children’s developmental, psychological, and educational needs through the Dan L. Duncan Children’s Neurodevelopmental Clinic in 2008
* Of the approximately 20 magnetoencephalography (MEG) labs in North America, CLI’s lab is the only one that has developed the capability to efficiently scan children’s brain for diagnosis and research
* CLI’s faculty is nationally recognized for advancing research in brain behavior, specifically in children and adolescents with learning differences
* CLI is internationally recognized for its scope of research from infancy through young adulthood
* CLI is a leader at The University of Texas Health Science Center at Houston in securing federal competitive grants, such as National Institute of Health funding, and has received more than $20 million in federal funding
* Services at CLI range from clinical assessment, diagnosis and treatment of learning disorders, to cutting-edge research on techniques that enhance a child’s home and learning environment and improve education
* CLI, in partnership with Children’s Memorial Hermann Hospital, is laying the groundwork to build the first comprehensive autism center in Southeast Texas
* CLI assists families whose infants, children, and young adults may have:
  * Attention-deficit/hyperactivity disorder
  * Asperger’s Disorder
  * Brain tumors/head injuries
  * Chronic illness
  * Complications of prematurity
  * Language disorders
  * Learning differences
  * Mental retardation
  * Neurologic impairments
  * Pervasive developmental disorders/Autism
  * Seizure disorders
  * Social/emotional problems
  * Tourette’s Disorder
  * Various syndromes & congenital anomalies

HOW YOU CAN HELP

For more information about any of these projects, or to learn how you can support excellence in early childhood education, please contact:

Karyn S. Ullman
Director of Development
Children’s Learning Institute
7000 Fannin, Suite 2476C
Houston, Texas 77030

713-500-3746 phone
713-500-3705 fax
Karyn.Ullman@uth.tmc.edu email

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